



Agenda Item

4.1

CTM Health Board

CHAIR'S REPORT

Dyddiad y Cyfarfod / Date of Meeting	27/11/2025
Statws Cyhoeddi / Publication Status	Open/ Public Not Applicable
Awdur yr Adroddiad / Report Author	Jonathan Morgan, Chair
Cyflwynydd yr Adroddiad / Report Presenter	Jonathan Morgan, Chair
Noddwr Gweithredol yr Adroddiad / Report Executive Sponsor	Choose an item. Jonathan Morgan, Chair

Pwrpas yr Adroddiad / Report Purpose	For Approval
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Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/Group)		
Committee / Group / Forum Individuals	Date	Outcome
N/A	Click or tap to enter a date.	

Acronyms / Glossary of Terms	
CEO	Chief Executive Officer
CTMUHB	Cwm Taf Morgannwg University Health Board
MS	Members of the Senedd
MP	Member of Parliament
Q&A	Question and Answer
EMRTS	Emergency Medical Retrieval Service

1. Background

- 1.1 This report provides an update to the Board on relevant matters in my capacity as Chair of CTMUHB. It also outlines where I have been required to affix the Common Seal of the Health Board for which endorsement is sought.
- 1.2 This overarching report also highlights for Board Members the key areas of activity and where appropriate any associated risks, some of which are referred to within the business of the Board meeting. The report also highlights topical areas of interest to the Board.

2. Specific Matters for Consideration

2.1 Chair Update

As part of my update, I want to thank those members of the Board who joined me and the CEO at our first Welsh Government Public Accountability meeting led by the Cabinet Secretary for Health and Social Care.

Whilst I meet the Cabinet Secretary on a regular basis to account for my role as Chair and on behalf of the wider Board in delivering against our strategy, this broader meeting was a new opportunity for the Minister to hold us collectively accountable for our performance as an organisation. The two-hour meeting in Cathays Park, and broadcast live, touched on a number of key strategic issues including how we are meeting our performance targets, financial planning, and planning our model of service delivery.

I will pick up the key areas at my next accountability meeting, and with our Governance Team will now work through how the Board plans its Board Meetings and Board Development Sessions for 2026 to ensure we keep up the pace of work and improvement. As we approach the new year I want us to remain focused on the key strategic opportunities – digital and data ambitions, service redesign supported by our Clinical Services Plan, the delivery of Llantrisant Health Park and bold ambitions for communities such as Maesteg. We also need to move on with our primary and community care plan, which is now also a key priority for the Cabinet Secretary.

Since our last meeting of the Board many of us attended the Welsh Government's Ministerial Summit on the expectations and direction of Integrated Community Care. Leaders from across NHS Wales came together to consider how we would work together to build a more resilient and responsive community care system to support a shift of certain hospital-based service delivery to community provision. The Cabinet Secretary indicated that he would issue directions to the NHS to provide clarity as to how this work should progress and which services should be delivered on a locality basis.

I have asked the Board Secretary and Governance Team to work through proposed changes to our Board agendas to better reflect the planning and delivery of primary and community services, to give Board members a greater chance of gaining assurance for the improvements we are seeking. This will require a concerted effort to build a set of metrics to measure what is being done. It will also require us to spend more time assessing the development of our primary and community-based services, where at present most of our time is focused on hospital-based care.

Last week we held the first meeting of the new South East Wales Regional Joint Committee since it was signed off by the three Health Boards. I was pleased to be appointed as the inaugural chair of this important Joint Committee. As the NHS continues to change in planning the delivery of some services closer to where people live, we now also have in our sights the opportunity to build better services on a regional footprint. This is an exciting prospect and one we should embrace and is consistent with the shared ambition for the Llantrisant Health Park to be a regional service.

2.2 Independent Member Recruitment Update

2.2.1 I can confirm the Interviews for a new Independent Member (LA) for Cwm Taf Morgannwg UHB have been held over the last two weeks. As you know there are a number of processes we need to follow when undertaking Independent Member recruitment and we are working with our colleagues at Welsh Government to finalise this process. I look forward to updating colleagues with the outcome as soon as this is possible.

2.3 Associate Member Recruitment Update

2.3.1 Associate Member – Primary Care

The Candidate Pack for the Associate Member for Primary Care was disseminated to GPs in Primary Care for an expression of interest with a closing date of the 31st October 2025. Received applications have been reviewed and interviews are scheduled for December. An update will be provided at the January Board.

2.4 Board Briefings

2.4.1 The Board Development session with Silver Maple was held on the 13th October and focussed on the key areas as a Board:

- Quality time to connect with each other and continue to build the effectiveness of our working relationships.
- Ensuring a shared understanding of our recent history and applying our learning to the months ahead.
- An opportunity to review and improve how we're working together as a unitary Board.
- Ensuring clarity of roles and a shared understanding of what our teams and local population will need from us over the now and in the future.

- To agree, as we look to the next 6 months and beyond on practical improvements to the way we function as a Board.

The Board Development session held on the 23rd October focussed on digital and the opportunities presented by working with our digital partners Tektology.

2.5 Diary Commitments

- Local Authority Leaders/Chair/CEO Meeting
- Independent Members/Chair/CEO Meeting
- 1:1 Chief Executive
- 1:1 Director of Governance
- Chair Peer Group Meeting
- Leadership Group
- CTMUHB Public Board Meeting and In Committee Board Meeting
- Local Partnership Forum
- Meet Helen Howson, Bevan Commission
- WNHSC Management Committee Meeting
- NHS Confed Trustees Meeting
- Meet with Councillor Andrew Morgan
- Meet with Dawn Jones HEIW
- Staff Survey Roadshow
- Structured Assessment Interview
- RCTCBC Panel Assessment – Health
- Social Prescribing Policy and Implementation Group meeting
- Welsh Government Healthy and Active Team visit to Merthyr PIPYN
- Ministerial Summit on Primary Care
- NHS Wales Induction Programme for Board Members
- Northern Ireland Confederation for Health and Social Care Event (NICON) - Belfast
- Deputy Chief Executive Officer Interviews
- V2C / Cwm Taf Morgannwg UHB Meeting
- Meeting with Bridgend County Borough Council
- Aberfan Memorial
- Meet with Kirsty Williams Chair, Cardiff and Vale UHB
- NHSC and NHS Providers Discussion with Lord Victor Adebawale
- SIFT IM Local Authority CTMUHB
- Public Accountability Meeting
- Remuneration & Terms of Services Committee
- CTM Community Leaders' Network meeting - followed by CTM NHS Charity session
- Cabinet Secretary and Minister visit to PCH G&FF programme
- Catch up meeting with Kath Palmer – Vice Chair
- NHS Confed Transition Committee
- Consultant Interviews - Psychiatry Traumatic Stress Pathway & Veterans Service
- Interviews Independent Member Local Authority CTMUHB
- South East Wales Regional Joint Committee
- RCN Nurse of the Year Awards

- Chair Peer Group Meetings
- CTMUHB Research and Development Conference

2.6 Meetings / discussions with Local Politicians

- MS/MP monthly meetings with Chair/CEO

3 Key Risks / Matters for Escalation

3.1 COMMON SEAL

3.1.1 The Board is asked to **ratify the use of the Common Seal** applied since the Board last met;

- **Underlease by reference to Superior Lease between MXF Properties V Limited whose Registered office is Oak House, Hirzel Street, St Peter Port, Guernsey, GY1 2NP and Cwm Taf Morgannwg University Local Health Board** relating to GMS Premises at Hirwaun Medical Centre, High Street, Hirwaun.
- **Licence to Sublet between (1)MXF Properties V Limited whose Registered office is Oak House, Hirzel Street, St Peter Port, Guernsey, GY1 2NP (2) Cwm Taf Morgannwg University Local Health Board and (3) Dr Andreas Erhardt and Dr Sara Wilson** relating to Lease of GMS Premises at Hirwaun Medical Centre, High Street, Hirwaun, CF44 9SL
- **Deed of Variation between MXF Properties V Limited whose Registered office is Oak House, Hirzel Street, St Peter Port, Guernsey, GY1 2NP and Cwm Taf Morgannwg University Local Health** relating to a Lease dated 16th November 2012 of Hirwaun Health Centre, High Street, Hirwaun, CF44 9SL.

3.1.2 This requires endorsement by the Board as set out in the recommendations of this report.

4 Assessment

Objectives / Strategy	
Dolen i Nod (au) Strategol BIP CTM / Link to CTMUHB Strategic Goal(s)	Improving Care
	The number one focus of the Board and its business is to ensure good quality and safe patient care across all areas of its activity.
Dolen i Feysydd Strategol BIP CTM / Link to CTMUHB Strategic Areas	Living Well
	If more than one applies please list below:
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals	A Healthier Wales
	If more than one applies please list below:



150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	
Dolen i Hwyluswyr Ansawdd (<i>Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)</i>) / Link to Enablers of Quality (Duty of Quality Statutory Guidance (gov.wales))	Learning, Improvement & Research If more than one applies please list below:
Dolen i Feysydd Ansawdd (<i>Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)</i>) / Link to Domains of Quality (Duty of Quality Statutory Guidance (gov.wales))	Effective If more than one applies please list below:
Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental / Sustainability Impact (5Rs)	No - Not Applicable If more than one applies please list below:

Impact Assessment		
Ansawdd <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i> Quality <i>Have you undertaken a Quality Impact Assessment Screening?</i>	Yes: <input checked="" type="checkbox"/>	No: <input type="checkbox"/>
	Outcome: The number one focus of the Board and its business is to ensure good quality and safe patient care across all areas of its activity.	If no, please include rationale below:
Cydraddoldeb a'r Gymraeg <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb a'r Gymraeg? /</i> Equality and Welsh Language <i>Have you undertaken an Equality and Welsh Language Impact Assessment Screening?</i>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome for Equality (delete as appropriate): POSITIVE/NEUTRAL NEGATIVE Outcome for Welsh Language (delete as appropriate): POSITIVE/NEUTRAL NEGATIVE	If no, please include rationale below: This is an overarching position report. If service change arises the specific areas and activity impacted will be subject to the appropriate impact assessment.
Cyfreithiol / Legal	Yes (Include further detail below) Board endorsement of the Affixing of the Common Seal, is a requirement of the Board's Standing Orders.	
Enw da / Reputational	There is no direct impact on the reputation of the Health Board as a result of the activity outlined in this report.	
Effaith Adnoddau (<i>Pobl /Ariannol</i>) /	There is no direct impact on resources as a result of the activity outlined in this report.	



Resource Impact
(People / Financial)

5 **Recommendation**

5.4 Members of the Board are asked to:

- **NOTE** the report.
- **RATIFY** the Affixing of the Common Seal as captured in section 3.1