

# Planned Care Recovery Update

## Planning, Performance and Finance Committee

### 23<sup>rd</sup> August 2022

Gethin Hughes, Chief Operating Officer

CTM 2030

**Ein Hiechyd  
Ein Dyfodol**

**DATBLYGU CYMUNEDAU  
IACHACH GYDA'N GILYDD**



CTM 2030

**Our Health  
Our Future**

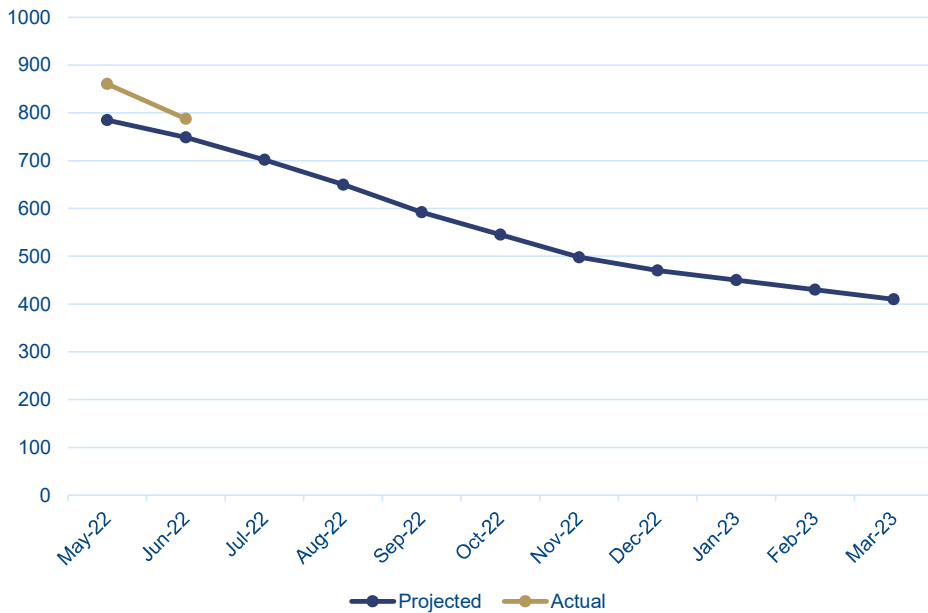
**BUILDING HEALTHIER  
COMMUNITIES TOGETHER**



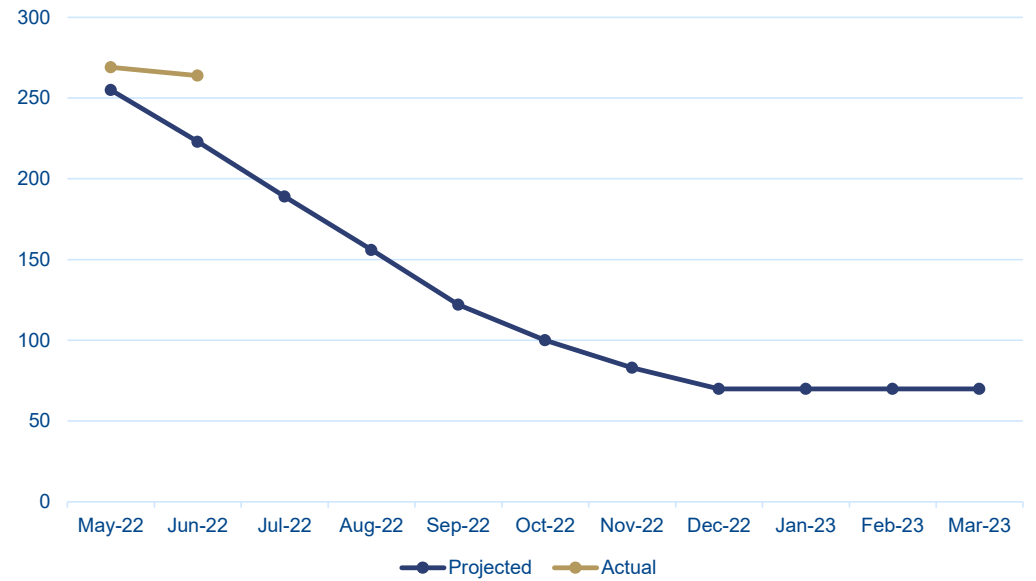
# Cancer: Projected vs. Actual backlog over 62 and 104 days



Projected Vs Actual backlog over 62 days



Projected Vs Actual backlog over 104 days





## Single Cancer Pathway actual v. projections by tumour site



	June 22 projection	June 22 actual	Difference	Treated in month
H&N	30.0%	33.3%	3.3%	12
Upper GI	65.0%	42.9%	-22.1%	21
Lower GI	45.0%	63.2%	18.2%	38
Lung	60.0%	67.9%	7.9%	28
Skin	85.0%	82.8%	-2.2%	58
Brain/CNS	100.0%	0.0%	-100.0%	1
Breast	50.0%	35.7%	-14.3%	56
Gynae	25.0%	21.1%	-3.9%	19
Urological	30.0%	12.5%	-17.5%	48
Haem	45.0%	62.5%	17.5%	8
Other	75.0%	66.7%	-8.3%	3
<b>All sites</b>	<b>55.3%</b>	<b>48.3%</b>	<b>-7.0%</b>	<b>292</b>





## Key Interventions linked to Optimal pathway implementation, recovery and improvement



CYNNAL  
EIN  
DYFODOL

SUSTAINING  
OUR FUTURE



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INSPIRING  
PEOPLE



GWELLA  
GOFAL

IMPROVING  
CARE



CREU  
IECHYD

CREATING  
HEALTH

- Mobile Endoscopy Unit – Go Live July 2022 (RGH)
- Investment to maximise use of machine in POW to undertake Perineal Biopsies (Urology) and outsource backlog during Aug/early Sept
- C the Signs – In GP sign up/ training phase. Go Live 22 August 2022
- Gynaecology One Stop Ambulatory Diagnostic Service 1<sup>st</sup> September 2022
- Pathology Improvements – outsourcing routine histopathology, investment £1.65m
- Breast Service Improvements – Breast Centre with £1m workforce investment.
- Optimal Pathway Implementation Lung Cancer – 3 Day waits CT, EBUS expansion at RGH for BILG patients
- Business Intelligence Tool Developments – linked to optimal pathway monitoring

STARTING  
WELL

GROWING  
WELL

LIVING  
WELL

AGEING  
WELL

DYING  
WELL



# Current performance against ministerial priorities – July 2022

## Outpatients



- No. of patients waiting over 52 weeks for a first outpatient appointment (Target of zero patients by the end of December 2022) – 20,766
- Highest volumes remaining in Ophthalmology, Orthopaedics, Dermatology, Cardiology, Pain.
- External validation to take place for 16 weeks from Sept, administrative and telephone for all patients waiting over 52 weeks. Targeting highest volume specialties, with scripts to see if treatment required and if so, collect contact details to enable virtual consultation.
- Continued roll out of outpatient transformation schemes:
  - Welsh Patient Record System (WPRS) going live in Orthopaedics in Sept
  - SOS and PIFU focus on high volume specialties Ophthalmology and Dermatology to allow conversion of fup capacity to new





## Current performance against ministerial priorities – July 2022 Treatments



- No. of patients waiting over 104 weeks from referral to treatment (Target of zero patients by the end of March 2023) – 12,535
- Highest volumes remaining in Ophthalmology, Orthopaedics, Dermatology, Gastroenterology
- External validation for all patients waiting over 104 weeks and diagnostic waiting list if capacity. If treatment still required, scripts will ascertain ability to travel for treatment and if listed for an 'intervention not normally undertaken' (INNU) if they meet the criteria for it i.e. for tonsillectomy, have had tonsillitis on multiple occasions in the last 12 months
- Planned Care Recovery schemes continue to fund waiting list initiatives, independent sector capacity including exploration of additional cataract providers in SE Wales



# Orthopaedic Transformation – Inpatient Centre of Excellence

- Relocation of IP work from Prince Charles Hospital to RGH
- Increase from 15 to 22 ring-fenced Orthopaedic beds
- Two all day elective theatre lists Mon-Fri
- PACU





## Orthopaedic Transformation – Day Case Centre of Excellence



- Relocation of Gynaecology and Orthopaedic DC work from Royal Glamorgan Hospital to Prince Charles
- Ring-fenced 23:59 beds
- Looking to work with in-sourcing company to meet short term staffing requirements
- Minor Surgery to be undertaken in Outpatient environment





## Supporting Patients



- Wellness Improvement Service (WISE) for patients on current lists/follow up not booked lists and patient initiated follow up pathways. 9 month supported programme of peer support delivered by non-therapies aiming to stop people deconditioning from using a bespoke fitbit programme to participation in the National Exercise Referral Scheme
- Podiatry and Orthotics: provision of and increased length of time in bracing orthotic products to achieve loading and stability of joints and the foot to maintain mobility avoid deconditioning which may prevent future surgical interventions
- Therapies currently trialling a virtual group consultation model (starting with hips/knees) with a view to expanding this model across multiple symptom based services e.g. integrating long term conditions services to deliver fatigue management, pain management, and lifestyle advice.
- Development of Options Advice and Knowledge sessions for Osteoarthritis





## Planned Care Board – 25<sup>th</sup> August



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- Current and forecast cancer, waiting list and pre-Covid activity position
- Finance - current position, forecast year end position
- Service requests to consider
  - Insourcing Theatre staff
  - Ophthalmology outsourcing
  - Critical Care in POW
  - Neuro Development Disorders
  - Radiology to manage backlog in Non Obstetric Ultrasound, MRI, CT
- National and Regional Board/Group updates
- Sub Group updates
  - Outpatients
  - Wellness Improvement Service (includes support of Pain Management waiting list)
  - Ophthalmology



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