Cwm Taf Morgannwg
Bwrdd Partneriaeth Rhanbarthol | Regional Partnership Board

Regional Commissioning Unit Strategic Workplan

October 2026

What are we delivering to support the RP?

Strategic oversight without duplicating the detailed work of Programme Boards

1

Evidence & planning

Evidence & planning

A stronger shared evidence base to shape priorities, commissioning and investment.

2

Investment & assurance

Clearer oversight of regional funding, performance, outcomes and value.

3

Service transformation

Joined-up delivery across adults, children, learning disability and dementia.

4

Capital & infrastructure

A regional pipeline of hubs, accommodation and capital schemes linked to need.

5

Governance & partnership

Clearer accountability, escalation and cross-programme coordination.

The detailed delivery remains with the relevant Officers and Programme Boards; RPB keeps sight of the whole portfolio, major dependencies and decisions.

What should members see delivered over the next 12 months?

Key tangible outputs expected through 2026 - 2027

Needs & evidence

Publish the Population Needs Assessment and support with the Well-being Assessment and introduce an LD accommodation dashboard showing current and future accommodation need.

Adults & ICCS

Establish integrated health and social care working on local footprints; agree the Proactive Care Pathway for Frailty; complete the Navigation Hub feasibility plan and publish the Adults Strategic Delivery Plan.

Care homes & CHC

Agree a Regional Care Home Contracting Framework and deliver a 12-month regional CHC improvement plan focused on improving arrangements for complex care.

Children & young people

Further embed NYTH/NEST and Whole System: Whole Heart; implement the Trusted Adult approach and strengthen how children and young people influence service design.

Learning disability

Introduce an accommodation needs dashboard; progress My Dream Home; strengthen transition planning and develop a regional proposal for complex behavioural support.

Dementia

Begin implementation of the Dementia Workforce Development Plan; progress actions from the Dementia Standards and pathway review and align delivery to the new Dementia Strategy.

Investment & assurance

Introduce clearer programme specifications and agreements for RIF funded services, strengthened project reporting and a more consistent finance and assurance process.

Capital & infrastructure

Sign off a refreshed 10-year Strategic Capital Supplementary Plan; deliver the current HCF/IRCF capital programme and develop the next pipeline of integrated hubs and specialist accommodation.

Governance

Implement the new Governance & Operating Framework, with clearer responsibilities, delegated decision making and escalation between the RPB and its Boards.

How the work joins together

Moving from evidence of need to visible change for communities

1

Understanding need

Evidence & planning

- PNA/WBA
- Data
- Lived experience
- A single evidence base

2

Agree priorities

- Regional plans
- Commissioning priorities
- Delivery plans
- Regional programme specifications

3

Invest & commission

- RIF
- HCF
- IRCF
- Commissioning

4

Transform services

- ICCS
- Children
- LD
- Dementia
- Unpaid carers

5

Measure the difference

- New national guidance
- New outcomes framework
- Performance monitoring
- Evaluation

Governance • Coproduction • Partnership working • Capital alignment

The aim is not a collection of separate programmes, but a connected route from evidence → priorities → investment → delivery → impact.

What does RP need to keep sight of?

Are we delivering what we said we would?

Track the key milestones and tangible outputs — not the operational detail.

Are partners collectively enabling delivery?

Capacity, data, engagement and organisational ownership are common dependencies.

Are resources following our priorities?

Keep RIF, capital and other investment aligned to evidence of need and agreed priorities.

Where does RP need to intervene?

Focus on significant risks, cross organisational dependencies and decisions that cannot be resolved elsewhere.

Proposed reporting: quarterly strategic update, with exception reporting where a material risk, dependency or decision needs earlier escalation.