OPEN ACTIONS: Strategic Development Committee Action Log									
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Date the ac originated from		Page Number	Item Title / Summary	Nature of Action	Lead Officer	Lead Executive	Timescale for action to be completed	Status of Action	Narrative Progress Update
Strategic Development Committee Meeting August 2026	7,6	10	People / Patient Experience Strategic Delivery Plan	Present at the September 2026 Board meeting for final approval	Head of People's Experience	Executive Director of Nursing, Midwifery and Patient Care	24.09.2026	**Proposed for Closure**	**PROPOSED FOR CLOSURE** This item was received and approved at the September 2026 Board
Strategic Development Committee Meeting August 2026	6,1	6 & 7	CTM 2030: Building Healthier Communities Together Strategy Development Update	The Paper to be considered for presentation at the September 2026 Board Meeting	Executive Director of Strategy & Transformation	Executive Director of Strategy & Transformation	24.09.2026	**Proposed for Closure**	**PROPOSED FOR CLOSURE** This item was received and discussed at the September 2026 Board meeting
Strategic Development Committee 11th February 2026	4.2.1 Strategic Clinical Services Plan Updates	Page 4	Mental Health Transformation Next Step	To bring back an updated view of the Mental health IMTP at a future meeting	Service Director for Mental Health and Learning Disabilities	Executive Director of Strategy and Transformation	mai-26	**Proposed for Closure**	**PROPOSE TO CLOSE** The next update on Mental Health Transformation will be received via the consent agenda at the August 2026 meeting and an update will be received via the main agenda for discussion at the November 2026 meeting **PROPOSE TO CLOSE** Update : This item was removed from the consent agenda and considered under the main agenda at the Committee meeting on 19 August.
Strategic Development Committee Meeting August 2026	4.1.1	3	Geographic Distribution of Health Board Expenditure	Provide additional detail and facilitate a more in-depth scrutiny discussion at a future meeting.	Executive Director of Finance	Executive Director of Finance	aug-27	**Proposed for Closure**	**PROPOSE FOR CLOSURE** The Executive Director of Finance advised an update would be brought to SDC when the data refreshes (i.e. in approximately 12 months) - This item has been added to the cycle of business as an annual update
Strategic Development Committee Meeting August 2026			Strategic Equality Plan – Update	A further Strategic Workforce Planning update would be added to the Forward Plan for Board Development Sessions.	Executive Director of People	Executive Director of People	aug-26	Open	**IN PROGRESS** Strategic Workforce Planning has been added to the forward work plan for Board Development sessions taking place in 2027

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Strategic Development Committee Meeting August 2026	7,4	9	Mental Health Services Transformation	Provide a further update on the national mental health plan, including approval requirements, resource implications and alignment with the mental health information system.	Service Director for Mental Health and Learning Disabilities	Service Director for Mental Health and Learning Disabilities	22-okt-26	Open	**PROPOSED FOR CLOSURE** A briefing on the national plan for Mental Health was given to the Board at the Board Development session held on the 22 October 2026. A further update will be presented to the Board at its January 2027 meeting.
Strategic Development Committee Meeting August 2026	7,3	8 & 9	Strategic Clinical Services Plan - Focus on Fragile Services / Reconfigurations	Confirm the route and timing for consideration of the case for change, noting that it may need to proceed directly to the Board due to timescales.	Executive Director of Strategy & Transformation	Executive Director of Strategy & Transformation	22/10/2026 **Now 26/11/2026**	Open	**ON AGENDA** The Case for Change update was received and discussed at the Board Development session held on 22 October 2026. A further update on the Strategic Clinical Services Plan is on the agenda for discussion at today's meeting and a final plan will be presented to the November 2026 Board for

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Strategic Development Committee Meeting August 2026	7,2	8	Digital & Data - Enabling Plan	Governance colleagues to consult with Director of Digital regarding a Board briefing on Digital, Data and AI.	Corporate Governance	Director of Digital	22/10/2026 **Now 26/11/2026**	Open	**IN PROGRESS** The Case for Change update was received and discussed at the Board Development session held on 22 October 2026, which included a discussion in relation to the Digital & Data Plan for 2026-2029. A further update on the Digital & Data Plan will be presented to the November 2026 Board for approval
Strategic Development Committee Meeting August 2026	6.3.1.	7	Regional partnership board update	Future Regional Partnership Board reports to include clearer schemes, deliverables, milestones and key dates.	Executive Director of Strategy & Transformation	Executive Director of Strategy & Transformation	10.11.2026	Open	**IN PROGRESS** The Executive Director of Strategy & Transformation confirmed that the governance review was intended to establish clear schemes, deliverables and milestones, and agreed that these could be presented more clearly. Future Regional Partnership Board reports to include clearer schemes, deliverables, milestones and key dates.
Strategic Development Committee Meeting August 2026	6,2	7	Work Plans of the Strategy & Transformation Group to support Building Healthier Communities	Provide Independent Members with information on CTM HIV-related work. The Head of Planning & Commissioning to explore the availability of UK-wide comparative prison data.	Executive Director of Public Health & The Head of Planning & Commissioning	Executive Director of Public Health		Open	**IN PROGRESS** The Head of Planning & Commissioning reported that HMP Parc had progressed from the lowest-performing prison in Wales for hepatitis C testing to the leading position. She advised testing had remained above 90% for 13 consecutive months, and the offer of testing had exceeded 97% for 12 consecutive months. The Head of Planning & Commissioning to explore the availability of UK-wide comparative prison data.
Strategic Development Committee Meeting August 2026	5,3	6	People Plan	Future People Plan reports to include how the plan supports staff through transformation and organisational change	Executive Director of People	Executive Director of People	10.11.2026	Open	**PROPOSED FOR CLOSURE** The People Plan will be presented as an annual update and was most recently considered by the Strategic Development Committee in August 2026. This item is included on the annual cycle of business which has been updated to reflect that the 2027 update needs to include how the plan supports staff through transformation and organisational change

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Strategic Development Committee Meeting August 2026	5,2	6	Strategic Workforce Planning	Bring a further update to the Committee once longer-term workforce planning had developed, aligned to the outputs of the Audit Wales follow-up review.	Assistant Director of Strategic Workforce Planning	Assistant Director of Strategic Workforce Planning	mai-27	Open	**PROPOSED FOR CLOSURE** Following discussions at the August 2026 Closed Committee session, it was agreed that a further update would be brought to the Committee May 2027. The forward work programme has been updated to reflect this position
Strategic Development Committee 19 August 2026	4,2	4 & 5	Annual Review of the Well-being of future generations act statement and objectives	Present the outcome of the prevention expenditure mapping to a future meeting.	Executive Director of Public Health	Executive Director of Public Health		Open	**IN PROGRESS** Action dated 19th Aug 2026; An initial meeting has been held with the Office of the Future Generations Commissioner to understand the approach being used elsewhere to map prevention expenditure. Discussions have also taken place with Director of Public Health at Welsh Government, who confirmed that national work is underway to review the current methodology. CTM will monitor progress of this review and align its local approach with the agreed national position as this develops.
Strategic Development Committee 12th May 2026	4,1	Pages 3 & 4	Shared Listening & Learning Story: PHM - Frailty	To bring an update back to the Committee on the outputs of the June workshop with PHW	Executive Director of Strategy & Transformation	Executive Director of Strategy & Transformation	01/08/2026 November 2026	Open	**IN PROGRESS** The June workshop was cancelled and a revised date has not yet been identified. The Public Health Team have advised that there is no further update on this action as at November

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Strategic Development Committee 12th May 2026	7.2.3	Page 10	Area Planning Board Update	To bring a further detailed breakdown back to the Committee setting out the key areas of red/amber risk within the Area Planning Board update, including substance misuse harms, demand and capacity pressures across treatment, Tier 4 rehabilitation and primary care discharge pathways; the actions being taken to improve performance through prevention, earlier identification of at-risk individuals and service review; the areas where improvement is expected over time; and the areas where challenges are likely to persist due to capacity or	Deputy Director of Public Health	Director of Public Health	01/08/2026 November 2026	Open	**ON AGENDA** An Area Planning Board update is on the agenda for the November 2026 meeting which includes a more detailed Spotlight presentation on Substance Use.
Strategic Development Committee 3rd July 2025	6.4 CTM Area Planning Board	Page 8	CTM Area Planning Board	(Committee Chair), Executive Director of Public Health and Chief Operating to arrange a separate meeting to explore integration opportunities with the mental health transformation programme, focusing on approaches to address underlying causes and better support the health needs of younger populations.	Executive Director of Public Health	Executive Director of Public Health	okt-25	Open	**In Progress** The Executive Director of Public Health has advised this action is still ongoing at present

CLOSED ACTIONS: Strategic Development Committee Action Log

Name of Meeting: Strategic Development Committee

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Strategic Development Committee 12th May 2026	8,1	Page 12	IMTP Years 2 & 3 Indicative Plan	To circulate the Shared Services Report on the Welsh Risk Pool to Members of the Committee	Executive Director of Finance	Executive Director of Finance	jun-26	Closed	**CLOSED** This was shared to Committee Members following the August 2026 Committee Meeting.