

Completion & Guidance

Bedplan

Workforce WTE

Test Trace Protect

Covid-19 Vaccination

**Primary Care Activity
Mental Health Activity
Cancer Care Activityy
Unscheduled Care & Ambulance
Planned Care Activity**

Screening Programmes

Revenue Plan

Income Assumptions



In Year Cost Base

Net Expenditure

Savings

Covid-19 Programme Spend

Risks & Opportunities

Capital Expenditure

Validation

Has an organisation been selected?

Have all sheets been confirmed as complete?

Are all entries numeric?

Are all entries numeric?

Are all entries numeric?

Does TTP Workforce WTE match entry in Workforce WTE Tab

Does TTP Testing Cost equal that indicated on Covid-19 Tab?

Does TTP Tracing Cost equal that indicated on Covid-19 Tab?

Are all entries numeric?

Do the financial costs reconcile to those reported in the COVID-19 tab?

Do the Total Patients Vaccinated equal the Breakdown by Vaccine Supplier?

Do the total Pay Cost equal the cost entered in tab 6 - Covid-19 Programme Spend?

Do the total Non Pay Cost equal the cost entered in tab 6 - Covid-19 Programme Spend?

Are all entries numeric?

Are all entries numeric?

Are all entries numeric?

Are all entries numeric?

Are all entries numeric?

Are all entries numeric?

Has Revenue been entered as positive?

Has Planning Assumptions yet to be finalised been entered as positive?

Does revenue plan reconcile to Net Expenditure Surplus/Deficit?

Other' items labelled?

Are Planning Assumptions equal to the sum of those stated in Net Expenditure?

Are all Income Assumptions labelled?

Do In Year Pay Cost Pressures match those in Net Expenditure tab?

Do In Year Non Pay Cost Pressures match those in Net Expenditure tab?

Do In Year Primary Care Drugs Cost Pressures match those in Net Expenditure tab?

Do In Year Secondary Care Drugs Cost Pressures match those in Net Expenditure tab?

Do In Year CHC/FNC Cost Pressures match those in Net Expenditure tab?

Do In Year Primary Care Contractor Cost Pressures match those in Net Expenditure tab?

Do In Year Commissioned Services Cost Pressures match those in Net Expenditure tab?

Are all free text items labelled?

Are Pay Cost Pressures entered into Net Expenditure tab as positive?

Are Non Pay Cost Pressures entered into Net Expenditure tab as positive?

Are Primary Care Drugs Cost Pressures entered into Net Expenditure tab as positive?

Are Secondary Care Drugs Cost Pressures entered into Net Expenditure tab as positive?

Are CHC/FNC Cost Pressures entered into Net Expenditure tab as positive?

Are Primary Care Contractor Cost Pressures entered into Net Expenditure tab as positive?

Are Commissioned Services Cost Pressures entered into Net Expenditure tab as positive?

Do the Commissioned Services values reconcile between the SOCNEI and expenditure area

Have all fields been completed for schemes that have value?

Have all schemes a unique number?

Has a monitoring return category been selected for all schemes?

Has a category been selected for IG/AG?

Is FYE of R Schemes $\geq$ In Year Plan

Has FYE been entered on NR Scheme?

Do all schemes have a valid Start Date & Go Green Date

Are all free text items labelled?

Have Risks been entered as Negative

Have Opportunities been entered as Positive

Are all free text items labelled?

Are all free text items labelled?

Result
Yes
No

Yes

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Comments

There are 20 sheets not confirmed as complete.

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2022/23 PLANNING MINIMUM

SUMMARY OF CONTENTS

Organisation

Cwm

Checklist (click section name to jump to relevant sheet)	Sections Complete (dropdown available)
MINISTERIAL MEASURES	
BEDPLAN	
WORKFORCE WTE	
TEST TRACE PROTECT	
COVID-19 VACCINATION	
PRIMARY CARE ACTIVITY	
MENTAL HEALTH ACTIVITY	
CANCER CARE ACTIVITY	
UNSCHEDULED CARE ACTIVITY	
PLANNED CARE ACTIVITY	
SCREENING PROGRAMMES	
REVENUE PLAN	
INCOME ASSUMPTIONS	
IN YEAR COST BASE	
NET EXPENDITURE	
SAVINGS TRACKER	
COVID-19 PROGRAMME SPEND	
RISK & OPPORTUNITIES	
CAPITAL	
ASSET INVESTMENT	

Comments



M DATASET

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For further guidance on completion please contact:

HSS-PlanningTeam@gov.wales



Please only fill in the lightly yellow shaded cells.
Please populate all cells and only use figures when populating.
If cell value is 0 then please enter 0 and do not leave blank. Please also do not
This is intended to be a small guide, showing how the tabs work together, v

Tab	Completion order
MINISTERIAL MEASURES	ANY
BEDPLAN	ANY
WORKFORCE WTE	ANY
TEST TRACE PROTECT	ANY
COVID-19 VACCINATION	ANY
ALL ACTIVITY PAGES	ANY
- PLANNED CARE ACTIVITY	ANY
SCREENING PROGRAMMES	ANY
1 - REVENUE PLAN	6
2 - INCOME ASSUMPTIONS	5
3 - IN YEAR COST BASE	1
4 - NET EXPENDITURE	4
5 - SAVINGS TRACKER	2
6 - Covid-19 Programme Spend	3
7 - RISK & OPPORTUNITIES	7
8 - CAPITAL	8
9 - ASSET INVESTMENT	9

General Notes

not enter "-" to denote 0.
which hopefully assists in completion.

Instructions

Populate as normal as this tab is not linked to other tabs.

Populate as normal as this tab is not linked to other tabs.

Populate all workforce sections as dictated by their section titles Including COVID-19 staff in the staff type sections.

Then break the WTE down by project for triangulation with Covid-19 Programme Spend.

Populate as normal as this tab is not linked to other tabs. Line 74 should reconcile back to total TTP spend included in tab 6 - Covid-19 Programme Spend.

Populate vaccination activity based on the latest parameters issues by Welsh Government

Populate as normal this tab is not linked to other tabs.

Populate as normal as this tab is not linked to other tabs – The actual columns will be completed in the refresh exercises

Populate as normal this tab is not linked to other tabs.

Populate all cells coloured yellow. All gold coloured tabs are linked with subsequent tabs.

Populate as normal this tab is not linked to other tabs.

Populate each general and local investment (yellow shaded cells are free text lines to include investments not already listed - breaking down the individual investment by expenditure category splitting by in year and FYE in columns C-P. These figures feed lines 50-56 in 1 - Revenue Plan tab.

Secondly profile out each investment in columns T-AF.

Lines 11-38 are a summarized version of the tables in lines 40-137. Cells coloured in gold are automatically populated from lines in Covid-19 Programme Spend and Savings Tracker Tabs. Populate cells coloured in yellow manually.

This tab is mirrored from the savings tracker utilised in the MMR returns. Please fill in lines 26 and below relevant to how many savings schemes in the organisation. If the scheme is an income generation scheme leave the cell in column P (MMR Category) blank. Check for error messages in columns AD - AK which highlights areas of the tracker filled incorrectly. Gold cells in lines 9 -22 are automatically populated from the tracker.

We are also asking that a summary of future savings plans entered in the table starting at cell AJ9

This tab reflects the information collected in table B3 in the MMR returns. Please fill out yellow coloured cells. This tab feeds Vaccination, Revenue Plan and Net Expenditure Tabs.

Populate as normal as this tab is not linked to other tabs.

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Please fill in the lightly yellow shaded cells.

Ministerial Measures 2022-23

Quarterly Measures

	Measure
SIX GOALS OF URGENT AND EMERGENCY CARE	Percentage of total conveyances taken to a service other than a Type One Emergency Department
	Number of people admitted as an emergency who remain in an acute or community hospital over 21 days since admission
	Percentage of total emergency bed days accrued by people with a length of stay over 21 days

Monthly Measures

	Measure
ACCESS TO TIMELY PLANNED CARE	Number of patients waiting more than 104 weeks for treatment
	Number of patients waiting more than 36 weeks for treatment
	Percentage of patients waiting less than 26 weeks for treatment
	Number of patients waiting over 104 weeks for a new outpatient appointment
	Number of patients waiting over 52 weeks for a new outpatient appointment
	Number of patients waiting for a follow-up outpatient appointment who are delayed by over 100%

	Number of patients waiting over 8 weeks for a diagnostic endoscopy
	Percentage of patient starting their first definitive cancer treatment within 62 days from point of suspicion (regardless of the referral route)
WORKFORCE	Agency spend as a percentage of the total pay bill
	Percentage of sickness absence rate of staff

Target	Forecast Q4 2021/22	Proje	
		Q1 2022/23	Q2 2022/23
4 quarter improvement trend	0.0%	0.0%	0.0%
4 quarter reduction trend	653	618	583
4 quarter reduction trend	41.0%	40.0%	39.0%

Target	Forecast Mar 2022		
		APR	MAY
Improvement trajectory towards a national target of zero by 2024	13,925	13,918	13,912
Improvement trajectory towards a national target of zero by 2026	44,826	45,572	46,318
Improvement trajectory towards a national target of 95% by 2026	45.0%	45%	45%
Improvement trajectory towards eliminating over 104 week waits by July 2022	7,373	6,831	6,289
Improvement trajectory towards eliminating over 52 week waits by October 2022	19,330	18,793	18,256
A reduction of 30% by March 2023 against a baseline of March 2021	28,736	29,311	29,897

Improvement trajectory towards a national target of zero by March 2026	3,046	2,946	2,846
Improvement trajectory towards a national target of 75%	50.0%	40.0%	42.0%
12 month reduction trend	7.2%	7.2%	7.2%
12 month reduction trend	7.3%	7.3%	7.3%

ction	
Q3 2022/23	Q4 2022/23
0.0%	0.0%
569	569
38.0%	38.0%

Projection						
JUN	JUL	AUG	SEP	OCT	NOV	DEC
13,905	13,899	13,892	13,886	13,879	13,872	13,866
47,064	47,810	48,556	49,303	50,049	50,795	51,541
45%	45%	45%	45%	45%	45%	45%
5,747	5,205	4,663	4,122	3,580	3,038	2,496
17,719	17,181	16,644	16,107	15,570	15,033	14,496
30,495	31,105	31,727	32,361	31,552	30,764	29,994

2,746	2,646	2,546	2,446	2,346	2,246	2,146
44.0%	46.0%	48.0%	50.0%	52.0%	54.0%	56.0%
7.2%	10.2%	10.2%	10.2%	9.2%	9.2%	9.2%
6.4%	6.4%	6.4%	6.4%	6.4%	6.4%	6.4%

JAN	FEB	MAR
13,859	13,853	13,846
52,287	53,033	53,779
45%	45%	45.0%
1,954	1,412	870
13,958	13,421	12,884
29,245	28,513	27,801

6.58 based on tx >52 at mar-23 and 104wk NOP

746.08 NOP >36 + Tx >16

0.00 Assume stays same

541.92 Based on 50% of gap for activity and demand + 1

537.17 as per 104 wk

presently increasing by 2% p.m. - assume arrest i

2,046	1,946	1,846
58.0%	60.0%	62.0%
9.1%	9.1%	9.1%
6.4%	6.4%	6.4%

Seeing redn of c.100 per month - Insourcing assu

technically this is a redn as March 22 - properly s

no covid absence at end of Q1 assumed (0.9%)

.0% WLI plus 'perfect treat in turn /offset by reset)

ncrease and observe decline in H2 - March 21 was 27.5k

med

tated taking consideration one off pension charge was 11.2%

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Please fill in the lightly yellow shaded cells with bed numbers

This section is intended to capture the number of functional available functional bed base to address the varying COVID-

BEDPLAN - ALL SITES

METRIC

NON COVID Adult Beds in acute hospital setting

NON COVID Adult Beds in a Community Setting

Mental Health Beds

Critical Care Beds

RING FENCED BEDS e.g. Paediatric/ Neonatal/ Maternity
Beds / Cardiac/ Burns

Non designated COVID-19 hospital beds Field Hospital
Sites

SUB TOTAL of CORE Operational Beds

COVID 19 BEDS

CRITICAL CARE COVID 19 BEDS

Total Core Bed Capacity

Additional Seasonal Beds

Additional COVID19 SURGE

TOTAL

Row Labels
Adult_acute
COMM
MH
field
Paeds
CCD
Obs
winter
Excl
Private
(blank)
MH
Grand Total

rs (for all sites).

al planned staffed and equipped beds available to organisations and should include all sites e.g. Mental Health and Comr
-19 scenarios in the coming twelve months.

	PLANNED AVAILABLE BEDS	
	Baseline as @ 31/3/2021	Forecast as @ 31/03/2022

Total adult beds which are staffed in the system, to understand core capacity- this includes scheduled and unscheduled care. Total core beds excluding trolleys and assessment areas.		832
Separate as out from hospital adult beds as different function to acute beds and staffing arrangements – support understanding of community care		266
Separately counted as wouldn't contribute to broader hospital activity		207
Understanding of Critical Care capacity to support activity and demand. Core funded and staffed Critical Care Capacity.		22
Separate to be clearer on usable beds for core activity		179
		40
	-	1,546
Bed capacity for Covid 19 assuming carve out capacity for at least first 6 months of the year		200
Bed capacity for Covid 19 assuming carve out capacity for at least first 6 months of the year		3
Total of the above categories to show core bed capacity of organisations	-	1,749

Additional beds planned to be open for seasonal period (Winter 22/23) above core		-
Total number to which the organisation could reach in an extremis scenario incorporating field hospitals (theoretical as separate to core staffing)		30
	-	1,779

Sum of Active Beds	Sum of Elective	Sum of Emergency
1172	76	946
252	0	23
147	0	108
70	0	29
29	0	12
25	3	18
25	0	0
14	0	14
9	17	22
6	6	0
0	0	0
0	0	0
1749	102	1172

community. Please ensure your narrative plan captures details in respect of the organisations ability to flex the

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	Plan End 2023/24	Plan End 2024/25
NUMBER OF BEDS					

946	997	997	997	997	
266	266	266	266	266	
207	207	207	207	207	
25	25	25	28	28	
179	179	179	179	179	
-	-	-	-	-	
1,623	1,674	1,674	1,677	1,677	-
100	-	-	-	-	
-	-	-	-	-	
1,723	1,674	1,674	1,677	1,677	-

-	-	-	25	25	
-	-	-	-	-	
1,723	1,674	1,674	1,702	1,702	-

Sum of Other	Sum of Pos C19
73	258
198	69
44	42
41	12
4	1
0	2
9	1
0	3
9	6
0	0
5	1
3	0
386	395

Acute	1041
CCD	16
Comm	266
exc	0
MH	138
Obs	74
Paeds	105
Grand Total	1640

Beds reqd						
Acute		0.00001	0.5	0.75	0.8	0.85
Total	CTM_beds	837	1129	1156	1163	1173
Total	CTM_EI_Beds	13	65	75	77	80
Total	CTM_NEL_Beds	771	1023	1047	1055	1064

		Comm	exc	MH	private	Grand Total
Beds used	Acute					
2019_04	1070	251	4	179	2	1506
2019_05	1053	249	5	192	5	1504
2019_06	1034	249	6	185	4	1477
2019_07	1032	244	6	183	3	1468
2019_08	1017	238	4	175	2	1436
2019_09	1056	238	5	168	4	1471
2019_10	1072	253	5	170	5	1504
2019_11	1102	253	5	171	7	1537
2019_12	1076	253	2	172	4	1508
2020_01	1119	257	3	180	5	1565
2020_02	1125	263	3	188	8	1587
2020_03	925	252	4	176	5	1362
2020_04	624	223	13	154	3	1018
2020_05	710	204	27	157	5	1103
2020_06	772	210	39	158	4	1182
2020_07	842	229	33	162	3	1268
2020_08	905	234	19	168	2	1328

2020_09	938	235	8	170	2	1352
2020_10	852	254	6	164	2	1278
2020_11	892	260	5	166	3	1326
2020_12	910	273	3	152	4	1341
2021_01	934	295	2	159	4	1394
2021_02	892	279	2	157	4	1334
2021_03	884	237	5	147	4	1278
2021_04	919	242	5	144	4	1313
2021_05	933	251	7	139	6	1336
2021_06	919	246	8	148	6	1327
2021_07	953	249	10	148	5	1364
2021_08	980	256	13	147	6	1401
2021_09	1001	261	22	161	7	1452
2021_10	1039	260	24	163	6	1492
2021_11	1039	252	27	167	6	1490
2021_12	982	256	28	164	6	1435
2022_01	1025	268	27	167	7	1492
2022_02	1051	272	28	164	5	1520

0.9	0.95	1
1185	1204	1306
83	89	116
1075	1092	1194

[illegible]

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Please fill in the lightly yellow shaded cells

This section captures a summarised position of Test, Trace and Protect (TTP) monitoring. The data is collected monthly

TEST, TRACE, PROTECT	FORECAST M12 2021/22	APR	MAY
METRIC			

POPULATION DEMAND		9808	9808
SAMPLING SITES		3	3
SAMPLING CAPACITY		8308	8308
TESTING CAPACITY			

% Positive Test Rates			
Monthly Index Cases			

POPULATION DEMAND			
SAMPLING CAPACITY			
TESTING CAPACITY			

	FORECAST M12 2021/22	APR	MAY
Testing (including Sampling) - Antigen			
Contact Tracing - NHS Organisations	11.5	11.5	11.5
Contact Tracing - Local Authority Costs	181.17	181	181
Testing (including Sampling) - Antibody	95.52	95.5	95.5
Protect			
All Wales Surge Capacity Team			
Welsh Vaccination Certification Service			
TOTAL TTP WORKFORCE WTE	288.19	288	288
QUARTER AVERAGE			

	FORECAST M12 2021/22	APR	MAY
Testing (including Sampling) - Antigen		321	321
Contact Tracing - NHS Organisations		40	40
Contact Tracing - Local Authority Costs		770	770
Testing (including Sampling) - Antibody			
Protect			
All Wales Surge Capacity Team			
Welsh Vaccination Certification Service			
TOTAL TTP PROGRAMME COSTS	0	1131	1131

only through policy leads via the monthly monitoring return process.

MONTHLY PROFILE (ACTUAL / PLANNED)

JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN
-----	-----	-----	-----	-----	-----	-----	-----

ANTIGEN

9808	9808	9808	9808	9808	9808	9808	9808
3	3	3	3	3	3	3	3
8308	8308	8308	8308	8308	8308	8308	8308

--	--	--	--	--	--	--	--

ANTIBODY

--	--	--	--	--	--	--	--

TTP WORKFORCE

WTEs

JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN
11.5	16	16	16	16	16	16	16
181	0	0	0	0	0	0	0
95.5	95.5	95.5	95.5	95.5	95.5	95.5	95.5
288	111.5	111.5	111.5	111.5	111.5	111.5	111.5
288			111.5			111.5	

P PROGRAMME COSTS

ERATIONAL EXPENDITURE - £'000

JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN
321	291	291	291	292	292	291	343
40	34	42	42	42	42	42	42
770	0	0	0	0	0	0	0
1131	325	333	333	334	334	333	385

FEB	MAR		Plan End 2023/24	Plan End 2024/25

9808	9808			
3	3			
8308	8308			

FEB	MAR	2023/24	2024/25
16	16		
0	0		
95.5	95.5		
111.5	111.5	0	0
	111.5		

		Planned year- end position 2022/23	Planned year- end position 2023/24	Planned year- end position 2024/25
FEB	MAR			
344	344	3742		
42	42	490		
0	0	2310		
		0		
		0		
		0		
		0		
386	386	6542	0	0

Please select organisation from front sheet

Please complete the lightly yellow shaded cells based on the latest planning p

A - Total COVID Vaccine Population

	Dose
Ref	Vaccine Population
1	Severely Immunosuppressed
2	Care home residents
3	Care home workers
4	80 years and older
5	Health care workers
6	Social care workers
7	Ages 75-79
8	Ages 70-74
9	Clinically extremely vulnerable aged 16-69 years
10	Ages 65-69
11	Clinical risk groups aged 16-64 years
12	Clinical risk groups aged 12-15 years
13	Clinical risk groups aged 5-11 years
14	Ages 60-64
15	Ages 55-59
16	Ages 50-54
17	Ages 40-49
18	Ages 30-39
19	Ages 18-29
20	Ages 16-17
21	Ages 12-15
22	Ages 5-11
23	Total Vaccine Population

B1 - Eligible Booster COVID Vaccination

	Dose
Ref	Population Cohort
24	Severely Immunosuppressed
25	Care home residents
26	Care home workers
27	80 years and older
28	Health care workers
29	Social care workers
30	Ages 75-79
31	Ages 70-74
32	Clinically extremely vulnerable aged 16-69 years
33	Ages 65-69
34	Clinical risk groups aged 16-64 years
35	Clinical risk groups aged 12-15 years
36	Ages 60-64
37	Ages 55-59
38	Ages 50-54
39	Ages 40-49
40	Ages 30-39
41	Ages 18-29
42	Ages 16-17

43	Ages 12-15
44	Total Population Vaccine Eligible

B2 - Service Model Breakdown

	Dose
Ref	Service Model Doses
45	Mass Vaccination and Mobile Outreach
46	GP Commissioned
47	Pharmacy Commissioned
48	Other (Please state)
49	Total of Breakdown by Service Model (Total to match Line Ref 44)
	Calculation Check should be Zero (Difference between Line Ref 44 and 49)

C1 - Eligible Paediatric COVID Vaccination

	Dose
Ref	Population Cohort
50	Clinical risk groups aged 5-11 years
51	Ages 5-11
52	Total Population Vaccine Eligible

C2 - Service Model Breakdown

	Dose
Ref	Service Model Doses
53	Mass Vaccination and Mobile Outreach
54	GP Commissioned
55	Pharmacy Commissioned
56	Other (Please state)
57	Total of Breakdown by Service Model (Total to match Line Ref 52)
	Calculation Check should be Zero (Difference between Line Ref 52 and 57)

D1 - Leave No One Behind COVID Vaccination

	Dose
Ref	Population Cohort
58	Care Home and Front Line Workforce
59	Age 40 years and older
60	Ages 12 -39
61	Ages 5-11
62	Total Population Vaccine Eligible

D2 - Service Model Breakdown

	Dose
Ref	Service Model Doses
63	Mass Vaccination and Mobile Outreach
64	GP Commissioned
65	Pharmacy Commissioned
66	Other (Please state)
67	Total of Breakdown by Service Model (Total to match Line Ref 62)
	Calculation Check should be Zero (Difference between Line Ref 62 and 67)

C - Vaccination Costs

REF	Vaccination Response Costs
1	Vaccination Response Pay Costs
2	Please List Staff Used In This Section
3	Administrative Senior Manager
4	Administrative Support
5	Clinical Lead
6	Booking Clerk
7	Digital Staff
8	Project Manager
9	Pharmacy ATO
10	Pharmacy Coordinator
11	Registrant Immuniser
12	HCSW
13	Flow Volunteer
14	Facilities Support Staff
15	Security Officer
16	Data Analyst
17	Other Pay Costs (Please Specify Below):
18	
19	
20	
21	
22	
23	
24	
25	
26	Vaccination Response Non-Pay Costs
27	Additional Costs in Primary Care
28	Clinical Waste
29	Venue Hire (Rent & Rates)
30	Cleaning
31	Insurance
32	Digital Costs (NWIS Only)
33	IT Costs
34	Laundry Costs
35	M&SE - consumables
36	Syringe/Tray Packs (NWSSP Only)
37	PPE (NWSSP Only)
38	Telephony and Stationary
39	Communications/Publications
40	Training
41	Transportation
42	Transportation (WBS Only)
43	Utility Costs
44	Site Security
45	Other Non Pay Costs (Please Specify Below):
46	LA Services
47	Delays / Repairs on LA sites
48	
49	Sub total Vaccination Response

D - Capital Items

REF	Capital Items
	Site
1	Welsh Blood Service (Velindre Only)

2	
3	
4	
5	
6	Sub Total Welsh Blood Service Costs
7	Mass Vaccination Response Centre
8	
9	
10	
11	
12	Sub Total Mass Vaccination Response Centre Costs
13	Total Vaccination Response Centre Capital Costs

Parameters issued by Welsh Government.	

Total Cohort Size	Planning Scenario				
	1st	2nd	3rd	#1B	#2B
No's					
7,342	Y	Y	Y	Y	P
1,981	Y	Y	N	Y	P
5,193	Y	Y	N	Y	NP
18,790	Y	Y	N	Y	P
26,183	Y	Y	N	Y	NP
6,284	Y	Y	N	Y	NP
16,667	Y	Y	N	Y	P
23,836	Y	Y	N	Y	P
7,808	Y	Y	N	Y	P
21,318	Y	Y	N	Y	P
51,464	Y	Y	N	Y	P
776	Y	Y	N	Y	NP
1,054	Y	Y	N	NP	NP
14,492	Y	Y	N	Y	NP
18,641	Y	Y	N	Y	NP
20,654	Y	Y	N	Y	NP
43,116	Y	Y	N	Y	NP
47,443	Y	Y	N	Y	NP
55,375	Y	Y	N	Y	NP
9,912	Y	Y	N	Y	NP
19,504	Y	Y	N	P	NP
36,446	P	P	N	NP	NP
454,279	-	-	-	-	-

	2022/23			1	
	Total			Apr	
	#1B No's	#2B No's	Annual B No's	#1B No's	#2B No's
	-	7,143	7,342	-	2,381
	-	1,860	1,981	-	620
	-	-	5,193	-	-
	-	18,849	18,790	-	6,283
	-	-	26,183	-	-
	-	-	6,284	-	-
	-	16,635	16,667	-	5,545
	-	23,719	23,836	-	7,906
	-	7,586	7,808	-	2,529
	-	21,214	21,318	-	7,071
	-	51,275	51,464	-	17,092
	143	-	776	47	-
	-	-	1,054	-	-
	-	-	14,492	-	-
	-	-	18,641	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	1,857	-	-	619	-

	5,671	-	-	1,890	-
	7,671	148,281	221,829	2,556	49,427

	2022/23			1	
	Total			Apr	
	#1B	#2B	Annual B	#1B	#2B
Cohort to vaccinate (add Line Ref)	No's	No's	No's	No's	No's
	7,671	148,281	221,829	2,556	49,427
	-	-	-		
	-	-	-		
	-	-	-		
	7,671	148,281	221,829	2,556	49,427
d 49)	-	-	-	-	-

	2022/23			1	
	Total			Apr	
	1st	2nd		1st	2nd
	No's	No's		No's	No's
	602	1,054		602	
	36,446	36,446		12,149	
	37,048	37,500		12,751	-

	2022/23			1	
	Total			Apr	
	1st	2nd		1st	2nd
Cohort to vaccinate (add Line Ref)	No's	No's		No's	No's
	37,048	37,500		12,751	-
	-	-			
	-	-			
	-	-			
	37,048	37,500		12,751	-
d 57)	-	-		-	-

	2022/23			1	
	Total			Apr	
	Dose			Dose	
	No's			No's	
	2,170			1,084	
	28,971			5,326	
	50,004			9,465	
	-			-	
	81,145			15,875	

	2022/23			1	
	Total			Apr	
	Dose			Dose	
Cohort to vaccinate (add Line Ref)	No's			No's	
	81,145			15,875	
	-				
	-				
	-				
	81,145			15,875	
d 67)	-			-	

1	2	3	4	5
---	---	---	---	---

	Apr	May	Jun	Jul	Aug
	£'000	£'000	£'000	£'000	£'000
A4C Staff Group:	443	443	443	333	333
Administrative, Clerical & Board Members					
Administrative, Clerical & Board Members	42	42	42	32	32
Medical & Dental					
Administrative, Clerical & Board Members					
Administrative, Clerical & Board Members					
Administrative, Clerical & Board Members	40	40	40	30	30
Allied Health Professionals	13	13	13	10	10
Allied Health Professionals					
Additional Clinical Services	223	223	223	168	168
Additional Clinical Services	112	112	112	84	84
Administrative, Clerical & Board Members					
Estates & Ancillary	12	12	12	9	9
Estates & Ancillary					
Administrative, Clerical & Board Members					
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	18	18	18	18	18
	8	8	8	80	80
	13	13	13	13	13
	20	20	20	20	20
	17	17	17	17	17
	82	82	82	82	82
	- 158	- 158	- 158	- 230	- 230
	- 158	- 158	- 658	- 230	- 230
			500		
	443	443	443	333	333

	1	2	3	4	5
	Apr	May	Jun	Jul	Aug
	£'000	£'000	£'000	£'000	£'000

	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-

-	1,890	-	-	1,891	-	-	-	-
-	2,557	49,427	-	2,558	49,427	-	-	-

	2			3			4	
	May			Jun			Jul	
Annual B	#1B	#2B	Annual B	#1B	#2B	Annual B	#1B	#2B
No's	No's	No's	No's	No's	No's	No's	No's	No's
-	2,557	49,427	-	2,558	49,427	-	-	-
-			-			-		
-			-			-		
-			-			-		
-	2,557	49,427	-	2,558	49,427	-	-	-
-	-	-	-	-	-	-	-	-

	2			3			4	
	May			Jun			Jul	
	1st	2nd		1st	2nd		1st	2nd
	No's	No's		No's	No's		No's	No's
		452	-		602			-
	12,149			12,149	12,149			12,149
	12,149	452		12,149	12,751		-	12,149

	2			3			4	
	May			Jun			Jul	
	1st	2nd		1st	2nd		1st	2nd
	No's	No's		No's	No's		No's	No's
	12,149	452		12,149	12,751		-	12,149
	12,149	452		12,149	12,751		-	12,149
	-	-		-	-		-	-

	2			3			4	
	May			Jun			Jul	
	Dose			Dose			Dose	
	No's			No's			No's	
	1,086							
	18,915			4,729				
	24,866			15,673				
	-			-			-	
	44,867			20,402			-	

	2			3			4	
	May			Jun			Jul	
	Dose			Dose			Dose	
	No's			No's			No's	
	44,867			20,402			-	
	44,867			20,402			-	
	-			-			-	

6	7	8	9	10	11	12	2022/23	2023/24
---	---	---	---	----	----	----	---------	---------

Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total	Total
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
333	303	300	298	300	301	301	4,131	7,819
							-	
							-	
32	31	28	26	28	29	29	394	
							-	
							-	
							-	
30	27	27	27	27	27	27	373	
10	9	9	9	9	9	9	121	
							-	
168	151	151	151	151	151	151	2,080	
84	76	76	76	76	76	76	1,047	
							-	
9	8	8	8	8	8	8	116	
							-	
							-	
-	-	-	-	-	-	-	-	-
							-	
							-	
							-	
							-	
							-	
							-	
-	-	-	-	-	-	-	-	-
							-	
18	18	18	18	18	18	18	216	
80	-	-	-	-	-	-	263	
13	13	13	13	13	13	13	153	
							-	
							-	
							-	
20	20	20	20	20	20	20	240	
							-	
							-	
							-	
							-	
17	17	17	17	17	17	17	204	
							-	
							-	
82	45	45	45	45	45	45	762	
- 230	- 113	- 113	- 113	- 113	- 113	- 113	- 1,838	-
- 230	- 113	- 113	- 113	- 113	- 113	- 113	- 2,338	
							500	
							-	
333	303	300	298	300	301	301	4,131	7,819

6	7	8	9	10	11	12	2022/23	2023/24
Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total	Total
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000

-	-	-	-	-	-	-	-
-	-	-	-	-	-	62,760	-

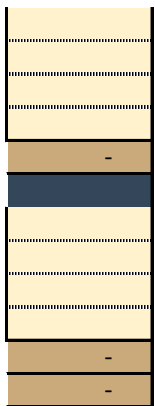
	5			6			
	Aug			Sep			
Annual B	#1B	#2B	Annual B	#1B	#2B	Annual B	#1B
No's	No's	No's	No's	No's	No's	No's	No's
-	-	-	-	-	-	62,760	-
-			-	-	-		-
-			-	-	-		-
-			-	-	-		-
-	-	-	-	-	-	62,760	-
-	-	-	-	-	-	-	-

	5			6			
	Aug			Sep			
	1st	2nd		1st	2nd		1st
	No's	No's		No's	No's		No's
		-		-	-		-
		12,149		-	-		-
	-	12,149		-	-		-

	5			6			
	Aug			Sep			
	1st	2nd		1st	2nd		1st
	No's	No's		No's	No's		No's
	-	12,149		-	-		-
				-	-		-
				-	-		-
				-	-		-
	-	12,149		-	-		-
	-	-		-	-		-

	5			6			
	Aug			Sep			
	Dose			Dose			Dose
	No's			No's			No's
	-			-			-

	5			6			
	Aug			Sep			
	Dose			Dose			Dose
	No's			No's			No's
	-			-			-
	-			-			-
	-			-			-



o Vaccinate
ot to Vaccinate
o Most Likely Scenario TO PLAN for Vaccination
o Most Likely Scenario to NOT TO PLAN for Vaccination

Sep-22	Oct-22	Nov-22	Dec-22
22	21	22	20
62,760	59,908	62,760	57,055

242,483

7		8			9		
Oct		Nov			Dec		
#2B	Annual B	#1B	#2B	Annual B	#1B	#2B	Annual B
No's	No's	No's	No's	No's	No's	No's	No's
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	3,013	-	-	-	-	-	-
-	16,667	-	-	-	-	-	-
-	23,836	-	-	-	-	-	-
-	7,808	-	-	-	-	-	-
-	8,584	-	-	12,734	-	-	-
-		-	-	44,321	-	-	7,143
-		-	-		-	-	776
-		-	-		-	-	1,054
-		-	-		-	-	14,492
-		-	-		-	-	18,641
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-

-	-	-	-	-	-	-	-
-	59,908	-	-	57,055	-	-	42,106

7		8			9		
Oct		Nov			Dec		
#2B	Annual B	#1B	#2B	Annual B	#1B	#2B	Annual B
No's	No's	No's	No's	No's	No's	No's	No's
-	59,908	-	-	57,055	-	-	42,106
-		-	-		-	-	
-		-	-		-	-	
-		-	-		-	-	
-	59,908	-	-	57,055	-	-	42,106
-	-	-	-	-	-	-	-

7		8			9		
Oct		Nov			Dec		
2nd		1st	2nd		1st	2nd	
No's		No's	No's		No's	No's	
-		-	-		-	-	
-		-	-		-	-	
-		-	-		-	-	

7		8			9		
Oct		Nov			Dec		
2nd		1st	2nd		1st	2nd	
No's		No's	No's		No's	No's	
-		-	-		-	-	
-		-	-		-	-	
-		-	-		-	-	
-		-	-		-	-	
-		-	-		-	-	
-		-	-		-	-	

7		8			9		
Oct		Nov			Dec		
		Dose			Dose		
		No's			No's		
		-			-		

7		8			9		
Oct		Nov			Dec		
		Dose			Dose		
		No's			No's		
		-			-		
		-			-		
		-			-		

-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-

10			11			12		
Jan			Feb			Mar		
#1B	#2B	Annual B	#1B	#2B	Annual B	#1B	#2B	Annual B
No's	No's	No's	No's	No's	No's	No's	No's	No's
-	-	-	-	-	-	-	-	-
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-

10			11			12		
Jan			Feb			Mar		
1st	2nd		1st	2nd		1st	2nd	
No's	No's		No's	No's		No's	No's	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	

10			11			12		
Jan			Feb			Mar		
1st	2nd		1st	2nd		1st	2nd	
No's	No's		No's	No's		No's	No's	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	

10			11			12		
Jan			Feb			Mar		
Dose			Dose			Dose		
No's			No's			No's		
-			-			-		

10			11			12		
Jan			Feb			Mar		
Dose			Dose			Dose		
No's			No's			No's		
-			-			-		
-			-			-		
-			-			-		

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Please fill in the lightly yellow shaded cells.

This section collects information in respect of the total activity that organisations' aim to deliver over the coming twelve months. This is not intended to be an exhaustive list as organisations narrative plans will provide context and detail on wider organisational activity.

DELIVERY OF ESSENTIAL SERVICES IN PRIMARY & COMMUNITY CARE

METRIC

% of Babies six week check complete

% of patients aged 15 or over who are recorded as current smokers who have a record of an offer of support and treatment within the preceding 27 months

% of patients with any combination of the following conditions: CHD, PAD, stroke or TIA, hypertension, diabetes, COPD, CKD, asthma, schizophrenia, bipolar affective disorder or other psychoses whose notes record smoking status in the preceding 15 months

% of current smokers with any of the following conditions: CHD, PAD, stroke/TIA, hypertension, diabetes, COPD, CKD, asthma, schizophrenia, bipolar affective disorder or other psychoses who have an offer of support and treatment within the preceding 15 months

METRIC

Dental: Number of Aerosol Generating Procedures

Dental: Number of courses of treatment

Optometry: Acute eye care presentations (EHEW band 1)

Optometry: Low vision service (Care home residents) - number of patients accessing the service - new patients (as per EHEW Band 1).

Optometry: Low vision service (Care home residents) - number of patients accessing the service - follow up patients (as per EHEW Band 1).

Optometry: number of patients seen

GP: In hours GP demand vs capacity: No. of GP practices at escalation levels 3 and 4

GP: demand vs capacity: No. of community pharmacy services at escalation levels 3 and 4

GP: Ambulatory sensitive conditions referral numbers (interface with secondary care)

GP: Urgent Cancer OPD referral numbers

GP: Urgent non-Cancer OPD referral numbers

GP: Total number of referrals for termination of pregnancy

Community: Total number of tests relating to sexual health conditions (Syphilis and Chlamydia)

METRIC

Number of admissions where the primary diagnostic reason for admission is exacerbation of COPD or asthma

Number of COPD/asthma patients managed by the community team/pulmonary rehab team

METRIC
Optometry: number of practices open at least 75% of normal pre Covid-19 hours
METRIC
DES for Care Homes – compliance rate (%)
No. of advanced care plans in place for palliative care
Number of whole system clinical pathways available for Primary Care clinicians to use
Number of patients who die in the community (planned deaths – e.g. having used rapid discharge/ palliative care teams / community resources etc.)

months including Primary & Community Care, Mental Health, Cancer, Acute Care, Diagnostics and Ambulatory care services and other organisational deliverables.

FY % 31/03/2021	FORECAST FY % 31/03/2022	APR	MAY

1. Essential			
73.0%	81.3%		
Following their retirement as of 31/03/2019			
Following their retirement as of 31/03/2019			
Following their retirement as of 31/03/2019			

FY as @ 31/03/2021	FORECAST FY % 31/03/2022	APR	MAY
26,633	67,928	6,000	6,000
84,686	168,772	15,000	15,000
9,117	19,032	1,982	1,982
181	249	30	30
data not available	data not available		
58,607	128,876	10,883	10,883
	As of 08/03/22		
4 at level 3 and 1 at level 4	10 = L3	10L3, 7L4	10L3, 7L4
4 at level 3 and 0 at level 4	7=L4	29L3, 3L4	29L3, 3L4
variation in data collection across all HBs.	823	69	69
18,534	23,930	2,025	2,002
40,985	53,069	4,551	4,447
1,275			
4,903	15,152	1,256	1,256

FY as @ 31/03/2021	FORECAST FY % 31/03/2022	APR	MAY
1,002	1,380	216	197
837	877	882	886

FY as @ 31/03/2021	FORECAST FY % 31/03/2022	APR	MAY
46	46	46	46

FY as @ 31/03/2021	FORECAST FY % 31/03/2022	APR	MAY
	73%	74.00%	75.00%
	1,150	24	24
	-	-	-
Not available currently			

ance Services against key priorities areas.

JUN	JUL	AUG	SEP	OCT
				%

prevention of adverse outcomes against tier 1 targets				
81.3%			81.3%	

JUN	JUL	AUG	SEP	OCT
No's				
2. Responsive urgent care				
6,000	6,000	6,000	6,000	6,000
15,000	15,000	15,000	15,000	15,000
1,982	1,982	1,982	1,982	1,982
30	30	30	30	30
10,883	10,883	10,883	10,883	10,883
10L3, 7L4	10L3, 7L4	10L3, 7L4	10L3, 7L4	10L3, 7L4
29L3, 3L4	29L3, 3L4	29L3, 3L4	29L3, 3L4	29L3, 3L4
69	69	69	69	69
2,224	2,226	1,898	2,271	2,073
4,887	4,928	4,256	4,738	4,308
1,256	1,256	1,256	1,256	1,256

JUN	JUL	AUG	SEP	OCT
No's				
Essential management of chronic conditions				
142	175	164	168	229
891	895	900	904	909

JUN	JUL	AUG	SEP	OCT
No's				
4. Timely diagnosis of new problems				
46	46	46	46	46

JUN	JUL	AUG	SEP	OCT
No's				
5. Proactive management				
76.00%	77.00%	78.00%	79.00%	80.00%
24	24	24	24	24
-	-	-	-	-

NOV	DEC	JAN	FEB	MAR
46	46	46	46	46

NOV	DEC	JAN	FEB	MAR
81.00%	82.00%	83.00%	84.00%	85.00%
24	24	24	24	24
-	-	-	-	-

Total	Plan 2023/24	Plan 2024/25

Total	Plan 2023/24	Plan 2024/25
72,000	80,000	80,000
180,000	200,000	200,000
23,784	24,741	24,741
365	383	383
-		
130,000	136,000	136,000
-		
-		
824		
24,607		
54,979		
-		
15,069		

Total	Plan 2023/24	Plan 2024/25
2,189		

Average	Plan 2023/24	Plan 2024/25
46	46	46

Total/Average	Plan 2023/24	Plan 2024/25
1		
288		
-		
-		

Definitions

For **elective inpatient activity**, please only include the following surgical specialities:

100	General Surgery
101	Urology
103	Breast Surgery
104	Colorectal Surgery
106	Upper Gastrointestinal Surgery
107	Vascular Surgery
110	Trauma Orthopaedics
120	ENT
130	Ophthalmology
140	Oral Surgery
141	Restorative Dentistry
142	Paediatric Dentistry
143	Orthodontics
150	Neurosurgery
160	Plastic Surgery
170	Cardiothoracic Surgery
171	Paediatric Surgery
190	Anaesthetics
191	Pain Management
502	Gynaecology
810	Radiology
811	Interventional Radiology

For **elective day case activity**, please exclude:

- any flagged procedures such as diagnostic endoscopies, outpatient procedures and uncoded
- mental health specialties (any treatment function code beginning with a 7)

For **outpatient activity**, please include all specialties.

I spells.

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Please fill in the lightly yellow shaded cells.
This section collects information in respect of the total activity that organisations' aim to deliver over the coming year.
This is not intended to be an exhaustive list as organisations narrative plans will provide context and detail on wider activities.

CANCER CARE
METRIC
Anticipated new referrals
Number of cancer patients starting treatment
Single cancer pathway performance (62 day) (% compliance with)

twelve months including Primary & Community Care, Mental Health, Cancer, Acute Care, Diagnostics and other organisational deliverables.

FY as @ 31/03/2021	FORECAST FY as @ 31/03/2022	APR	MAY	JUN
22,766	29,924	2,658	2,616	2,880
2,552	3,042	254	239	288
60%	50%	40%	42%	44%

Ambulance Services against key priorities areas.

JUL	AUG	SEP	OCT	NOV
No's				
Cancer				
2,830	2,526	2,978	2,722	2,798
297	271	268	257	357
46%	48%	50%	52%	54%

DEC	JAN	FEB	MAR	Total/Average
2,433	2,695	2,556	2,826	32,518
236	289	312	295	3,363
56%	58%	60%	62%	51%

Plan 2023/24	Plan 2024/25

Please remove any text entries, enter numeric values only

Please remove any text entries, enter numeric values only

Please remove any text entries, enter numeric values only

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Please fill in the lightly yellow shaded cells.

This section collects information in respect of the total activity that organisations' aim to deliver over the coming year.

This is not intended to be an exhaustive list as organisations narrative plans will provide context and detail on wider activities.

MENTAL HEALTH

METRIC

Number of Part 1a and 1b referrals

Number of Mental Health Crisis referrals (Crisis Resolution Home Treatment)

Number of Child and Adolescent Mental Health (CAMHS) - Referrals

Number of Child and Adolescent Mental Health (CAMHS) - Assessments

Number of Memory assessment service (MAS) - Referrals

Number of Memory assessment service (MAS) - Assessments

Part 2 duty - % of total caseloads with a valid care and treatment plan (%)

Number of Mental Health Crisis referrals (Crisis Resolution Home Treatment)

twelve months including Primary & Community Care, Mental Health, Cancer, Acute Care, Diagnostics and other organisational deliverables.

FY as @ 31/03/2021 No's	FORECAST FY as @ 31/03/2022 No's	APR	MAY	JUN
9,709	11,651	922	874	1,028
5,024	6,029	457	524	464
3,452	4,250	400	400	380
1,848	2,100	180	180	180
1,653	1,984	158	162	196
3,186	3,823	391	289	328
89%	89%	87%	88%	88%

710050

563	494	486	560	481
Ambulance Services against key priorities areas.				

Plan Profile				
JUL	AUG	SEP	OCT	NOV
No's				
Mental Health				
967	866	1,126	1,075	1,172
563	494	486	560	481
300	250	400	400	400
180	180	180	180	180
152	181	179	158	156
350	374	326	317	292
90%	89%	90%	90%	89%

DEC	JAN	FEB	MAR	Total/Average
834	1,030	790	967	11,651
443	497	551	508	6,028
300	400	400	400	4,430
180	180	180	180	2,160
158	175	149	158	1,984
295	284	259	317	3,823
87%	88%	89%	89%	89%

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Please fill in the lightly yellow shaded cells.

This section collects information in respect of the total activity that organisations' aim to deliver over the coming year.

This is not intended to be an exhaustive list as organisations narrative plans will provide context and detail on wider activities.

UNSCHEDULED CARE

METRIC

A&E Attendances

Emergency admissions

AMBULANCE

METRIC

Goal 2 (signposting, information & assistance) Forecasting 111 online & symptom checker impacts or web hits

Goal 2 (signposting, information & assistance) Predicted levels of 111 resolution without referral to ED (%)

Goal 3 (preventing unnecessary attendance & admission) What are the predicted levels of hear & treat to prevent conveyance/attendance/admission

Total incident volume

No. of which relates to fallers

No. of which relates to Breathing difficulties

No. of which originate from Care and Nursing homes

No. of which relates to Mental health (Psychiatric Call only)

% of which relates to Fallers

% of which relates to Breathing difficulties

% of which originate from Care and Nursing homes

% of which relates to Mental health (Psychiatric Call only)

% of falls incidents resulting in conveyance to an Emergency Department

% of Breathing difficulties incidents resulting in conveyance to an Emergency Department

% of Care and Nursing Home residents conveyance to an Emergency Department

% of Mental health (Psychiatric Call only) conveyance to an Emergency Department

twelve months including Primary & Community Care, Mental Health, Cancer, Acute Care, Diagnostics and other organisational deliverables.

FY as @ 31/03/2021	FORECAST FY as @ 31/03/2022	APR	MAY	JUN
145,968	168,875	13,407	14,865	15,474
60,364	60,488	6,094	6,481	6,381

FY 31/03/2021	FORECAST FY as @ 31/03/2022	APR	MAY	JUN
-	WAST still discussing alternative metrics with WG & as yet have not provided the information			
85.7%				
10.5%				
59,326	67,207	4,708	4,681	4,532
6,165	8,335	633	662	635
5,133	6,948	655	595	552
2,820	2,981	260	265	229
3,524	1,849	151	169	180
10.4%	12.4%	13.5%	14.1%	14.0%
8.7%	10.3%	13.9%	12.7%	12.2%
4.8%	4.4%	5.5%	5.7%	5.1%
5.9%	2.8%	3.2%	3.6%	4.0%
% conveyance, by condition, of p				
28.0%	26.0%	26.0%	26.0%	26.0%
28.0%	27.0%	27.0%	27.0%	27.0%
64.1%	75.8%	75.8%	75.8%	75.8%
9.0%	5.0%	5.0%	5.0%	5.0%

Ambulance Services against key priorities areas.

Plan Profile				
JUL	AUG	SEP	OCT	NOV
No's				
1. Unscheduled Care Activity				
16,010	15,553	15,106	13,986	13,864
6,583	6,600	6,556	6,494	6,657

JUL	AUG	SEP	OCT	NOV
No's				
Ambulance				
Incident volume				
4,927	4,878	4,725	4,801	4,788
684	717	659	636	639
600	589	619	660	681
306	304	301	306	287
210	178	175	162	142
% Incident Volume				
13.9%	14.7%	14.0%	13.2%	13.3%
12.2%	12.1%	13.1%	13.7%	14.2%
6.2%	6.2%	6.4%	6.4%	6.0%
4.3%	3.6%	3.7%	3.4%	3.0%
Patients to Emergency Departments (verified incident demand)				
26.0%	26.0%	26.0%	26.0%	26.0%
27.0%	27.0%	27.0%	27.0%	27.0%
75.8%	75.8%	75.8%	75.8%	75.8%
5.0%	5.0%	5.0%	5.0%	5.0%

DEC	JAN	FEB	MAR	Total
13,303	13,307	12,337	13,030	170,241
6,429	6,396	5,983	6,591	77,245

DEC	JAN	FEB	MAR	Total/Average
				-
				-
				-
5,214	4,752	4,157	4,553	56,714
704	654	563	604	7,790
795	713	551	751	7,762
328	361	302	328	3,577
145	144	151	141	1,948
13.5%	13.8%	13.6%	13.3%	
15.3%	15.0%	13.2%	16.5%	
6.3%	7.6%	7.3%	7.2%	
2.8%	3.0%	3.6%	3.1%	
26.0%	26.0%	26.0%	26.0%	
27.0%	27.0%	27.0%	27.0%	
75.8%	75.8%	75.8%	75.8%	
5.0%	5.0%	5.0%	5.0%	

2022/23 Activity - Planned Care

Local Health Board				
				C
				Projected
Elective Inpatient Activity ¹		Total Core Activity		5,244
		Total Additional Activity	Insourcing	
			Waiting List Initiatives (WLI)	207
			Outsourcing	220
			Total	427
		Total Activity		5,672
Elective Day Case Activity ²		Total Core Activity		
		Total Additional Activity	Insourcing	
			Waiting List Initiatives (WLI)	
			Outsourcing	-
			Total	-
		Total Activity		-
New Outpatients	Face to face	Total Core Activity		19,658
		Total Additional Activity	Insourcing	
			Waiting List Initiatives (WLI)	1,500
			Outsourcing	
			Total	1,500
		Total Activity		21,158
	Virtual	Total Core Activity		3,932
		Total Additional Activity	Insourcing	
			Waiting List Initiatives (WLI)	1,000
			Outsourcing	
			Total	1,000
		Total Activity		4,932
Follow Up Outpatients	Face to face	Total Core Activity		28,052
		Total Additional Activity	Insourcing	
			Waiting List Initiatives (WLI)	
			Outsourcing	
			Total	-
		Total Activity		28,052
	Virtual	Total Core Activity		9,351
		Total Additional Activity	Insourcing	
			Waiting List Initiatives (WLI)	
			Outsourcing	
			Total	-

		Total Activity	9,351
Diagnostics	CT	Total Core Activity	12,909
		Total Additional Activity	
		Total Activity	12,909
	MRI	Total Core Activity	5,790
		Total Additional Activity	750
		Total Activity	6,540
	NOUS	Total Core Activity	10,170
		Total Additional Activity	
		Total Activity	10,170
	Endoscopy	Total Core Activity	3,600
		Total Additional Activity	1,344
		Total Activity	4,944

¹ See 'Definitions and Guidance' sheet for which surgical specialties to include

² See 'Definitions and Guidance' sheet for exclusions

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2022/23					
1	Q2		Q3		Q4
Actual	Projected	Actual	Projected	Actual	Projected
	5,244		5,244		5,244
	207		207		207
	220		220		220
-	427	-	427	-	427
-	5,672	-	5,672	-	5,672
	-		-		-
-	-	-	-	-	-
-	-	-	-	-	-
	23,325		23,325		26,993
	1,500		1,500		1,500
-	1,500	-	1,500	-	1,500
-	24,825	-	24,825	-	28,493
	4,665		4,665		5,398
	1,000		1,000		1,000
-	1,000	-	1,000	-	1,000
-	5,665	-	5,665	-	6,398
	28,052		28,052		28,052
-	-	-	-	-	-
-	28,052	-	28,052	-	28,052
	9,351		9,351		9,351
-	-	-	-	-	-

-	9,351	-	9,351	-	9,351
	12,909		12,909		12,909
-	12,909	-	12,909	-	12,909
	5,790		5,790		5,790
-	5,790	-	5,790	-	5,790
	10,170		10,170		10,170
-	10,170	-	10,170	-	10,170
	3,600		3,600		3,600
	1,344		1,344		1,344
-	4,944	-	4,944	-	4,944

--	--	--	--	--

4	Total 2022/23		2023/24	2024/25
	Actual	Projected	Actual	Projected
		20,977	-	
		-	-	
		829	-	
		880	-	
	-	1,709	-	-
	-	22,686	-	-
		-	-	
		-	-	
		-	-	
		-	-	
	-	-	-	-
	-	-	-	-
		93,300	-	
		-	-	
		6,000	-	
		-	-	
	-	6,000	-	-
	-	99,300	-	-
		18,658	-	
		-	-	
		4,000	-	
		-	-	
	-	4,000	-	-
	-	22,658	-	-
		112,208	-	
		-	-	
		-	-	
		-	-	
	-	-	-	-
	-	112,208	-	-
		37,404	-	
		-	-	
		-	-	
		-	-	
	-	-	-	-

assume bas

-	37,404	-	-	-
	51,636	-		
	-	-		
-	51,636	-	-	-
	23,160	-		
	750	-		
-	23,910	-	-	-
	40,680	-		
	-	-		
-	40,680	-	-	-
	14,400	-		
	5,376	-		
-	19,776	-	-	-

111948

9329

94348	7862.3333
111960	9330

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Please fill in the lightly yellow shaded cells

This section is intended to cover anticipated % delivery of each metric, at the period end stated for areas ide

SCREENING PROGRAMMES	%
	ACTUAL as @ 31/03/2021
METRIC	

% Uptake of bowel cancer screening programmes	
% Uptake of AAA screening programmes	
% - Breast Test Results sent within 2 weeks of scan (Target 95%)	
% - Breast Test Assessment Invitations within 3 weeks of Screening Date (Target 70%)	
% - Diabetic Eye Screening Letters within 3 wks of screen date (target 50%)	
% - Waiting Time within 4 Weeks for a Colposcopy Appointment (CSW direct ref with abnormal cytology) (Target 95%)	
% - Waiting Time within 4 Weeks from Sample to Cervical Screening Test Result (Target 98%)	
% - Babies who complete New-born Hearing Screening programme within 4 weeks (Target 98%)	
% - Babies who complete New-born Hearing Assessment Procedure by 3 months (Target 85%)	

ntified as Essential Services.

%					
FORECAST as @ 31/03/22	APR	MAY	JUN	JUL	AUG

[illegible]

MAR	Plan 2023/24	Plan 2024/25

Data only available for 2019/20

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Please fill in the lightly yellow shaded cells.

MOVEMENT OF OPENING FINANCIAL PLAN TO FORECAST OUTTURN

B/F ULD from Previous Year (Negative Value for Deficits):

Primary Care

Mental Health

Continuing HealthCare

Commissioned Services

Scheduled Care

Unscheduled Care

Children & Women's

Community Services

Specialised Services

Executive / Corporate Areas

Support Services (inc. Estates & Facilities)

Total: B/F ULD from Previous Year

Revenue (Enter as positive values):

Core Cost and Demand Uplift (Allocation Paper Table A3)

Pharmacy Additional Contract Funding (Allocation Paper Table E)

Mental Health Pay Core Cost and Demand Uplift (Allocation Paper Table 2)

Planned and Unscheduled Care Sustainability (Allocation Letter Table B1)

Value Based Recovery (Allocation Letter Table B1)

COVID-19 Programme Funding

Other Confirmed Funding in allocation paper, offsetting cost pressures above (list below)

Confirmed Regional Integration Fund

Confirmed Dental Access

Confirmed Topslices

Anticipate Exceptional Cost Pressure Support (Energy, NI & RLW)

Anticipated : UEC SDEC, PACU, Holiday on Overtime, MH Investment & CAMHS

Anticipated COVID Response

Anticipated Targeted Intervention Support & Othe N/R
WG Revenue/Funding - Anticipated on Income Assumptions
<i>Trust Income</i>
<i>LTA/SLA Inflation</i>
<i>New Services / Changes to Existing Services</i>
Total: Provider Income
Total: Revenue

In Year Net Cost Base: (Populated from sheet 3 - In Year Cost Base & sheet 4 - Net Expenditure)
Pay
Non Pay
Primary Care Drugs
Secondary Care Drugs
CHC/FNC
Primary Care Contractor
Commissioned Services
Total: In-Year Net Cost Base

COVID-19 Programme Impact: (Populated from sheet 6 - COVID-19 Programme Spend)
Programme Spend

Opening Pressure

Identified Savings Plans: (Populated from sheet 5 - Savings Tracker)
Pay
Non Pay
Primary Care Drugs
Secondary Care Drugs
CHC/FNC
Primary Care Contractor
Commissioned Services
Total: Identified Savings Plans

Red Rated Pipeline Schemes (Populated from sheet 5 - Savings Tracker)
--

Planning Assumptions still to be finalised (positive value)
--

Net Income Generation (Profit Element Only) (Populated from sheet 5 - Savings Tracker)

Net Financial Plan

Year 2022/23		Year 2023/24	Year 2024/25
In Year Effect	FYE of Recurring	In Year Effect	In Year Effect
£'000		£'000	£'000

(112)	(112)		
(1,734)	(1,734)		
464	464		
(3,220)	(3,220)		
(2,416)	(2,416)		
(2,819)	(2,819)		
(2,014)	(2,014)		
(1,137)	(1,137)		
0	0		
(23,709)	(23,709)		
(7,803)	(7,803)		
(44,500)	(44,500)	0	0

22,892	22,892		
450	450		
3,000	3,000		
26,103	26,103		
2,289	2,289		
15,557	0		

8,391	8,391		
285	285		
(278)	(278)		
19,000	19,000		
8,571	8,571		
16,705	0		

2,456	0		
125,422	90,703	0	0
4,996	4,996		
1,435	1,435		
6,430	6,430	0	0
131,853	97,134	0	0

(37,651)	(27,741)	0	0
(40,684)	(33,353)	0	0
(3,400)	(1,000)	0	0
(2,682)	(2,682)	0	0
(2,500)	(5,300)	0	0
(1,950)	(1,650)	0	0
(26,750)	(26,250)	0	0
(115,617)	(97,975)	0	0

(15,557)		0	0
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(43,821)	(45,342)	0	0
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5,974	2,347	0	0
5,056	1,965	0	0
1,955	1,690	0	0
680	607	0	0
409	59	0	0
0	0	0	0
422	395	0	0
14,495	7,064	0	0

0	0	0	0
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2,552	9,983		
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253	253		
(26,521)		0	0

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Please fill in the lightly yellow shaded cells.

NET COST BASE/PRESSURES & INVESTMENTS	Pay	
	In Year Effect	FYE of Recurring
General Cost Pressures & Investments		
<i>Pay Award</i>	46	46
<i>Pensions</i>		
<i>Planned and Unscheduled Care Sustainability</i>		
<i>Safer Staffing Act</i>		
<i>Increments</i>	300	300
<i>Utility Increases</i>		
<i>Product Inflation</i>	500	500
<i>NICE & New High Cost Drugs</i>		
<i>Volume of CHC Packages</i>		
<i>Acuity of CHC Packages</i>		
<i>Welsh Risk Pool</i>		
<i>Specialist Services - Direct</i>		
<i>Specialist Services - via WHSSC</i>		
<i>English Contracts</i>		
<i>EASC</i>		
<i>Prescribing</i>		
<i>GMS</i>		
Other (please specify):		
NI	5,000	5,000
Real Living Wage on Health & Social Care Commissioning		
Holiday Pay on OT	1,500	1,500
Total General Investments/Cost Pressures	7,346	7,346

Local Cost Pressures/Investments (please specify):

COVID Additional Costs

9,062

Energy		
Digital		
Local Service Priorities	2,000	2,000
Estates Equipment		
WRP		
Commissioning Pressures		
Planned care sustainability	7,600	7,600
Unscheduled care sustainability	2,100	2,100
Primary Care		
Post Anaesthetic Critical Care units	900	900
Value based healthcare	2,025	2,025
Regional Integration Fund	2,500	2,500
MH & CAMHS	3,270	3,270
TI	835	
Non Recurrent Costs	1,812	
Non Recurrent Benefits	(1,800)	
Total Local Cost Pressures/Investments	30,305	20,395
Total Net Cost Base/Pressures & Investments	37,651	27,741

Non Pay		Primary Care Drugs		Secondary
In Year Effect	FYE of Recurring	In Year Effect	FYE of Recurring	In Year Effect
4,153	4,153			1,682
				1,000
		1,000	1,000	

4,153	4,153	1,000	1,000	2,682

4,943		2,400		0
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11,600	11,600			
1,300	1,300			
1,000	1,000			
100	100			
1,100	1,100			
8,000	8,000			
100	100			
300	300			
5,000	5,000			
700	700			
865				
2,724		0		0
(1,200)				
36,532	29,200	2,400	0	0

40,684	33,353	3,400	1,000	2,682
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Care Drugs	CHC/FNC		Primary Care Contractor	
FYE of Recurring	In Year Effect	FYE of Recurring	In Year Effect	FYE of Recurring
£'000				
1,682	1,500	1,500	450	450
1,000				
	1,400	1,400		

	2,400	2,400		
2,682	5,300	5,300	450	450

	0		300	
--	---	--	-----	--

			300	300
			900	900
	200		0	
	(3,000)			
0	(2,800)	0	1,500	1,200

2,682	2,500	5,300	1,950	1,650
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Commissioned Services		Total		
In Year Effect	FYE of Recurring	In Year Effect	FYE of Recurring	APR
2,344	2,344	2,390	2,390	199
		0	0	0
		0	0	0
		0	0	0
		300	300	25
		0	0	0
6,806	6,806	15,090	15,090	1,258
2,500	2,500	3,500	3,500	292
		1,400	1,400	117
		0	0	0
		0	0	0
		0	0	0
2,100	2,100	2,100	2,100	175
		0	0	0
1,000	1,000	1,000	1,000	83
		1,000	1,000	83
		0	0	0
		5,000	5,000	417
		2,400	2,400	200
		1,500	1,500	125
		0	0	0
14,750	14,750	35,680	35,680	2,973
0		16,705	0	1,752

		11,600	11,600	967
		1,300	1,300	108
		3,000	3,000	250
		100	100	8
		1,100	1,100	92
		0	0	0
1,000	1,000	1,000	1,000	83
10,500	10,500	26,100	26,100	2,175
		2,200	2,200	183
		300	300	25
		900	900	75
		2,325	2,325	194
		8,400	8,400	700
		3,970	3,970	331
		1,700	0	142
500		5,236	0	436
		(6,000)	0	(500)
		0	0	0
		0	0	0
12,000	11,500	79,936	62,295	7,022

26,750	26,250	115,617	97,975	9,995
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2022/23 PLAN PROFILE					
MAY	JUN	JUL	AUG	SEP	OCT

£'000					
199	199	199	199	199	199
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
25	25	25	25	25	25
0	0	0	0	0	0
1,258	1,258	1,258	1,258	1,258	1,258
292	292	292	292	292	292
117	117	117	117	117	117
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
175	175	175	175	175	175
0	0	0	0	0	0
83	83	83	83	83	83
83	83	83	83	83	83
0	0	0	0	0	0

417	417	417	417	417	417
200	200	200	200	200	200
125	125	125	125	125	125
0	0	0	0	0	0
2,973	2,973	2,973	2,973	2,973	2,973

1,752	1,752	1,351	1,351	1,351	1,209
-------	-------	-------	-------	-------	-------

967	967	967	967	967	967
108	108	108	108	108	108
250	250	250	250	250	250
8	8	8	8	8	8
92	92	92	92	92	92
0	0	0	0	0	0
83	83	83	83	83	83
2,175	2,175	2,175	2,175	2,175	2,175
183	183	183	183	183	183
25	25	25	25	25	25
75	75	75	75	75	75
194	194	194	194	194	194
700	700	700	700	700	700
331	331	331	331	331	331
142	142	142	142	142	142
436	436	436	436	436	436
(500)	(500)	(500)	(500)	(500)	(500)
0	0	0	0	0	0
0	0	0	0	0	0
7,022	7,022	6,621	6,621	6,621	6,479

9,995	9,995	9,594	9,594	9,594	9,452
-------	-------	-------	-------	-------	-------

					2023/24
NOV	DEC	JAN	FEB	MAR	In Year Effect

					£'000
199	199	199	199	199	
0	0	0	0	0	
0	0	0	0	0	
0	0	0	0	0	
25	25	25	25	25	
0	0	0	0	0	
1,258	1,258	1,258	1,258	1,258	
292	292	292	292	292	
117	117	117	117	117	
0	0	0	0	0	
0	0	0	0	0	
0	0	0	0	0	
175	175	175	175	175	
0	0	0	0	0	
83	83	83	83	83	
83	83	83	83	83	
0	0	0	0	0	

417	417	417	417	417	
200	200	200	200	200	
125	125	125	125	125	
0	0	0	0	0	
2,973	2,973	2,973	2,973	2,973	0

1,209	1,209	1,255	1,255	1,256	
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967	967	967	967	967	
108	108	108	108	108	
250	250	250	250	250	
8	8	8	8	8	
92	92	92	92	92	
0	0	0	0	0	
83	83	83	83	83	
2,175	2,175	2,175	2,175	2,175	
183	183	183	183	183	
25	25	25	25	25	
75	75	75	75	75	
194	194	194	194	194	
700	700	700	700	700	
331	331	331	331	331	
142	142	142	142	142	
436	436	436	436	436	
(500)	(500)	(500)	(500)	(500)	
0	0	0	0	0	
0	0	0	0	0	
6,479	6,479	6,524	6,524	6,525	0

9,452	9,452	9,497	9,497	9,498	0
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2024/25
In Year Effect

£'000

0

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0

0

Cwm Taf Morgannwg ULHB
Please fill in the lightly yellow shaded cells

Savings Tracker Summary
£'000 (All Positive)
Planned Care
Unscheduled Care
Primary and Community Care (Excl Prescribing)
Mental Health
Clinical Support
Non Clinical Support (Facilities/Estates/Corporate)
Commissioning
Across Service Areas
CHC
Prescribing
Medicines Management (Secondary Care)
Green & Amber Sub-Total
Red Schemes
Grand Total

Organisation	Division	Business Unit	Savings Scheme Number (i.e. DA1 onwards)
Cwm Taf Morgannwg ULHB	BILG	CAMHS	BSAV22CAM02
Cwm Taf Morgannwg ULHB	BILG	CAMHS	BSAV22CAM03
Cwm Taf Morgannwg ULHB	BILG	CAMHS	BSAV22CAM04
Cwm Taf Morgannwg ULHB	BILG	CAMHS	BSAV22CAM05
Cwm Taf Morgannwg ULHB	BILG	CAMHS	BSAV22CAM06
Cwm Taf Morgannwg ULHB	BILG	CAMHS	BSAV22CAM16
Cwm Taf Morgannwg ULHB	BILG	Primary and Commur	BSAV22COM01
Cwm Taf Morgannwg ULHB	BILG	Primary and Commur	BSAV22COM02
Cwm Taf Morgannwg ULHB	BILG	Primary and Commur	BSAV22COM03

Cwm Taf Morgannwg ULHB	BILG	Primary and Commur	BSAV22COM04
Cwm Taf Morgannwg ULHB	BILG	Primary and Commur	BSAV22COM05
Cwm Taf Morgannwg ULHB	BILG	Primary and Commur	BSAV22COM06
Cwm Taf Morgannwg ULHB	BILG	Primary and Commur	BSAV22COM07
Cwm Taf Morgannwg ULHB	BILG	Primary and Commur	BSAV22COM08
Cwm Taf Morgannwg ULHB	BILG	Primary and Commur	BSAV22COM09
Cwm Taf Morgannwg ULHB	BILG	Primary and Commur	BSAV22COM14
Cwm Taf Morgannwg ULHB	BILG	Facilities	BSAV22FAC01
Cwm Taf Morgannwg ULHB	BILG	Facilities	BSAV22FAC02
Cwm Taf Morgannwg ULHB	BILG	ILG Mgt	BSAV22ILG01
Cwm Taf Morgannwg ULHB	BILG	Acute Medicine	BSAV22MED18
Cwm Taf Morgannwg ULHB	BILG	Mental Health	BSAV22MH01
Cwm Taf Morgannwg ULHB	BILG	Mental Health	BSAV22MH02
Cwm Taf Morgannwg ULHB	BILG	Mental Health	BSAV22MH03
Cwm Taf Morgannwg ULHB	BILG	Mental Health	BSAV22MH04
Cwm Taf Morgannwg ULHB	BILG	Mental Health	BSAV22MH05
Cwm Taf Morgannwg ULHB	BILG	Mental Health	BSAV22MH10
Cwm Taf Morgannwg ULHB	BILG	Acute Surgery	BSAV22SUR13a
Cwm Taf Morgannwg ULHB	BILG	Women & Children	BSAV22WC01
Cwm Taf Morgannwg ULHB	BILG	Women & Children	BSAV22WC02
Cwm Taf Morgannwg ULHB	BILG	Women & Children	BSAV22WC03
Cwm Taf Morgannwg ULHB	BILG	Women & Children	BSAV22WC04
Cwm Taf Morgannwg ULHB	BILG	Women & Children	BSAV22WC05
Cwm Taf Morgannwg ULHB	BILG	Women & Children	BSAV22WC06
Cwm Taf Morgannwg ULHB	BILG	Women & Children	BSAV22WC07
Cwm Taf Morgannwg ULHB	BILG	Women & Children	BSAV22WC08
Cwm Taf Morgannwg ULHB	BILG	Women & Children	BSAV22WC09
Cwm Taf Morgannwg ULHB	BILG	Women & Children	BSAV22WC15
Cwm Taf Morgannwg ULHB	BILG	Medicine	BSAVILGMGT01
Cwm Taf Morgannwg ULHB	C&C	Contracting & Comm	C&C003
Cwm Taf Morgannwg ULHB	C&C	Contracting & Comm	C&C004
Cwm Taf Morgannwg ULHB	CEO	CEO	CEO01
Cwm Taf Morgannwg ULHB	Estates	Estates	EST02
Cwm Taf Morgannwg ULHB	Estates	Estates	EST03
Cwm Taf Morgannwg ULHB	Estates	Estates	EST09
Cwm Taf Morgannwg ULHB	Facilities	Facilities CSO Hub	FAC 05
Cwm Taf Morgannwg ULHB	Facilities	Facilities CSO Hub	FAC 06

Cwm Taf Morgannwg ULHB	Finance	Finance	FIN01
Cwm Taf Morgannwg ULHB	ICT	ICT&PI	ICT01
Cwm Taf Morgannwg ULHB	M&C	Facilities	MCFAC01
Cwm Taf Morgannwg ULHB	M&C	Facilities	MCFAC02
Cwm Taf Morgannwg ULHB	M&C	Facilities	MCFAC03
Cwm Taf Morgannwg ULHB	M&C	Localities	MCLOC01
Cwm Taf Morgannwg ULHB	M&C	Localities	MCLOC03
Cwm Taf Morgannwg ULHB	M&C	Localities	MCLOC04
Cwm Taf Morgannwg ULHB	M&C	Localities	MCLOC06
Cwm Taf Morgannwg ULHB	M&C	Localities	MCLOC07
Cwm Taf Morgannwg ULHB	M&C	Localities	MCLOC08
Cwm Taf Morgannwg ULHB	M&C	Localities	MCLOC09
Cwm Taf Morgannwg ULHB	M&C	Localities	MCLOC09b
Cwm Taf Morgannwg ULHB	M&C	Medicine & A&E	MCMED01
Cwm Taf Morgannwg ULHB	M&C	Medicine & A&E	MCMED02
Cwm Taf Morgannwg ULHB	M&C	Medicine & A&E	MCMED03
Cwm Taf Morgannwg ULHB	M&C	Medicine & A&E	MCMED07
Cwm Taf Morgannwg ULHB	M&C	Medicine & A&E	MCMED08
Cwm Taf Morgannwg ULHB	M&C	Medicine & A&E	MCMED10
Cwm Taf Morgannwg ULHB	M&C	Medicine & A&E	MCMED11
Cwm Taf Morgannwg ULHB	M&C	Medicine & A&E	MCMED12
Cwm Taf Morgannwg ULHB	M&C	Mental Health	MCMH01
Cwm Taf Morgannwg ULHB	M&C	Mental Health	MCMH01b
Cwm Taf Morgannwg ULHB	M&C	Mental Health	MCMH02
Cwm Taf Morgannwg ULHB	M&C	Mental Health	MCMH03
Cwm Taf Morgannwg ULHB	M&C	Mental Health	MCMH04
Cwm Taf Morgannwg ULHB	M&C	Mental Health	MCMH05
Cwm Taf Morgannwg ULHB	M&C	Mental Health	MCMH06
Cwm Taf Morgannwg ULHB	M&C	Mental Health	MCMH07
Cwm Taf Morgannwg ULHB	M&C	Mental Health	MCMH08
Cwm Taf Morgannwg ULHB	M&C	Mental Health	MCMH11
Cwm Taf Morgannwg ULHB	M&C	Outpatients	MCOP01
Cwm Taf Morgannwg ULHB	M&C	Outpatients	MCOP02
Cwm Taf Morgannwg ULHB	M&C	Outpatients	MCOP03
Cwm Taf Morgannwg ULHB	M&C	Surgery & ACT	MCSURG01
Cwm Taf Morgannwg ULHB	M&C	Surgery & ACT	MCSURG02
Cwm Taf Morgannwg ULHB	M&C	Surgery & ACT	MCSURG03

Cwm Taf Morgannwg ULHB	M&C	Surgery & ACT	MCSURG04
Cwm Taf Morgannwg ULHB	M&C	Surgery & ACT	MCSURG05
Cwm Taf Morgannwg ULHB	M&C	Surgery & ACT	MCSURG06
Cwm Taf Morgannwg ULHB	M&C	Surgery & ACT	MCSURG07
Cwm Taf Morgannwg ULHB	M&C	Surgery & ACT	MCSURG08
Cwm Taf Morgannwg ULHB	M&C	Surgery & ACT	MCSURG11
Cwm Taf Morgannwg ULHB	M&C	Therapies	MCTHER01
Cwm Taf Morgannwg ULHB	M&C	Therapies	MCTHER02
Cwm Taf Morgannwg ULHB	M&C	Therapies	MCTHER03
Cwm Taf Morgannwg ULHB	M&C	Therapies	MCTHER04
Cwm Taf Morgannwg ULHB	M&C	Therapies	MCTHER05
Cwm Taf Morgannwg ULHB	M&C	Therapies	MCTHER06
Cwm Taf Morgannwg ULHB	M&C	Women & Children	MCWCH01
Cwm Taf Morgannwg ULHB	M&C	Women & Children	MCWCH02
Cwm Taf Morgannwg ULHB	M&C	Women & Children	MCWCH04
Cwm Taf Morgannwg ULHB	M&C	Women & Children	MCWCH05
Cwm Taf Morgannwg ULHB	M&C	Women & Children	MCWCH08
Cwm Taf Morgannwg ULHB	M&C	Women & Children	MCWCH09
Cwm Taf Morgannwg ULHB	M&C	Women & Children	MCWCH10
Cwm Taf Morgannwg ULHB	Med Dir	Medical Director	MD01
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 01
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 02
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 03
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 04
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 05
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 06b
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 07
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 08
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 09
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 10
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 11
Cwm Taf Morgannwg ULHB	Med Mgt	Medicines management	MM 12
Cwm Taf Morgannwg ULHB	Med Mgt	home care I2S	MM 20
Cwm Taf Morgannwg ULHB	P&P	Planning & Partnerships	P&P02
Cwm Taf Morgannwg ULHB	P&P	Planning & Partnerships	P&P03
Cwm Taf Morgannwg ULHB	P&P	Planning & Partnerships	P&P04
Cwm Taf Morgannwg ULHB	PCS	PCS03	B6 NSA

Cwm Taf Morgannwg ULHB	PCS	Patient Care & Safety	PCS01
Cwm Taf Morgannwg ULHB	PCS	Patient Care & Safety	PCS02
Cwm Taf Morgannwg ULHB	PCS	Patient Care & Safety	PCS04
Cwm Taf Morgannwg ULHB	Primary Care	Primary Care	PC1
Cwm Taf Morgannwg ULHB	Primary Care	Primary Care	PC2
Cwm Taf Morgannwg ULHB	Primary Care	Primary Care	PC3
Cwm Taf Morgannwg ULHB	RTE	Acute Medicine	AM 22/23 1
Cwm Taf Morgannwg ULHB	RTE	Acute Medicine	AM 22/23 2
Cwm Taf Morgannwg ULHB	RTE	Acute Medicine	AM 22/23 3a
Cwm Taf Morgannwg ULHB	RTE	Acute Medicine	AM 22/23 4
Cwm Taf Morgannwg ULHB	RTE	Acute Medicine	AM 22/23 5b
Cwm Taf Morgannwg ULHB	RTE	Facilities	FAC 22/23 01
Cwm Taf Morgannwg ULHB	RTE	Facilities	FAC 22/23 02
Cwm Taf Morgannwg ULHB	RTE	Facilities	FAC 22/23 03
Cwm Taf Morgannwg ULHB	RTE	Facilities	FAC 22/23 04
Cwm Taf Morgannwg ULHB	RTE	Facilities	FAC 22/23 05
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC01/22/23
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC02/22/23
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC03/22/23
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC04/22/23
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC05/22/23
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC06/22/23
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC07/22/23
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC09/22/23
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC10/22/23
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC11/22/23
Cwm Taf Morgannwg ULHB	RTE	Primary and Commur	LOC16/22/23
Cwm Taf Morgannwg ULHB	RTE	Mental Health	MH 22/23 1
Cwm Taf Morgannwg ULHB	RTE	Mental Health	MH 22/23 2
Cwm Taf Morgannwg ULHB	RTE	Mental Health	MH 22/23 3
Cwm Taf Morgannwg ULHB	RTE	Mental Health	MH 22/23 4
Cwm Taf Morgannwg ULHB	RTE	Mental Health	MH 22/23 5
Cwm Taf Morgannwg ULHB	RTE	Pathology	PATH01
Cwm Taf Morgannwg ULHB	RTE	Pathology	PATH02
Cwm Taf Morgannwg ULHB	RTE	Pathology	PATH03
Cwm Taf Morgannwg ULHB	RTE	Pathology	PATH04
Cwm Taf Morgannwg ULHB	RTE	Pathology	PATH05

Cwm Taf Morgannwg ULHB	RTE	Pathology	PATH06
Cwm Taf Morgannwg ULHB	RTE	Pathology	PATH07
Cwm Taf Morgannwg ULHB	RTE	Pathology	PATH08
Cwm Taf Morgannwg ULHB	RTE	Radiology	RAD 1
Cwm Taf Morgannwg ULHB	RTE	Radiology	RAD 2
Cwm Taf Morgannwg ULHB	RTE	Radiology	RAD 3
Cwm Taf Morgannwg ULHB	RTE	Radiology	RAD 4
Cwm Taf Morgannwg ULHB	RTE	Radiology	RAD 5
Cwm Taf Morgannwg ULHB	RTE	Radiology	RAD 6
Cwm Taf Morgannwg ULHB	RTE	Acute Medicine	RTEAM06
Cwm Taf Morgannwg ULHB	RTE	Acute Medicine	RTEAM07
Cwm Taf Morgannwg ULHB	RTE	Facilities	RTEFAC06
Cwm Taf Morgannwg ULHB	RTE	Radiology	RTERAD07
Cwm Taf Morgannwg ULHB	RTE	Radiology	RTERAD08
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG01
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG02
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG03
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG04
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG05
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG06
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG07
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG08
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG09
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG10
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG11
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG12
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG13
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG13b
Cwm Taf Morgannwg ULHB	RTE	RTE Acute Surgery	RTESURG14
Cwm Taf Morgannwg ULHB	RTE	Acute Surgery	RTESURG15
Cwm Taf Morgannwg ULHB	RTE	Acute Surgery	RTESURG16
Cwm Taf Morgannwg ULHB	WOD	WOD	WOD01
Cwm Taf Morgannwg ULHB	WOD	WOD	WOD02
Cwm Taf Morgannwg ULHB	WOD	WOD	WOD03
Cwm Taf Morgannwg ULHB	WOD	WOD	WOD04
Cwm Taf Morgannwg ULHB			
Cwm Taf Morgannwg ULHB			

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Cash-Releasing Saving	Cost Avoidance	Savings Total	Income Generation
e Entries)			
2,790	994	3,784	0
2,467	100	2,567	70
1,133	338	1,471	0
1,183	131	1,314	138
1,197	93	1,290	0
921	206	1,127	0
45	0	45	45
253	50	303	0
0	0	0	0
2,195	0	2,195	0
300	100	400	0
12,483	2,012	14,495	253
0	0	0	0
12,483	2,012	14,495	253

Scheme / Opportunity Title	Recurrent (R) / Non Recurrent (NR)	Current Year Annual Plan £'000	Plan FYE (Recurring Schemes only) £'000
Looked after placement	R	10	10
Prescribing in CTM Unit	R	75	100
Courier costs	R	4	5
Supervision costs	R	5	6
Swansea Bay SLA based	R	128	128
Apprenticeships	R	9	12
Likely slippage should	NR	289	
CHC Non recurrent unit	NR	150	
CHC High Value Pack	R	59	59

Fixed term secondme	NR	28	
Non-pay underspend	NR	25	
CHC Staff Stucture re	R	20	20
District Nursing staff	R	15	15
Pendre Day Hospital	R	10	10
Salary sacrifice	NR	6	
Review Community C	R	5	5
Security portakabin	R	2	2.172
Waste ties	R	2	2
Implant funding linke	NR	381	
Ward Reseting Outco	R	168	168
Ward 3 Closure [Budg	R	50	50
Efficiency of Travel [B	NR	24	
Drugs Underspend [B	NR	60	
Salary Sacrifice	NR	6	
CHC - EMI Extra achie	NR	40	
Slippage on recruitme	NR	107	
Surgical Supplies slipp	NR	374	
CHC LAC - review of p	R	50	50
CHC LAC - short term	NR	102	
Drugs savings	R	15	15
Non Pay Consumable	R	10	10
Rota management im	R	20	20
CSGM review scrutiny	R	20	20
Maintenance contrac	R	2	2
Deep dive review of k	R	10	10
Review of PO accrual	NR	5	
Salary sacrifice	NR	19	
Establishment Review	NR	100	
Robust review of Pro	R	45	45
Robust review of Con	R	45	45
Non Pay Opportunitie	R	17	17
LED installations 2021	R	96	105
PV installations 21-22	R	45	54
Disposal of Llyn Yr Eo	R	5	9
Non Pay- Contracts re	R	10	10
Menu review to redu	R	60	60

Non Pay Review	R	33	33
Swansea Bay SLA red	R	176	175.699
YCC Night Porter	R	28	37.1
Porters Premium Cov	R	72	72
Non Pay Review	R	10	10
Continence Review	R	38	50
Review of Non Pay Co	R	10	10
Development of integ	R	200	200
@ Home Vacancy Fac	NR	50	
ANP Maternity Saving	NR	29	
Travel and Subsistenc	R	10	10
Leased Cars	NR	10	
Coloplast Income	R	10	10
Targeted ADH reduct	R	250	250
Non pay savings	R	20	20
Nursing efficiency sav	R	200	200
SDEC slippage	NR	200	
Temporary relocation	NR	171	
Travel & Subsistence	R	15	15
Leased Cars	NR	18	
Novartis Income	NR	10	
Psychology vacancies	R	40	40
Psychology vacancies	NR	60	
Nursing Vacancies / s	NR	150	
Closer to home - RCT	NR	15	
Salary Sacrifice	NR	20	
Slippage on Mental H	NR	77	
CHC/Hospital package	NR	100	
8C 4 months - PL	NR	28	
CHC Demand Manage	NR	100	
Medical vacancy/gap	NR	60	
Increase vacancy fact	R	17	17.3
Non pay savings	R	11	11.3
Slippage on vacancies	NR	7	
Procurement led non	R	64	64
Drugs	NR	120	
Pay efficiency savings	R	100	100.3

Travel	R	20	20.3
Leased Cars	NR	30	
Medical staff	R	100	100
Non recurrent non pa	NR	710	
T&O backfill with less	R	36	36
Admin review	R	15	30
Orthotics Spend	R	60	60
Vision Products	NR	37	
Reduced Travel Costs	NR	30	
Salary Sacrifice	NR	20	
Commitment to achie	NR	200	
Non Pay Review	R	12	12
Maximise external in	R	70	70
Non Pay Review	R	80	80
HV Review	R	100	100
Recruit Substantive M	R	90	120
Directorate Office Re	R	100	100
Research Funding	NR	25	
Non rec pay underspo	NR	750	
Band 8a post	R	67	67
Primary care LOE	R	690	690
Primary care Medicin	R	400	400
Primary care LCV	R	275	275
Scriptswitch	R	275	275
COPD project	NR	25	
Community dressing	R	225	300
Recharge Income & r	NR	240	
Adalimumab biosimil	R	50	50
Rituximab biosimilar	R	50	50
Lenalidomide switch	R	200	200
staff savings - known	NR	50	
Frailty / care home p	R	50	50
Home case I2S	NR	100	
Vacancy Slippage 8b	NR	40	
band 6 vacancy due t	NR	25	
Non Pay	NR	20	
NR	NR	22	

Vacancy B6 post	R	43	42.76
Vacancy B3 post	R	27	26.81
LAC Assessments	R	50	50
GP OOH move from T	R	50	100
VAT savings on Bayw	R	144	144
VAT savings on Bayw	NR	144	
Non Pay prices	R	20	30
Review of prescribed	R	200	200
Travel	R	18	18
Review of rotas and c	R	32	50
Slippage on recruitme	NR	130	
Procurement non pay	R	12	12
Rota Efficiencies	R	70	70
Patient Feeding Provi	R	30	30
Patient feeding provi	NR	20	
Review of cleaning co	R	24	24
Reduction in Band 2	R	5	4.884
Travel cost reduction	R	7	10
Salary Sacrifice - Leas	NR	10	
Drug Cost reduction -	R	5	7
Medical and Surgical	NR	15	
Procurement Work o	R	65	78
Agency reduction	R	44	44
Medical staff - R&R -	NR	9	
Postage - franking ma	R	14	15
Cleaning	R	4	4
NB* dependent on be	R	16	19.5
Slippage on various p	NR	153	
Travel	R	36	36
General non pay revie	R	20	20
Salary Sacrifice - Leas	NR	9	
Admin and clerical va	NR	75	
City Sprint savings	R	13	15
SLA budget resetting	R	13	16
Drugs	R	30	30
Procurement savings	R	80	120
Salary Sacrifice - Leas	NR	6	

Roche NDC Supply ch	NR	205	
Reduction in addition	NR	30	
M&D agency spend r	NR	26	
Salary Sacrifice - Leas	NR	8	
AHP agency spend re	R	26	34.7
Slippage on consultar	NR	140	
Reduction in stent sp	R	20	20
Reduction in stent sp	NR	30	
M&SE underspend	NR	22	
A&C posts slippage o	NR	75	
Salary Sacrifice - Leas	NR	19	
Pay underspends con	NR	94	
Radiology Outsourcin	R	143	172
Radiology Insourcing	R	72	108
T&O Rationalisation /	R	13	15
Arthroscopic Shavers	R	8	8
Orthopaedic Biologics	R	10	12
Urology Theatre Cons	R	15	18
ENT Consumables Re	R	15	18
Laparoscopic Clip App	R	5	6
ENT Medical Rota inc	R	40	53.33333333
T&O Specialist Implan	R	10	10
Review OOH Pathway	R	5	5
Free flap Surgery SLA	R	5	5
Salary Sacrifice - Leas	NR	24	
Slippage on recruitme	NR	130	
Slippage on recruitme	NR	111	
Audiology Slippage o	NR	16	
Non recurrent non pa	NR	518	
Pay underspends con	NR	463	
A&C posts slippage o	NR	75	
Non Pay Opportunitie	NR	50	
Medical Reval Subscr	R	16	16
EJ VER	R	67	67
DF VER	R	56	56.417
		0	
		0	

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Savings Forecast Profile
£'000 (All Positive Entries)
Planned Care
Unscheduled Care
Primary and Community Care (Excl Prescribing)
Mental Health
Clinical Support
Non Clinical Support (Facilities/Estates/Corporate)
Commissioning
Across Service Areas
CHC
Prescribing
Medicines Management (Secondary Care)
Green & Amber Sub-Total
Red Schemes
Grand Total

Scheme Start Date	Date Scheme Expected to go Green	Scheme RAG rating (incl. Income Generation)	Service Area
01-Aug-22	01-Nov-22	Amber	Mental Health
01-Jul-22	01-Oct-22	Amber	Mental Health
01-Jul-22	01-Oct-22	Amber	Mental Health
01-Jul-22	01-Oct-22	Amber	Mental Health
01-Apr-22	01-Jul-22	Green	Mental Health
01-Jul-22	01-Oct-22	Amber	Mental Health
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Apr-22	01-Jul-22	Amber	Primary and Commur

01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Apr-22	01-Jul-22	Amber	Primary and Commur
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Apr-22	01-Jul-22	Amber	Primary and Commur
01-Jun-22	01-Sep-22	Amber	Across Service Areas
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Jun-22	01-Sep-22	Amber	Across Service Areas
01-May-22	01-Aug-22	Green	Non Clinical Support
01-Apr-22	01-Jul-22	Green	Non Clinical Support
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Unscheduled Care
01-Apr-22	01-Jul-22	Green	Mental Health
01-Apr-22	01-Jul-22	Green	Mental Health
01-Apr-22	01-Jul-22	Green	Mental Health
01-Apr-22	01-Jul-22	Green	Mental Health
01-Apr-22	01-Jul-22	Green	Mental Health
01-Apr-22	01-Jul-22	Green	Mental Health
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Amber	Across Service Areas
01-Apr-22	01-Jul-22	Amber	Across Service Areas
01-Jun-22	01-Sep-22	Green	Prescribing
01-Jun-22	01-Sep-22	Amber	Across Service Areas
01-Jun-22	01-Sep-22	Amber	Across Service Areas
01-Apr-22	01-Jul-22	Green	Across Service Areas
01-Apr-22	01-Jul-22	Amber	Across Service Areas
01-Jun-22	01-Sep-22	Amber	Across Service Areas
01-Jun-22	01-Sep-22	Amber	Across Service Areas
01-Apr-22	01-Jul-22	Green	Across Service Areas
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Jul-22	01-Oct-22	Amber	Commissioning
01-Jul-22	01-Oct-22	Amber	Commissioning
01-Apr-22	01-Jul-22	Amber	Non Clinical Support
01-May-22	01-Aug-22	Green	Non Clinical Support
01-Jul-22	01-Oct-22	Green	Non Clinical Support
01-Jun-22	01-Sep-22	Amber	Non Clinical Support
01-Apr-22	01-Jul-22	Amber	Non Clinical Support
01-Apr-22	01-Jul-22	Amber	Non Clinical Support

01-Apr-22	01-Jul-22	Amber	Non Clinical Support
01-Apr-22	01-Jul-22	Green	Non Clinical Support
01-Jul-22	01-Oct-22	Amber	Non Clinical Support
01-Apr-22	01-Jul-22	Amber	Non Clinical Support
01-Apr-22	01-Jul-22	Amber	Non Clinical Support
01-Jul-22	01-Oct-22	Amber	Primary and Commur
01-Apr-22	01-Jul-22	Amber	Primary and Commur
01-Apr-22	01-Jul-22	Amber	Primary and Commur
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Apr-22	01-Jul-22	Amber	Planned Care
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Green	Unscheduled Care
01-Apr-22	01-Jul-22	Green	Unscheduled Care
01-Apr-22	01-Jul-22	Green	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Green	Unscheduled Care
01-Apr-22	01-Jul-22	Green	Mental Health
01-Apr-22	01-Jul-22	Green	Mental Health
01-Apr-22	01-Jul-22	Green	Mental Health
01-Dec-22	01-Mar-23	Green	Mental Health
01-Apr-22	01-Jul-22	Amber	Mental Health
01-Apr-22	01-Jul-22	Amber	Mental Health
01-Apr-22	01-Jul-22	Amber	Mental Health
01-Dec-22	01-Mar-23	Amber	Mental Health
01-Apr-22	01-Jul-22	Amber	Mental Health
01-Apr-22	01-Jul-22	Amber	Mental Health
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Amber	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Amber	Planned Care

01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Amber	Planned Care
01-Apr-22	01-Jul-22	Amber	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Oct-22	01-Jan-23	Amber	Planned Care
01-Apr-22	01-Jul-22	Green	Clinical Support
01-Apr-22	01-Jul-22	Amber	Clinical Support
01-Apr-22	01-Jul-22	Green	Clinical Support
01-Apr-22	01-Jul-22	Green	Clinical Support
01-Apr-22	01-Jul-22	Green	Clinical Support
01-Apr-22	01-Jul-22	Green	Clinical Support
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Jul-22	01-Oct-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-May-22	01-Aug-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Clinical Support
01-Apr-22	01-Jul-22	Amber	Prescribing
01-Apr-22	01-Jul-22	Amber	Prescribing
01-Apr-22	01-Jul-22	Amber	Prescribing
01-Apr-22	01-Jul-22	Amber	Prescribing
01-Apr-22	01-Jul-22	Amber	Prescribing
01-Jul-22	01-Oct-22	Green	Prescribing
01-Apr-22	01-Jul-22	Amber	Prescribing
01-Apr-22	01-Jul-22	Amber	Medicines Managem
01-Apr-22	01-Jul-22	Amber	Medicines Managem
01-Jun-22	01-Sep-22	Amber	Medicines Managem
01-Apr-22	01-Jul-22	Amber	Across Service Areas
01-Oct-22	01-Jan-23	Amber	Prescribing
01-Apr-22	01-Jul-22	Amber	Medicines Managem
01-Apr-22	01-Jul-22	Green	Non Clinical Support
01-Apr-22	01-Jul-22	Green	Non Clinical Support
01-Apr-22	01-Jul-22	Green	Non Clinical Support
01-Oct-22	01-Jan-23	Green	Non Clinical Support

01-Apr-22	01-Jul-22	Green	Non Clinical Support
01-Apr-22	01-Jul-22	Green	Non Clinical Support
01-Apr-22	01-Jul-22	Green	Non Clinical Support
01-Oct-22	01-Jan-23	Amber	Primary and Commur
01-Mar-23	31-Mar-23	Amber	Primary and Commur
01-Mar-23	31-Mar-23	Amber	Primary and Commur
01-Aug-22	01-Nov-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Unscheduled Care
01-Aug-22	01-Nov-22	Amber	Unscheduled Care
01-Apr-22	01-Jul-22	Amber	Planned Care
01-Sep-22	01-Dec-22	Amber	Non Clinical Support
01-Jun-22	01-Sep-22	Amber	Non Clinical Support
01-Sep-22	01-Dec-22	Amber	Non Clinical Support
01-Aug-22	01-Nov-22	Amber	Non Clinical Support
01-Apr-22	01-Jul-22	Amber	Non Clinical Support
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Aug-22	01-Nov-22	Amber	Primary and Commur
01-Aug-22	01-Nov-22	Green	Primary and Commur
01-Aug-22	01-Nov-22	Amber	Primary and Commur
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Jun-22	01-Sep-22	Amber	Primary and Commur
01-Sep-22	01-Dec-22	Green	Primary and Commur
01-Aug-22	01-Nov-22	Green	Primary and Commur
01-May-22	01-Aug-22	Green	Primary and Commur
01-Apr-22	01-Jul-22	Green	Primary and Commur
01-Jun-22	01-Sep-22	Amber	Primary and Commur
01-Apr-22	01-Jul-22	Amber	Mental Health
01-Apr-22	01-Jul-22	Amber	Mental Health
01-Aug-22	01-Nov-22	Amber	Mental Health
01-Aug-22	01-Nov-22	Amber	Planned Care
01-Apr-22	01-Jul-22	Amber	Mental Health
01-Jun-22	01-Sep-22	Amber	Clinical Support
01-Jun-22	01-Sep-22	Amber	Clinical Support
01-Apr-22	01-Jul-22	Amber	Clinical Support
01-Aug-22	01-Nov-22	Amber	Clinical Support
01-Aug-22	01-Nov-22	Green	Clinical Support

01-Apr-22	01-Jul-22	Green	Clinical Support
01-Apr-22	01-Jul-22	Green	Clinical Support
01-Jan-23	31-Mar-23	Amber	Clinical Support
01-Aug-22	01-Nov-22	Amber	Clinical Support
01-Jul-22	01-Oct-22	Amber	Clinical Support
01-Apr-22	01-Jul-22	Amber	Clinical Support
01-Apr-22	01-Jul-22	amber	Clinical Support
01-Apr-22	01-Jul-22	Amber	Clinical Support
01-Apr-22	01-Jul-22	Amber	Clinical Support
01-Apr-22	01-Jul-22	Green	Planned Care
01-Aug-22	01-Nov-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Jun-22	01-Sep-22	Amber	Clinical Support
01-Aug-22	01-Nov-22	Amber	Clinical Support
01-Jun-22	01-Sep-22	Amber	Planned Care
01-Apr-22	01-Jul-22	Amber	Planned Care
01-Jun-22	01-Sep-22	Amber	Planned Care
01-Jun-22	01-Sep-22	Amber	Planned Care
01-Jun-22	01-Sep-22	Amber	Planned Care
01-Jun-22	01-Sep-22	Amber	Planned Care
01-Jul-22	01-Oct-22	Amber	Planned Care
01-Nov-22	01-Feb-23	Amber	Planned Care
01-Nov-22	01-Feb-23	Amber	Planned Care
01-Sep-22	01-Dec-22	Amber	Planned Care
01-Aug-22	01-Nov-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Green	Planned Care
01-Apr-22	01-Jul-22	Amber	Non Clinical Support
01-Apr-22	01-Jul-22	Amber	Non Clinical Support
01-Apr-22	01-Jul-22	Green	Non Clinical Support
01-Apr-22	01-Jul-22	Green	Non Clinical Support

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	APR	MAY	JUN
	473	473	465
	319	313	311
	108	109	117
	155	155	155
	78	77	94
	76	85	92
	0	0	0
	23	23	29
	0	0	0
	159	159	160
	33	33	33
	1,424	1,427	1,457
	0	0	0
	1,424	1,427	1,457

Scheme Type (Select Service Area First)	Definition	MMR Category - Savings only - <i>Do not complete for IG</i>	Apr Plan £'000
Other	Income Generation		
Improved managemen	Cash-Releasing Savin	SECONDARY CARE DRUGS	
Improved managemen	Cash-Releasing Savin	NON PAY	
Improved managemen	Cash-Releasing Savin	NON PAY	
Other	Income Generation		11
Other	Cash-Releasing Savin	PAY	
Other	Cash-Releasing Savin	PAY	24
Other	Cash-Releasing Savin	CONTINUING HEALTH	25
Improved managemen	Cash-Releasing Savin	CONTINUING HEALTH	5

Community staff pro	Cash-Releasing Saving	PAY	3
Improved manageme	Cash-Releasing Saving	NON PAY	2
Community staff pro	Cash-Releasing Saving	PAY	2
Community staff pro	Cash-Releasing Saving	PAY	1
Other	Cash-Releasing Saving	PAY	
Other	Cash-Releasing Saving	NON PAY	1
Community staff pro	Cash-Releasing Saving	PAY	0
Facilities	Cash-Releasing Saving	NON PAY	
Facilities	Cash-Releasing Saving	NON PAY	0
Other	Cost Avoidance	NON PAY	32
Other	Cash-Releasing Saving	PAY	14
OPMH - pathways, w	Cash-Releasing Saving	PAY	4
Adult acute - pathwa	Cost Avoidance	NON PAY	2
Other	Cash-Releasing Saving	NON PAY	5
Other	Cash-Releasing Saving	PAY	1
OPMH - pathways, w	Cash-Releasing Saving	NON PAY	3
OPMH - pathways, w	Cost Avoidance	PAY	21
Theatre utilisation an	Cash-Releasing Saving	NON PAY	42
Other	Cash-Releasing Saving	COMMISSIONED SER	4
Other	Cash-Releasing Saving	COMMISSIONED SER	11
Prescribing	Cash-Releasing Saving	NON PAY	
Improved manageme	Cash-Releasing Saving	NON PAY	
Medical staff manage	Cash-Releasing Saving	PAY	
Improved manageme	Cash-Releasing Saving	NON PAY	2
Improved manageme	Cash-Releasing Saving	NON PAY	0
Improved manageme	Cash-Releasing Saving	NON PAY	
Improved manageme	Cash-Releasing Saving	NON PAY	
Improved manageme	Cash-Releasing Saving	NON PAY	2
Other	Cost Avoidance	PAY	8
Internal - from In Hou	Income Generation		
External - from other	Cash-Releasing Saving	COMMISSIONED SERVICES	
Corporate directorate	Cash-Releasing Saving	NON PAY	1
Estates	Cost Avoidance	NON PAY	
Estates	Cost Avoidance	NON PAY	
Estates	Cost Avoidance	NON PAY	
Facilities	Cash-Releasing Saving	NON PAY	1
Facilities	Cost Avoidance	NON PAY	5

Corporate directorate	Cash-Releasing Savings	NON PAY	3
Corporate directorate	Cash-Releasing Savings	NON PAY	15
Facilities	Cash-Releasing Savings	PAY	
Facilities	Cash-Releasing Savings	PAY	6
Facilities	Cash-Releasing Savings	NON PAY	1
Improved management	Cash-Releasing Savings	NON PAY	
Improved management	Cash-Releasing Savings	NON PAY	1
Community staff projects	Cash-Releasing Savings	PAY	17
Other	Cash-Releasing Savings	PAY	17
Other	Cash-Releasing Savings	PAY	3
Improved management	Cash-Releasing Savings	NON PAY	1
Improved management	Cash-Releasing Savings	NON PAY	1
Improved management	Cash-Releasing Savings	NON PAY	1
Improved management	Cash-Releasing Savings	PAY	21
Improved management	Cash-Releasing Savings	NON PAY	2
Improved management	Cash-Releasing Savings	PAY	17
Other	Cash-Releasing Savings	PAY	50
Other	Cash-Releasing Savings	PAY	29
Improved management	Cash-Releasing Savings	NON PAY	1
Improved management	Cash-Releasing Savings	NON PAY	2
Other	Cash-Releasing Savings	NON PAY	10
Other	Cash-Releasing Savings	PAY	3
Other	Cash-Releasing Savings	PAY	5
Other	Cash-Releasing Savings	PAY	13
Improved management	Cash-Releasing Savings	NON PAY	
Improved management	Cash-Releasing Savings	NON PAY	2
Improved management	Cash-Releasing Savings	NON PAY	13
Other	Cash-Releasing Savings	CONTINUING HEALTH	8
Other	Cash-Releasing Savings	PAY	
Other	Cash-Releasing Savings	CONTINUING HEALTH	8
Other	Cash-Releasing Savings	PAY	12
Other	Cash-Releasing Savings	PAY	1
Improved management	Cash-Releasing Savings	NON PAY	1
Other	Cash-Releasing Savings	PAY	1
Improved management	Cash-Releasing Savings	NON PAY	5
Other	Cash-Releasing Savings	NON PAY	10
Other	Cash-Releasing Savings	PAY	8

Improved managemen	Cash-Releasing Savin	NON PAY	2
Improved managemen	Cash-Releasing Savin	NON PAY	3
Planned care pathwa	Cash-Releasing Savin	PAY	8
Theatre utilisation an	Cash-Releasing Savin	NON PAY	97
Other	Cash-Releasing Savin	PAY	3
Patient care administ	Cash-Releasing Savin	PAY	
Improved managemen	Cash-Releasing Savin	NON PAY	5
Improved managemen	Cash-Releasing Savin	NON PAY	3
Improved managemen	Cash-Releasing Savin	NON PAY	3
Improved managemen	Cash-Releasing Savin	NON PAY	2
Therapies- pathways,	Cash-Releasing Savin	PAY	17
Improved managemen	Cash-Releasing Savin	NON PAY	1
Other	Income Generation		6
Improved managemen	Cash-Releasing Savin	NON PAY	7
Other	Cash-Releasing Savin	PAY	8
Other	Cash-Releasing Savin	PAY	
Other	Cash-Releasing Savin	PAY	8
Other	Cash-Releasing Savin	PAY	
Other	Cash-Releasing Savin	PAY	120
Corporate directorate	Cost Avoidance	PAY	6
Prescribing	Cash-Releasing Savin	PRIMARY CARE DRUG	58
Prescribing	Cash-Releasing Savin	PRIMARY CARE DRUG	33
Prescribing	Cash-Releasing Savin	PRIMARY CARE DRUG	23
Prescribing	Cash-Releasing Savin	PRIMARY CARE DRUG	23
Prescribing	Cash-Releasing Savin	PRIMARY CARE DRUG	2
Prescribing	Cash-Releasing Savin	COMMISSIONED SERVICES	
Prescribing	Cash-Releasing Savin	PRIMARY CARE DRUG	20
Medicines Managemen	Cash-Releasing Savin	SECONDARY CARE DR	4
Medicines Managemen	Cash-Releasing Savin	SECONDARY CARE DR	4
Medicines Managemen	Cash-Releasing Savin	SECONDARY CARE DR	17
Other	Cost Avoidance	PAY	4
Prescribing	Cash-Releasing Savin	PRIMARY CARE DRUGS	
Medicines Managemen	Cost Avoidance	SECONDARY CARE DR	8
Corporate directorate	Cash-Releasing Savin	PAY	7
Corporate directorate	Cash-Releasing Savin	PAY	4
Corporate directorate	Cash-Releasing Savin	NON PAY	2
Corporate directorate	Cash-Releasing Savin	PAY	

Corporate directorate	Cash-Releasing Savings	PAY	4
Corporate directorate	Cash-Releasing Savings	PAY	2
Corporate directorate	Cash-Releasing Savings	NON PAY	4
Other	Cost Avoidance	NON PAY	
Other	Cost Avoidance	NON PAY	
Other	Cost Avoidance	NON PAY	
Other	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	SECONDARY CARE DRUGS	16
Other	Cash-Releasing Savings	NON PAY	1
Other	Cash-Releasing Savings	PAY	
Other	Cash-Releasing Savings	NON PAY	25
Facilities	Cash-Releasing Savings	NON PAY	
Facilities	Cash-Releasing Savings	PAY	
Facilities	Cash-Releasing Savings	NON PAY	
Facilities	Cash-Releasing Savings	NON PAY	4
Facilities	Cash-Releasing Savings	NON PAY	2
Other	Cash-Releasing Savings	PAY	0
Improved management	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	NON PAY	
Improved management	Cash-Releasing Savings	SECONDARY CARE DRUGS	
Improved management	Cash-Releasing Savings	NON PAY	3
Improved management	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	PAY	4
Other	Cash-Releasing Savings	PAY	
Improved management	Cash-Releasing Savings	NON PAY	
Improved management	Cash-Releasing Savings	NON PAY	0
Other	Cash-Releasing Savings	PAY	
Other	Cash-Releasing Savings	PAY	27
Other	Cash-Releasing Savings	NON PAY	3
Other	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	NON PAY	
other	Cash-Releasing Savings	PAY	14
Other	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	NON PAY	3
Improved management	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	NON PAY	

Other	Cash-Releasing Savings	NON PAY	17
Other	Cash-Releasing Savings	NON PAY	3
Other	Cash-Releasing Savings	PAY	
Other	Cash-Releasing Savings	NON PAY	
Other	Cost Avoidance	PAY	
Other	Cash-Releasing Savings	PAY	12
Other	Cash-Releasing Savings	NON PAY	2
Other	Cash-Releasing Savings	NON PAY	3
Other	Cash-Releasing Savings	NON PAY	5
Other	Cost Avoidance	PAY	14
Other	Cash-Releasing Savings	NON PAY	
other	Cash-Releasing Savings	PAY	8
Radiology A42	Cash-Releasing Savings	NON PAY	
Radiology A42	Cash-Releasing Savings	PAY	
Improved management	Cash-Releasing Savings	NON PAY	
Improved management	Cash-Releasing Savings	NON PAY	1
Improved management	Cash-Releasing Savings	NON PAY	
Improved management	Cash-Releasing Savings	NON PAY	
Improved management	Cash-Releasing Savings	NON PAY	
Improved management	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	PAY	
Other	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	NON PAY	
Other	Cash-Releasing Savings	PAY	30
Other	Cash-Releasing Savings	PAY	33
Other	Cash-Releasing Savings	PAY	5
Theatre utilisation and	Cash-Releasing Savings	NON PAY	70
Other	Cost Avoidance	PAY	60
Other	Cost Avoidance	PAY	14
Corporate directorate	Cash-Releasing Savings	NON PAY	4
Corporate directorate	Cash-Releasing Savings	NON PAY	1
Corporate directorate	Cash-Releasing Savings	PAY	6
Corporate directorate	Cash-Releasing Savings	PAY	5

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JUL	AUG	SEP	OCT
385	397	350	222
293	249	250	169
90	97	93	99
123	126	114	96
97	121	117	113
100	100	101	94
10	10	10	10
29	29	29	24
0	0	0	0
185	185	185	194
33	33	33	33
1,345	1,347	1,283	1,055
0	0	0	0
1,345	1,347	1,283	1,055

May Plan £'000	Jun Plan £'000	Jul Plan £'000	Aug Plan £'000
			1
		8	8
		0	0
		1	1
11	11	11	11
		1	1
24	24	24	24
25	25	10	10
5	5	5	5

3	3	3	3
2	2	2	2
2	2	2	2
1	1	1	1
	1	1	1
1	1	1	1
0	0	0	0
0	0	0	0
0	0	0	0
32	32	32	32
14	14	14	14
4	4	4	4
2	2	2	2
5	5	5	5
1	1	1	1
3	3	3	3
21	21	5	5
42	42	31	31
4	4	4	4
11	11	11	11
	2	2	2
	1	1	1
	2	2	2
2	2	2	2
0	0	0	0
	1	1	1
	1	1	1
2	2	2	2
8	8	8	8
		5	5
		5	5
1	1	1	1
9	9	9	9
		5	5
	1	1	1
1	1	1	1
5	5	5	5

3	3	3	3
15	15	15	15
		3	3
6	6	6	6
1	1	1	1
		4	4
1	1	1	1
17	17	17	17
17	17		
3	3	3	3
1	1	1	1
1	1	1	1
1	1	1	1
21	21	21	21
2	2	2	2
17	17	17	17
50	50	50	
29	29	29	29
1	1	1	1
2	2	2	2
3	3	3	3
5	5	5	5
13	13	13	13
2	2	2	2
13	13	13	13
8	8	8	8
8	8	8	8
12	12	12	12
1	1	1	1
1	1	1	1
1	1	1	1
5	5	5	5
10	10	10	10
8	8	8	8

2	2	2	2
3	3	3	3
8	8	8	8
97	97	97	97
3	3	3	3
5	5	5	5
3	3	3	3
3	3	3	3
2	2	2	2
17	17	17	17
1	1	1	1
6	6	6	6
7	7	7	7
8	8	8	8
		10	10
8	8	8	8
2	2	2	2
120	120	90	90
6	6	6	6
58	58	58	58
33	33	33	33
23	23	23	23
23	23	23	23
2	2	2	2
		25	25
20	20	20	20
4	4	4	4
4	4	4	4
17	17	17	17
4	4	4	4
8	8	8	8
7	7	7	7
4	4	4	4
2	2	2	2

4	4	4	4
2	2	2	2
4	4	4	4
			3
17	16	17	17
2	1	2	1
			4
25	25	20	15
	7	7	7
4	4	4	4
2	2	2	2
0	0	0	0
			1
			4
			1
3	3	3	3
	7	7	7
4	4	4	4
			1
1	1	1	1
0	0	0	0
	2	2	2
27	27	8	8
3	3	3	3
			3
			4
14	14	7	7
	1	1	1
	1	1	1
3	3	3	3
			10
			3

17	17	17	17
3	3	3	3
			3
		3	3
12	12	12	12
2	2	2	2
3	3	3	3
3	3	3	3
14	14	7	7
			8
8	8	8	8
	14	14	14
			9
	1	1	1
1	1	1	1
	1	1	1
	2	2	2
	2	2	2
	1	1	1
		4	4
			10
30	30	20	20
33	20	15	10
5	5		
70	70	50	50
60	60	45	45
14	14	7	7
4	4	4	4
1	1	1	1
6	6	6	6
5	5	5	5

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NOV	DEC	JAN	FEB
225	215	195	194
171	169	131	130
99	99	91	91
96	107	107	108
113	113	122	122
95	95	95	96
10	10	10	10
24	24	24	24
0	0	0	0
194	194	194	194
33	33	33	33
1,060	1,059	1,002	1,002
0	0	0	0
1,060	1,059	1,002	1,002

Sep Plan £'000	Oct Plan £'000	Nov Plan £'000	Dec Plan £'000
1	1	1	1
8	8	8	8
0	0	0	0
1	1	1	1
11	11	11	11
1	1	1	1
24	24	24	24
10	10	10	10
5	5	5	5

3	3	3	3
2	2	2	2
2	2	2	2
1	1	1	1
1	1	1	1
1	1	1	1
0	0	0	0
0	0	0	0
0	0	0	0
32	32	32	32
14	14	14	14
4	4	4	4
2	2	2	2
5	5	5	5
1	1	1	1
3	3	3	3
5	5	5	5
31	21	21	21
4	4	4	4
11	6	6	6
2	2	2	2
1	1	1	1
2	2	2	2
2	2	2	2
0	0	0	0
1	1	1	1
1	1	1	1
2	2	2	2
8	8	8	8
5	5	5	5
5	5	5	5
1	1	1	1
9	9	9	9
5	5	5	5
1	1	1	1
1	1	1	1
5	5	5	5

3	3	3	3
15	15	15	15
3	3	3	3
6	6	6	6
1	1	1	1
4	4	4	4
1	1	1	1
17	17	17	17
3	3	3	3
1	1	1	1
1	1	1	1
1	1	1	1
21	21	21	21
2	2	2	2
17	17	17	17
29			
1	1	1	1
2	2	2	2
3	3	3	3
5	5	5	5
13	13	13	13
			4
2	2	2	2
13			
8	8	8	8
			7
8	8	8	8
1	1	1	1
1	1	1	1
1	1	1	1
5	5	5	5
10	10	10	10
8	8	8	8

2	2	2	2
3	3	3	3
8	8	8	8
97	22	22	22
3	3	3	3
	3	3	3
5	5	5	5
3	3	3	3
3	3	3	3
2	2	2	2
17	17	17	17
1	1	1	1
6	6	6	6
7	7	7	7
8	8	8	8
10	10	10	10
8	8	8	8
2	2	2	2
90	40	40	40
6	6	6	6
58	58	58	58
33	33	33	33
23	23	23	23
23	23	23	23
2	2	2	2
25	25	25	25
20	20	20	20
4	4	4	4
4	4	4	4
17	17	17	17
4	4	4	4
	8	8	8
8	8	8	8
7			
4			
2	2	2	2
	4	4	4

4	4	4	4
2	2	2	2
4	4	4	4
	8	8	8
3	3	3	3
17	16	17	16
2	1	2	1
4	4	4	4
15	5		
1	1	2	2
7	7	7	7
4	4	4	4
2	2	2	2
0	0	0	0
1	1	1	1
1	1	1	1
1	1	1	1
3			
7	7	7	7
4	4	4	4
1	1	1	1
1	1	1	1
0	0	0	0
2	2	2	2
8	8	8	8
3	3	3	3
3	3	3	3
1	1	1	1
7	2	2	2
1	1	1	1
1	1	1	1
3	3	3	3
10	10	10	10
1	1	1	1

17	17	17	17
3	3	3	3
1	1	1	1
3	3	3	3
12	12	12	12
2	2	2	2
3	3	3	3
3			
7	2	2	2
2	2	2	2
8	8	8	8
14	14	14	14
9	9	9	9
1	1	1	1
1	1	1	1
1	1	1	1
2	2	2	2
2	2	2	2
1	1	1	1
4	4	4	4
		2	2
		5	
1	1	1	1
2	2	2	2
50	35	35	30
45	35	35	35
7	2	2	2
4	4	4	4
1	1	1	1
6	6	6	6
5	5	5	5

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MAR	TOTAL
192	3,784
131	2,637
376	1,471
110	1,452
122	1,290
96	1,127
10	90
24	303
0	0
194	2,195
33	400
1,288	14,748
0	0
1,288	14,748

Savings
£'000 (All Positive Entries)
Pay
Non Pay
Primary Care Drugs
Secondary Care Drugs
CHC/FNC
Primary Care Contractor
Commissioned Services
Green & Amber Subtotal
Red Schemes
Grand Total

Jan Plan £'000	Feb Plan £'000	Mar Plan £'000	Annual Plan £'000
1	2	2	10
8	8	8	75
0	0	0	4
1	1	1	5
11	11	11	128
1	1	1	9
24	24	24	289
5	5	5	150
5	5	5	59

3	3		28
2	2	2	25
2	2	2	20
1	1	1	15
1	1	1	10
1	1	1	6
0	0	0	5
0	0	0	2
0	0	0	2
32	32	32	381
14	14	14	168
4	4	6	50
2	2	2	24
5	5	5	60
1	1	1	6
3	3	3	40
5	5	5	107
31	31	31	374
4	4	4	50
6	6	6	102
2	2	2	15
1	1	1	10
2	2	2	20
2	2	2	20
0	0	0	2
1	1	1	10
1	1	1	5
2	2	2	19
8	8	8	100
5	5	5	45
5	5	5	45
1	1	1	17
9	9	9	96
5	5	5	45
1	1	1	5
1	1	1	10
5	5	5	60

3	3	3	33
15	15	15	176
3	3	3	28
6	6	6	72
1	1	1	10
4	4	4	38
1	1	1	10
17	17	17	200
			50
			29
1	1	1	10
1	1	1	10
1	1	1	10
21	21	21	250
2	2	2	20
17	17	17	200
			200
			171
1	1	1	15
2	2	2	18
			10
3	3	3	40
5	5	5	60
13	13	13	150
4	4	4	15
2	2	2	20
			77
8	8	8	100
7	7	7	28
8	8	8	100
			60
1	1	1	17
1	1	1	11
1	1	1	7
5	5	5	64
10	10	10	120
8	8	8	100

2	2	2	20
3	3	3	30
8	8	8	100
22	22	22	710
3	3	3	36
3	3	3	15
5	5	5	60
3	3	3	37
3	3	3	30
2	2	2	20
17	17	17	200
1	1	1	12
6	6	6	70
7	7	7	80
8	8	8	100
10	10	10	90
8	8	8	100
2	2	2	25
			750
6	6	6	67
58	58	58	690
33	33	33	400
23	23	23	275
23	23	23	275
2	2	2	25
25	25	25	225
20	20	20	240
4	4	4	50
4	4	4	50
17	17	17	200
4	4	4	50
8	8	8	50
8	8	8	100
			40
			25
2	2	2	20
4	4	4	22

4	4	4	43
2	2	2	27
4	4	4	50
8	8	8	50
		144	144
		144	144
3	3	3	20
17	17	17	200
2	1	2	18
4	4	4	32
			130
2	2	2	12
7	7	7	70
4	5	5	30
			20
2	2	2	24
0	0	0	5
1	1	1	7
1	1	1	10
1	1	1	5
			15
7	7	7	65
4	4	4	44
1	1	1	9
1	1	1	14
0	0	0	4
2	2	2	16
8	8	8	153
3	3	3	36
3	3	3	20
1	1	1	9
2	2	2	75
1	1	1	13
1	1	1	13
3	3	3	30
10	10	10	80
1	1	1	6

17	17	17	205
3	3	3	30
9	9	9	26
1	1	1	8
3	3	3	26
12	12	12	140
2	2	2	20
3	3	3	30
			22
2	2	2	75
2	2	2	19
8	8	8	94
14	14	14	143
9	9	9	72
1	1	1	13
1	1	1	8
1	1	1	10
2	2	2	15
2	2	2	15
1	1	1	5
4	4	4	40
2	2	2	10
			5
1	1	1	5
2	2	2	24
			130
			111
			16
20	19	19	518
15	15	13	463
2	2	2	75
4	4	4	50
1	1	1	16
6	6	6	67
5	5	5	56
			0
			0

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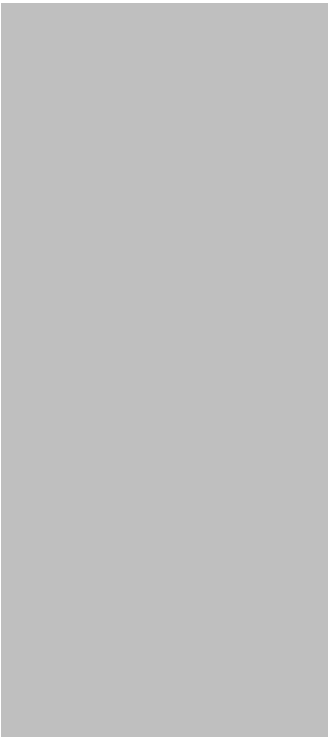
2024/25	
NON RECURRING	RECURRING
0	0
0	0

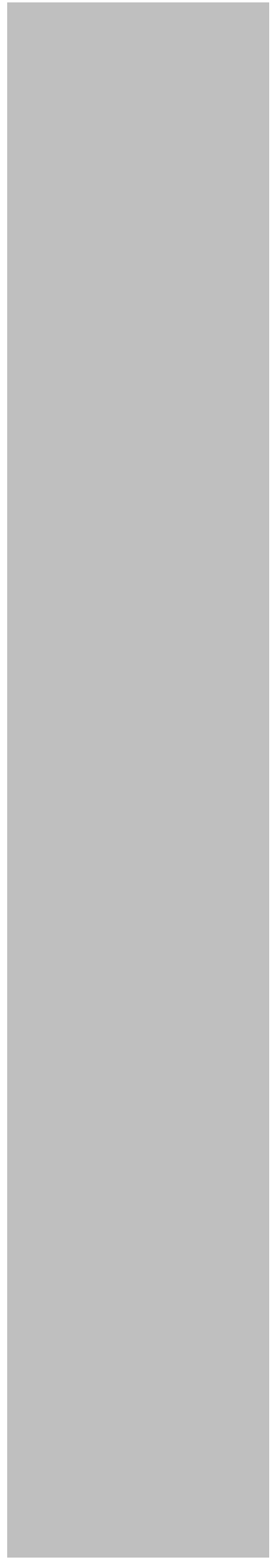
Month 1 R
In Year NR

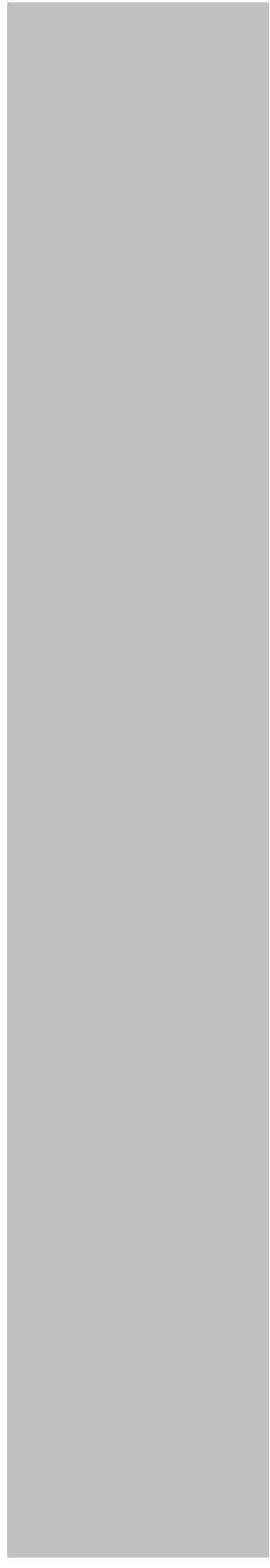
Green
Amber

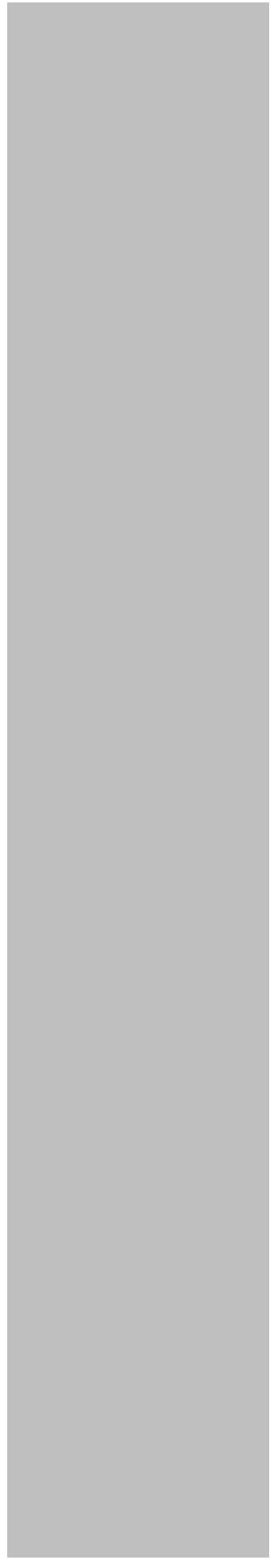
Service Areas	Planned_Care	Unscheduled	Primary_and Mental_Health	Clinical_Support	Non_Clinical	
Planned Care	Improved n	Improved n	Improved n	Improved n	Improved n	Facilities
Unscheduled	Theatre utilisation	Improved n	Community	Adult acute	Radiology	Estates
Primary and	Minor procedures	Improved v	Better management	OPMH - patient	Therapies-	Corporate c
Mental Health	Alternatives	Other	Impact of n	CAMHS - p	Pathology - - pathways	
Clinical Support	Endoscopy utilisation a	Other	Other	Other	Other	
Non Clinical	Outpatient productivity - in the room (e.g. from reduced DNA's, improved					
Commissioning	Outpatient pathways - reduced follow up rate					
Across Services	Referral criteria/thresholds reducing inappropriate or low value referrals					
CHC	Patient care administration					
Prescribing	Planned care pathway optimisation specifically in specialties coming					
Medicines Management	Other					

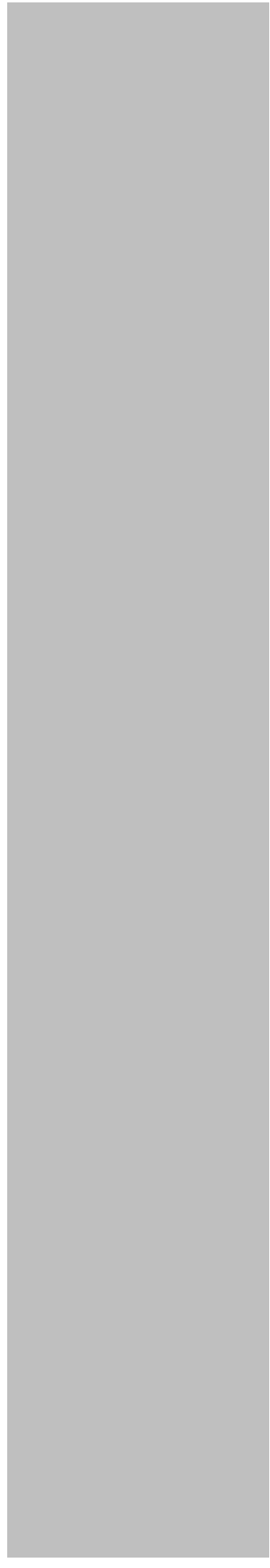
Commissioning	Across_Serv	CHC	Prescribing	Medicines_Management	Secondary_C	Cash-Release
Internal - fr	Ward nursi	CHC	Prescribing	Medicines	Management (Seconda	Income Gen
External - f	Medical staff management					Cost Avoidan
Service Re	Improved management of non-pay, including both traditional procurement and va					
Service Ra	Reconfiguration to rationalise service provision to a single site or reduced sites					
Other	Other					
ved session utilisation, improved booking, lower clinic cancellations)						
al demand						
within the National Planned Care Programme						

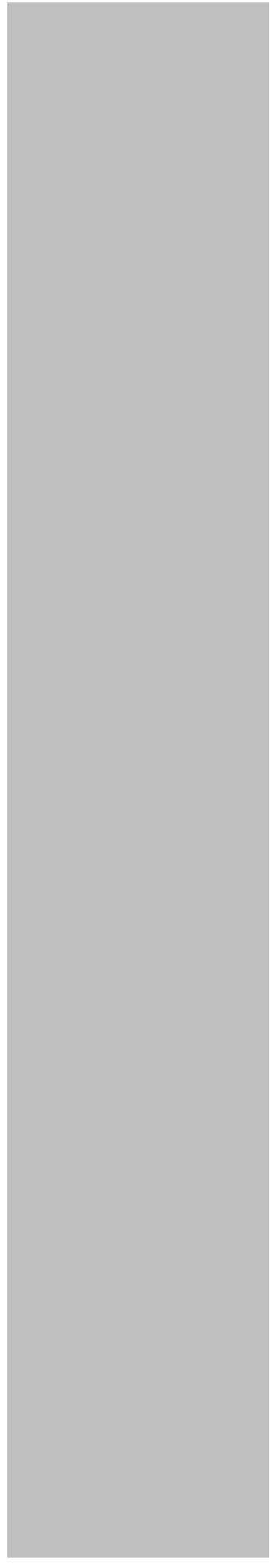
ing Saving	PAY	
eration	NON PAY	
nce	PRIMARY CARE DRUGS	
alue based	SECONDARY CARE DRUGS	
	PRIMARY CARE CONTRACTOR	
	CONTINUING HEALTHCARE / FUNDED NURSING CARE	
	COMMISSIONED SERVICES	

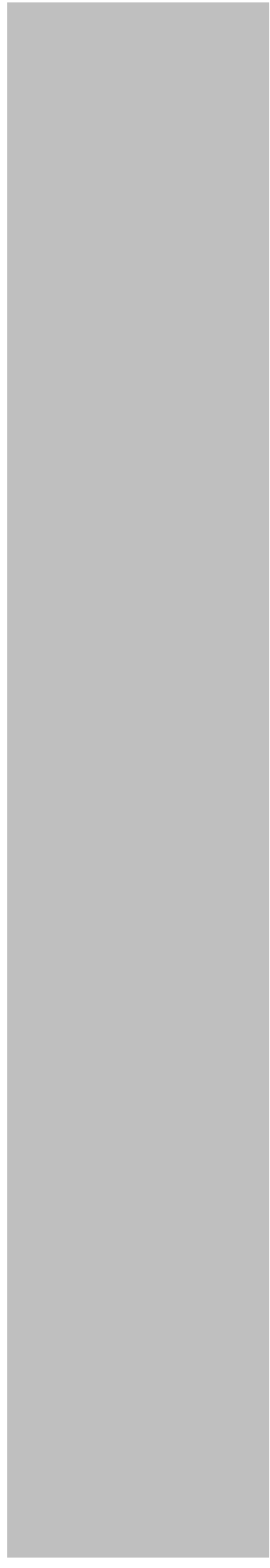


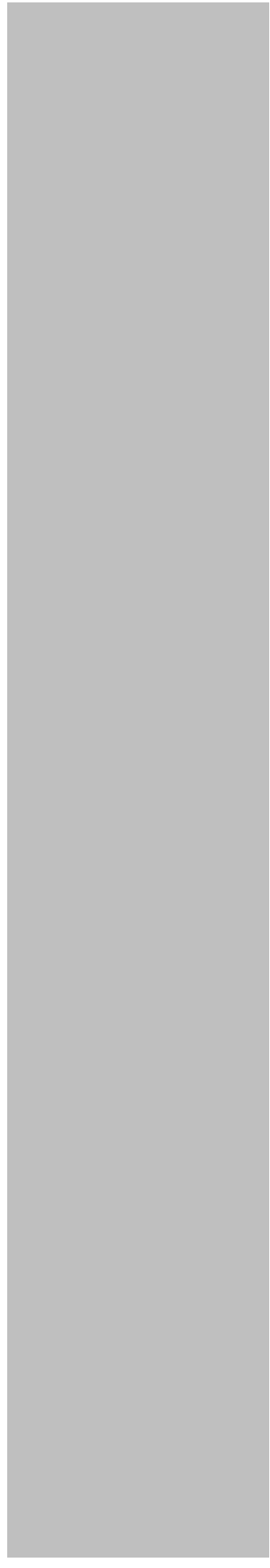


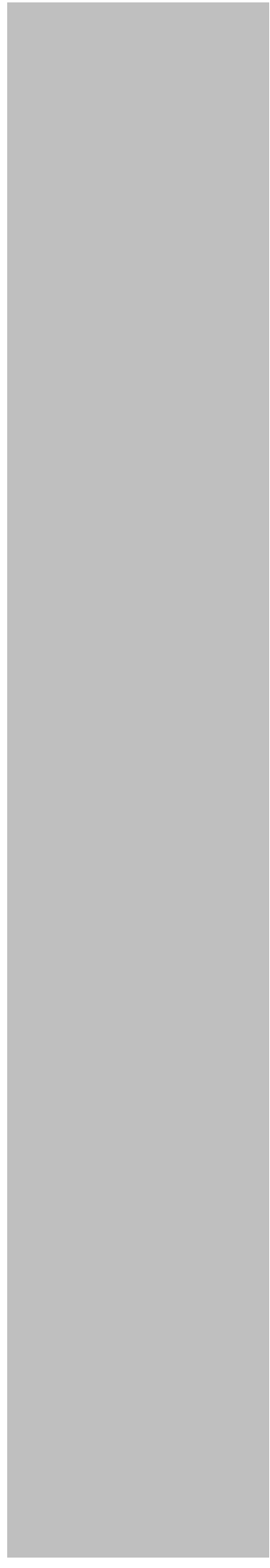


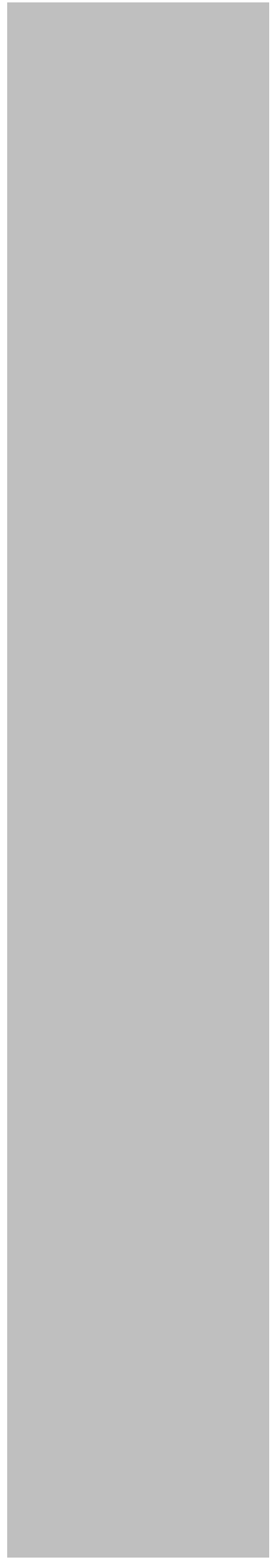


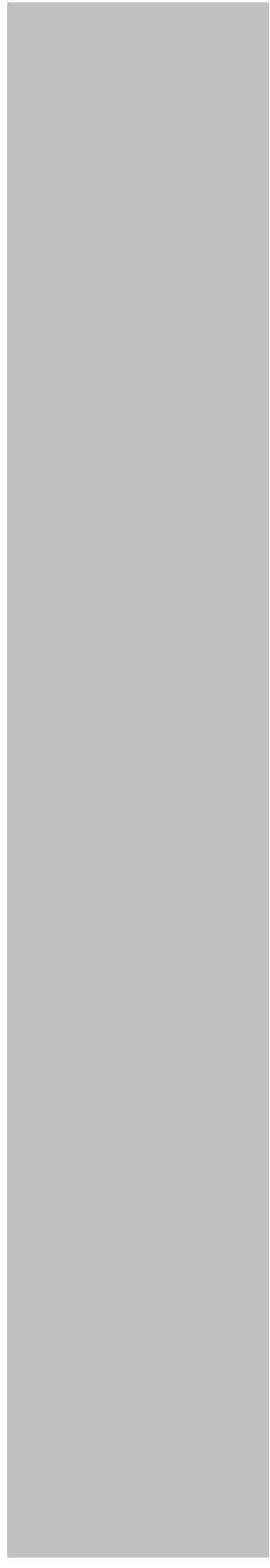


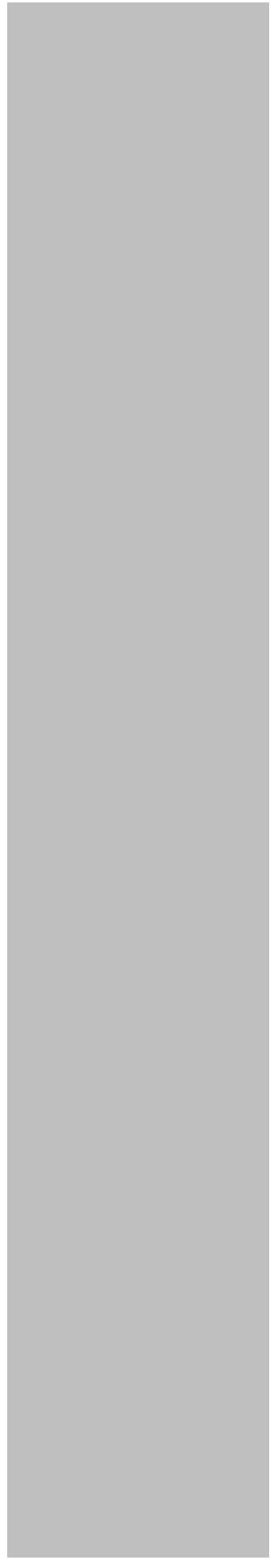


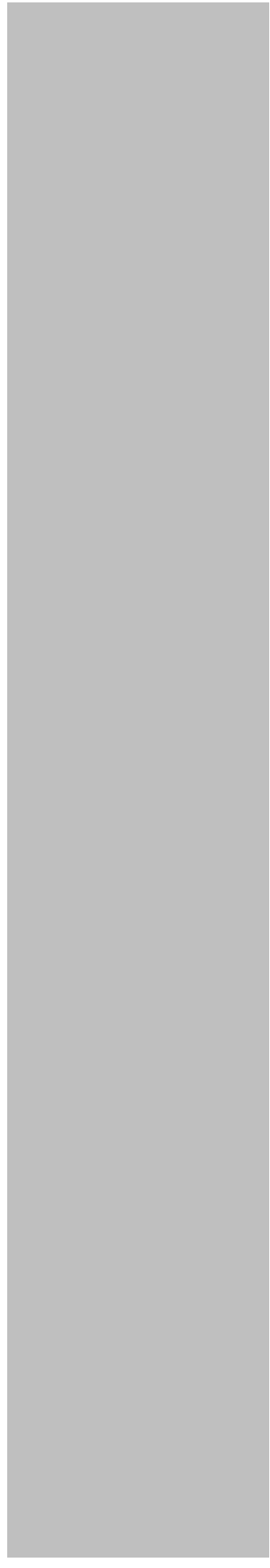


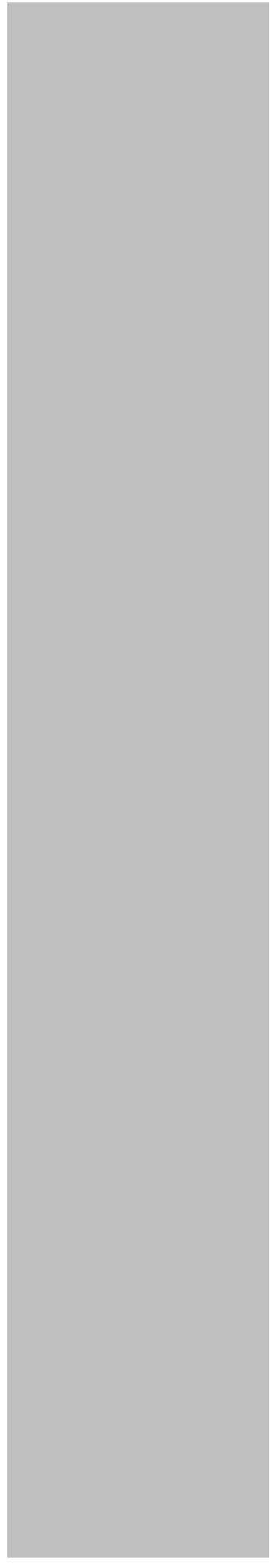


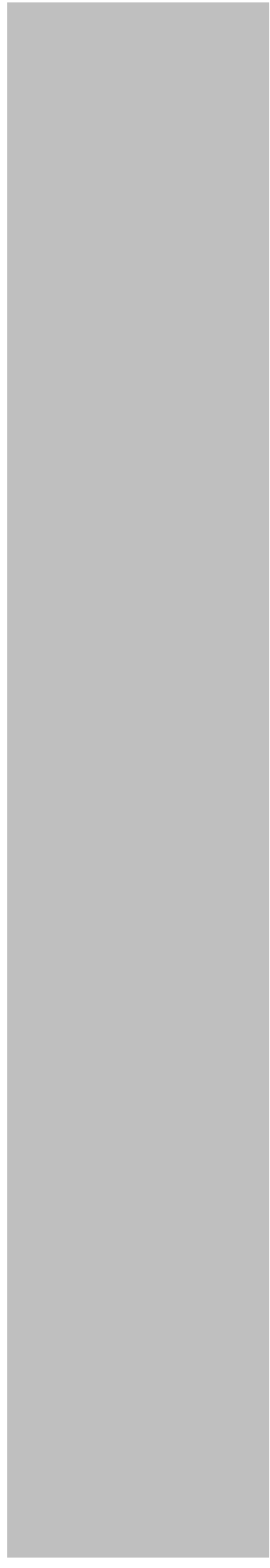


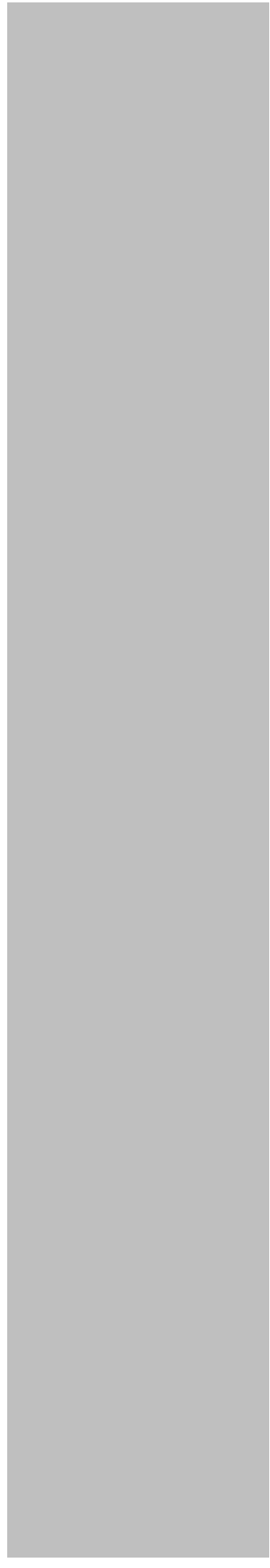


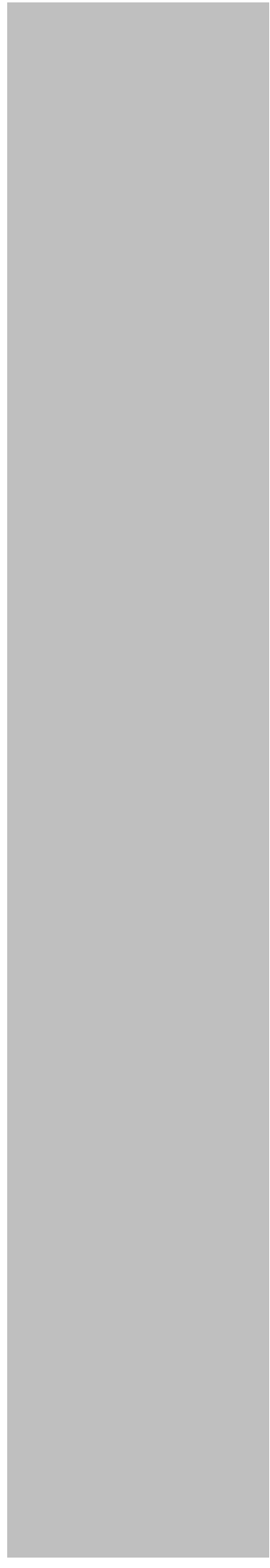


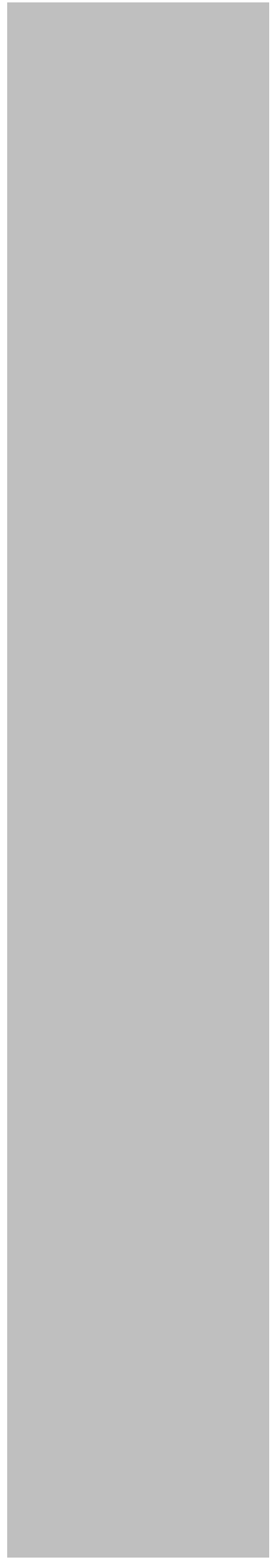


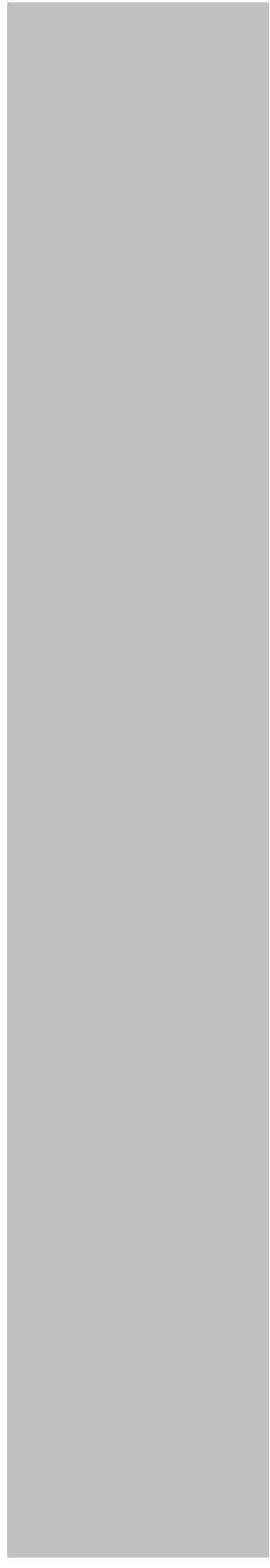


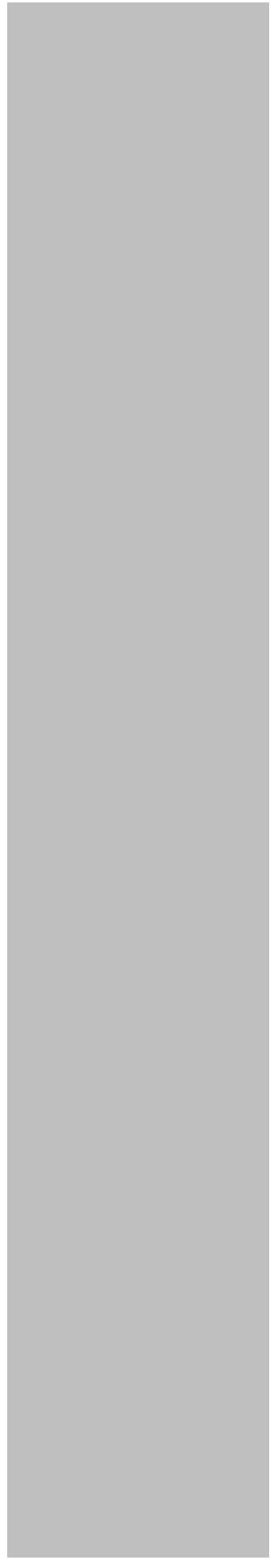


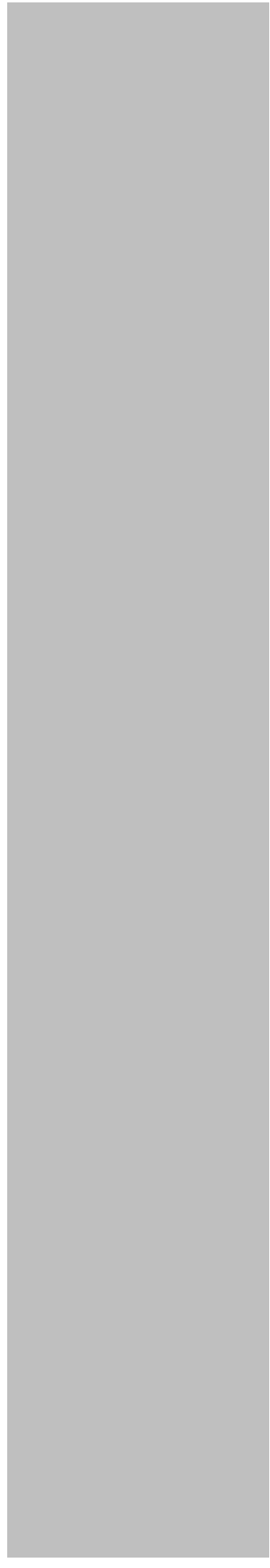


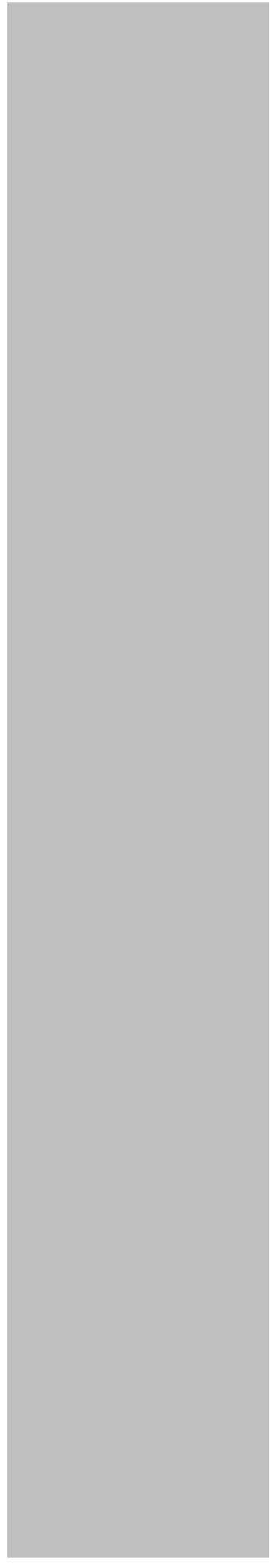


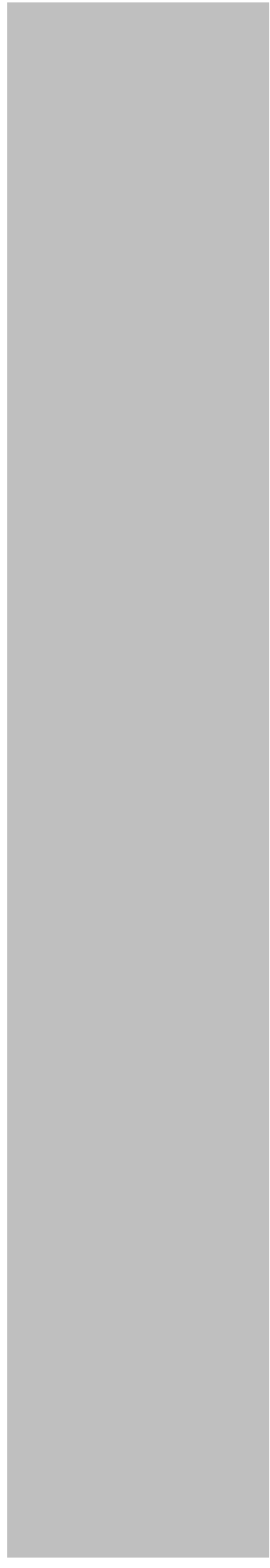


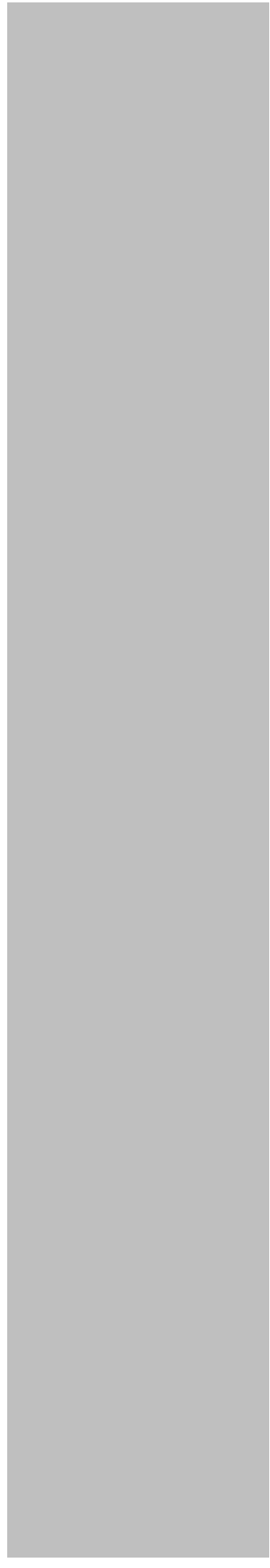


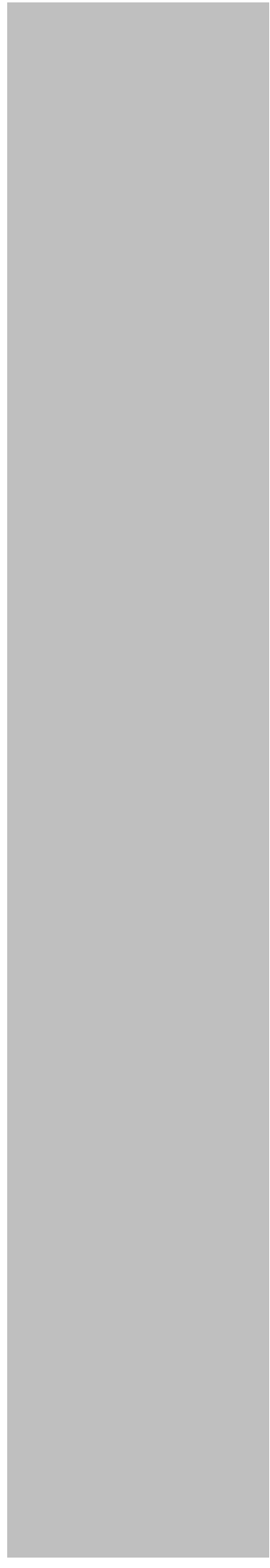


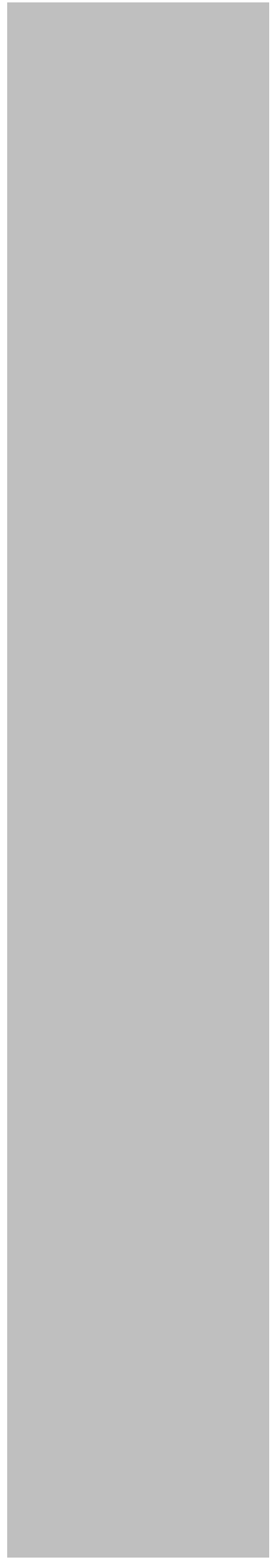


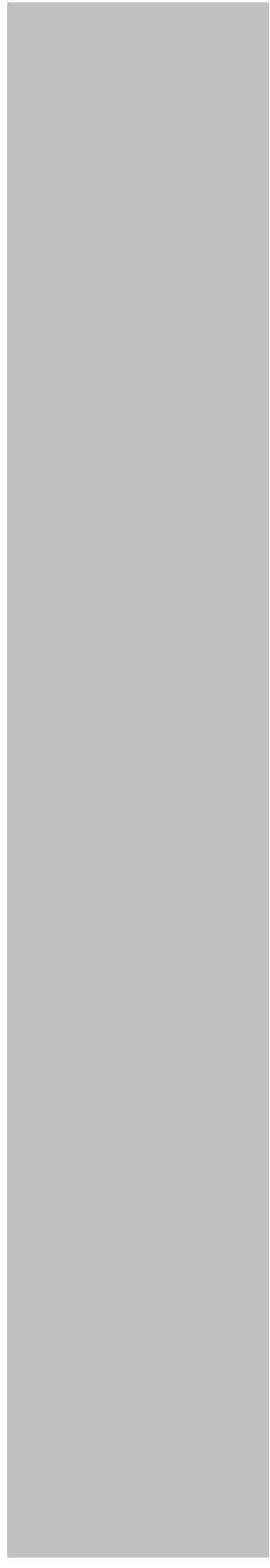


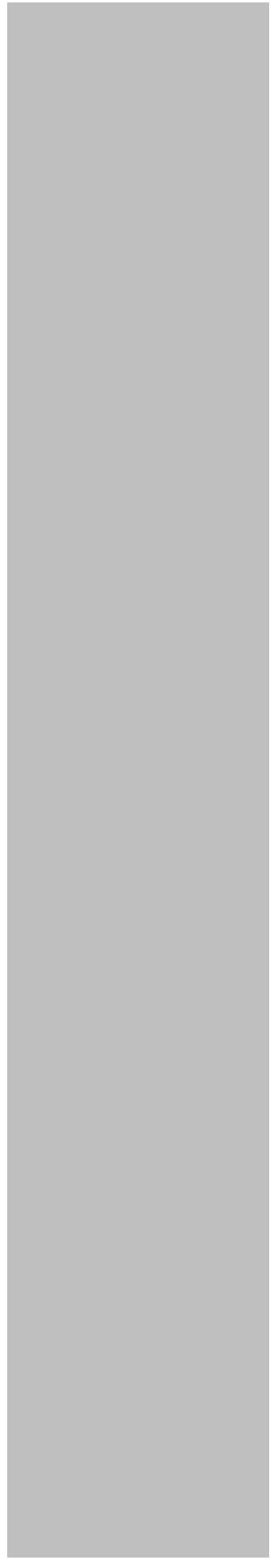


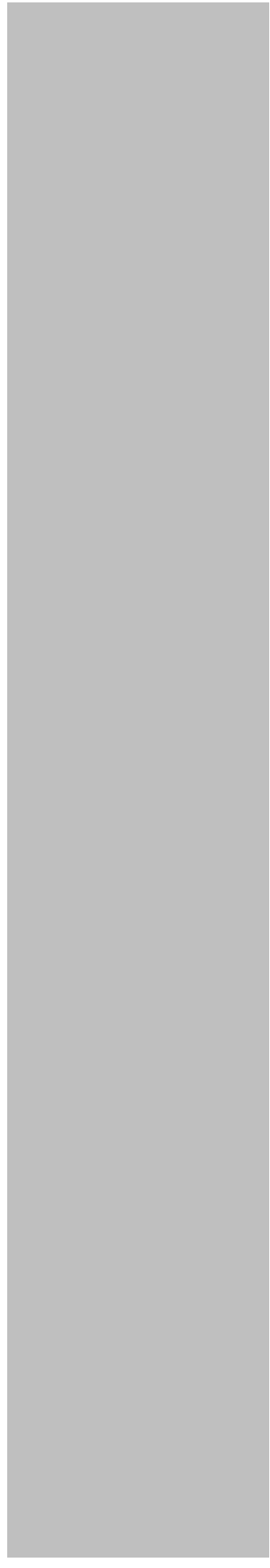


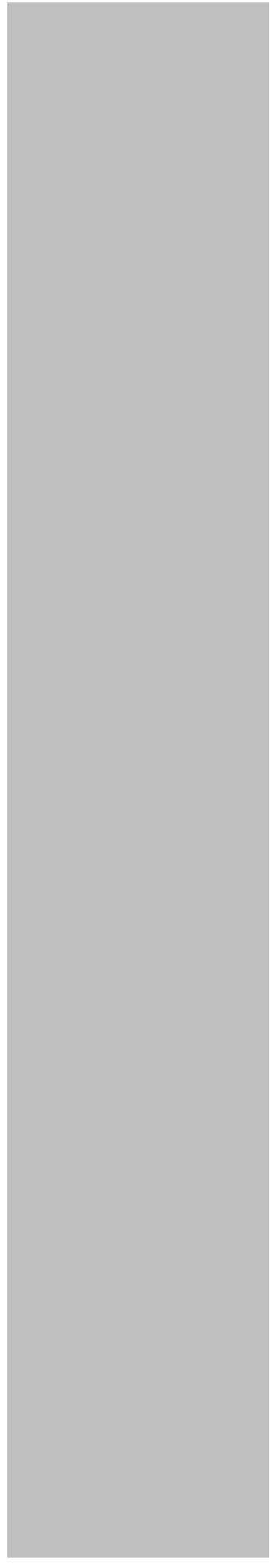


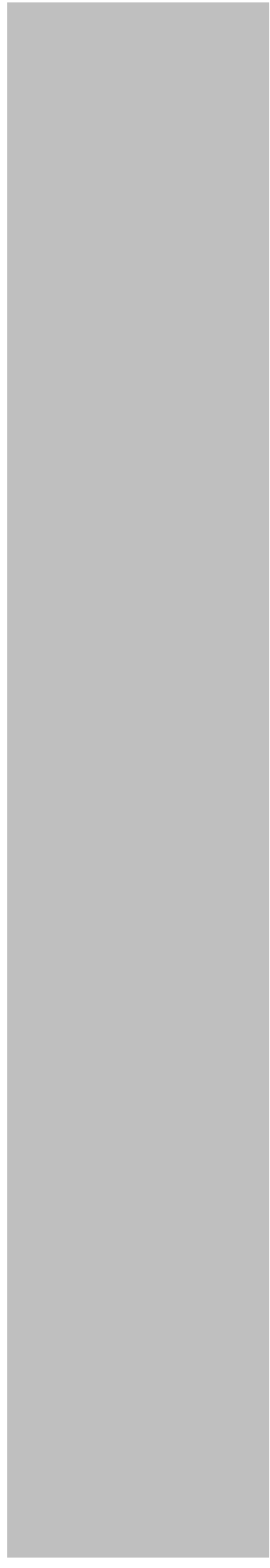


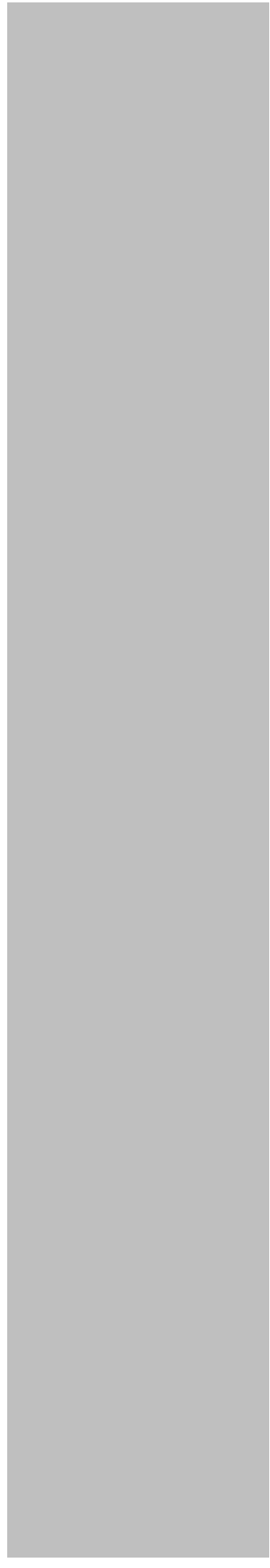


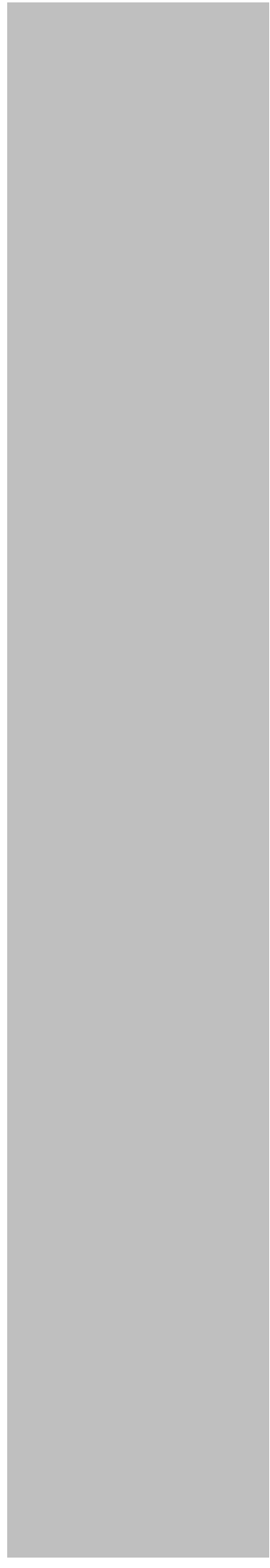


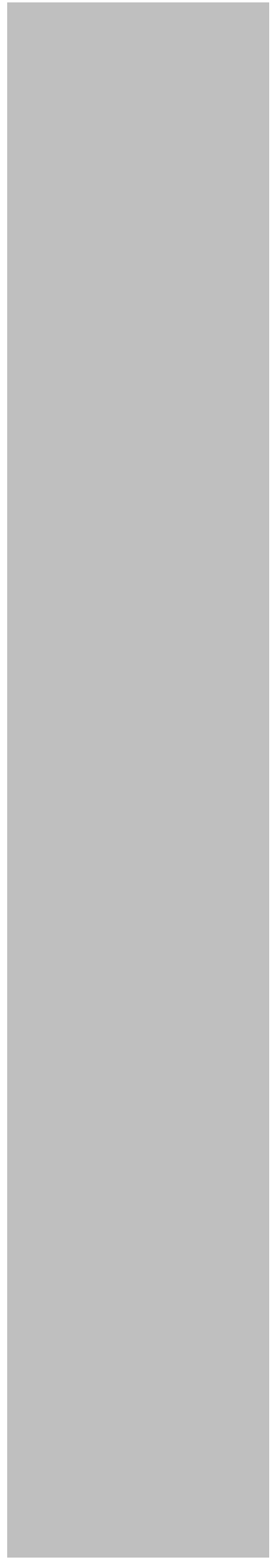


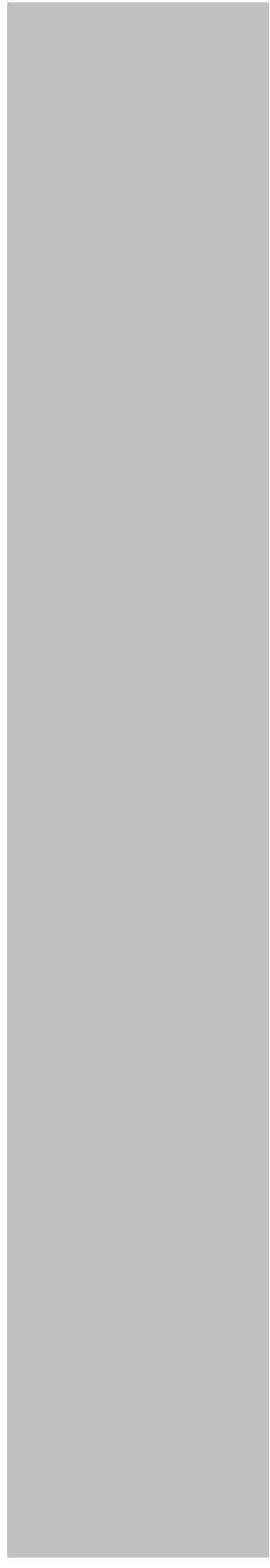


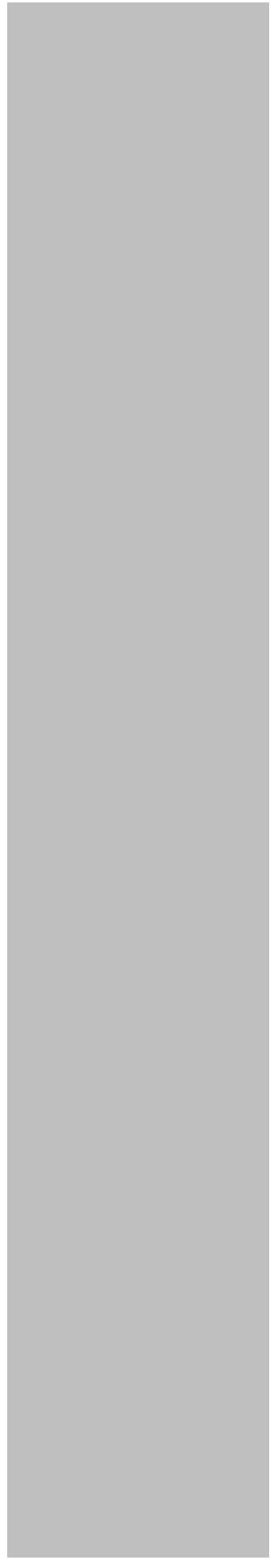


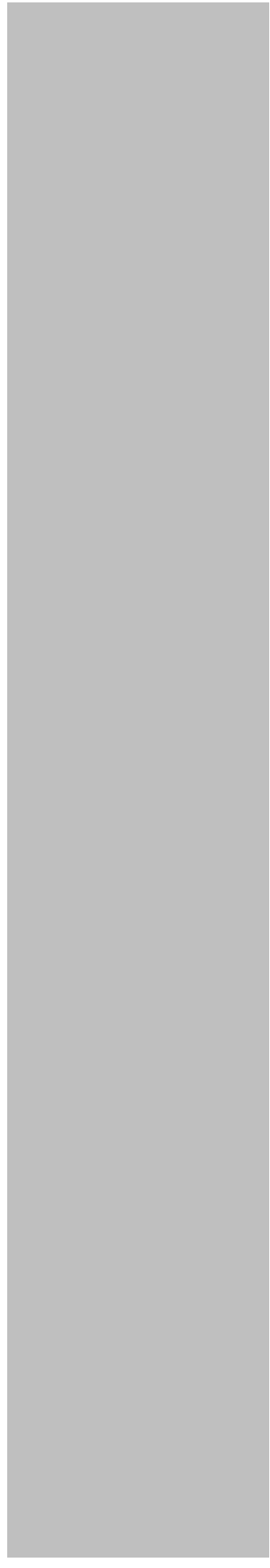


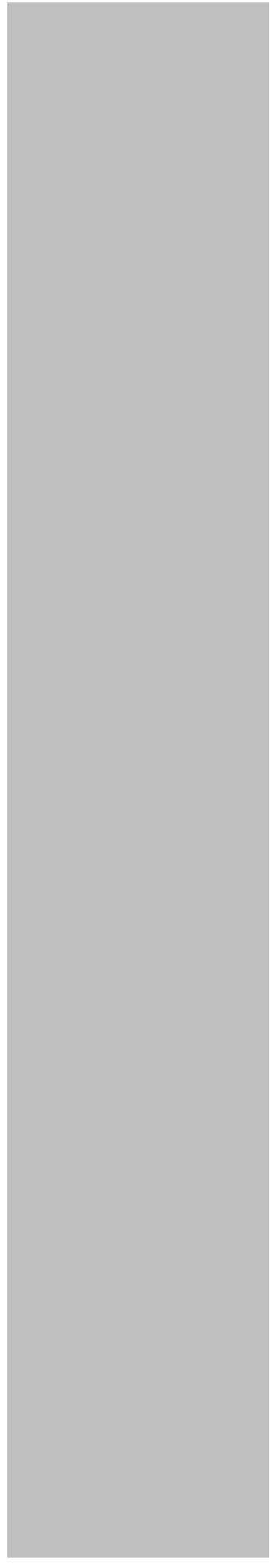


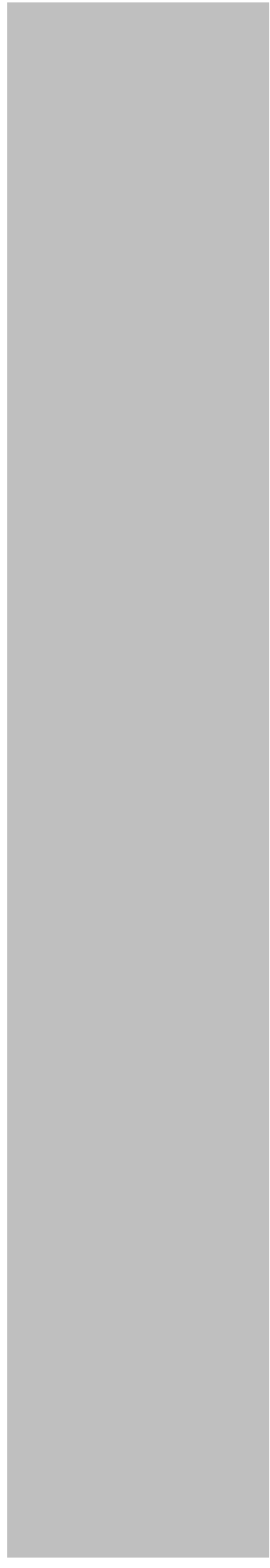


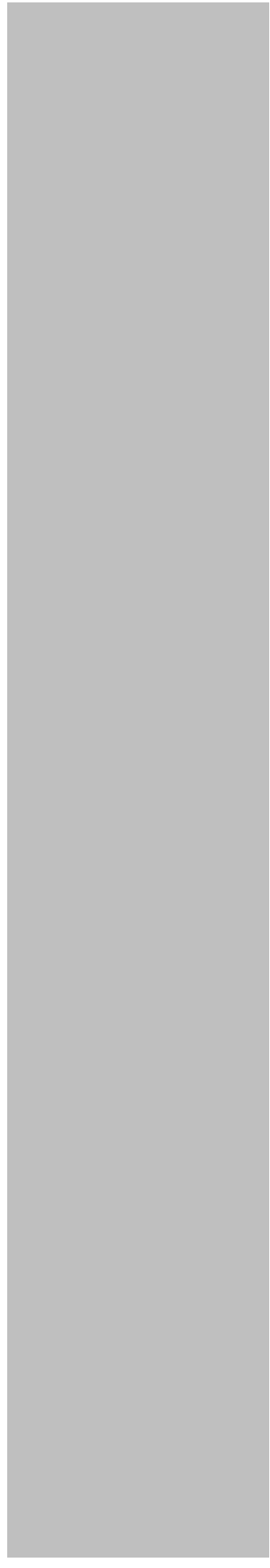


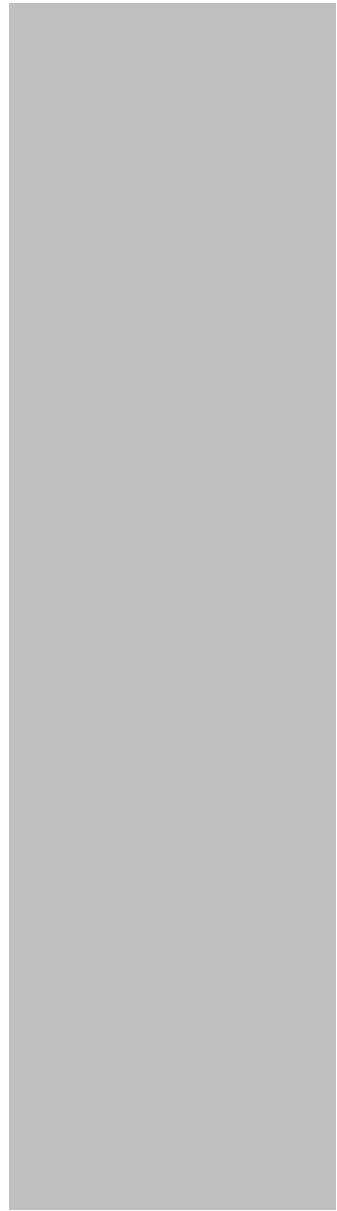












10	POWH Infrastructure Upgrade Programme	
11	RGH Infrastructure Phase 2 - Cooling and Ventilation	0.500
12	Reconfiguration of inpatient critical care services (RGH & POWH)	0.100
13	Development of Regional Ophthalmology Services	0.500
14	RGH reconfiguration of emergency department	
15	Endoscopy Capacity at RGH	0.250
16	Development of Diagnostic and Imaging Hubs	
17	Regional SARC	
18	Provision of Orthopaedic Elective Centre	0.750
19	Llantrisant Health Wellbeing & diagnostic hub	
20	Decarbonisation - Implementation of low carbon heat plans (ReFit)	0.050
21	Decarbonisation - Move from Gas heating in all premises	0.050
22	Decarbonisation - Full replacement of all lighting with LED	0.050
23	Decarbonisation - Investment to support private wire/ solar / wind farms	0.050
24	Digital expansion	0.500
25	Upgrade and Refurbishment of stroke and rehabilitation services	0.500
26	Creation of Maesteg Health Park	0.750
27	Review of mental health care provision in the Bridgend area	
28	Llanilid Health and Wellbeing Centre	
29	North Cornelly Health and Wellbeing Centre	
30	Strategic review of provision of staff residences	
31	- smaller scale programme investments eg waste initiatives, gases, charging points, etc	0.050
32	Expansion and refurbishment of Pathology and Mortuary Services	
33	Community Hospital - YGT configuration	
34	Refurbishment of community hospital inpatient facilities	
35	Provision of Regional Haematology Satellite Unit	
36	Provision of on site training facilities for staff	
37	Investment to support changed catering model for inpatients	
38	facility for mass fatalities	
39		
40		
41		
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49		
50		
CAPITAL EXPENDITURE		34.850

* Scheme total can be more than the sum of C - F if scheme continues past 2025-26

£m	
Capital Impact of IFRS 16	2022-23
Include forecast CRL/CEL impact of new leases or renewals - note this is for information only at this point and lease payments should still be included in revenue forecasts as normal	
Property Lease Renewals	
Other Lease Renewals	
PFI impacts	
New Leases (please list by scheme)	
Abercwmboi GP surgery	439.000
FBC and Coag MSC (Currently SB)	
Blood Transfusion Instruments (Currently SB)	

Blood Gas Monitoring - Werfen	
Patholgy MSC (Currently SB)	
CAPITAL EXPENDITURE	439.000

Total	529.214
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	Date
Date of Last Estates Condition Survey	31.01.22
Date of Last Review of Estates Strategy	

KEY PERFORMANCE INDICATORS	2021-22- as per EFPMS
	£m
High Risk Backlog Maintenance	31.595
	%
Physical Condition: % in Category B or above	95.8%
Statutory, Safety & Compliance: % in Category B or above	89.6%
Fire Safety Compliance : % in Category B or above	95.6%
Functional Suitability: % in Category B or above	99.0%
Space Utilisation: % in Category F or above	98.7%
Energy Performance: % with Energy B or better	3.0%

388.651			
	218.171		
1,382.228	1,589.560	720.610	

1,512.898	1,670.390	803.724	286.497	656.525
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Notes
annual review
final version of clinical service

2022-23 - Plan
£m
33.175
%
95.0%
89.0%
95.0%
99.0%
98.0%
3.0%

Cwm Taf Morgannwg ULHB

Please fill in the lightly yellow shaded cells

PROPERTY & ASSET INVESTMENT	2022-23
METRIC	£m

CAPITAL EXPENDITURE	
DISCRETIONARY	£m
IT	1.494
Equipment	1.868
Statutory Compliance	1.494
Estates	1.494
Other	1.932
SUB TOTAL DISCRETIONARY EXPENDITURE	8.282
LESS NBV OF DISPOSALS (NEGATIVE)	
Llyn Yr Eos	(0.325)
Cedarwood Drive	(0.175)
SUB TOTAL DISPOSAL RECEIPTS	(0.500)
Discretionary Funding (Group 1 - CRL / CEL Negative)	
Net Position	7.782
DISCRETIONARY REVENUE / NON CASH IMPACT	£m
Net Annual Impact on Revenue Position (+Additional Costs/-Savings)	
NET Annual Impact on DEL Non Cash Charges (+Increase / -Decrease)	
NET Annual Impact on AME Non Cash Charges (+Increase / -Decrease)	

APPROVED SCHEMES		
	NON CASH - DEL	NON CASH - AME
INSERT SCHEME BELOW		
	£m	
PCH Ground and First Floor Phase 2	0.283	37.630
Bridgend Health and Wellbeing Centre (Sunnyside)	0.000	0.000
Bridgend Anti Ligature Works	0.319	0.631
Installation of MRI at RGH (National Imaging Programme)	0.112	0.385
Installation of DR Rooms (National Imaging Programme)	0.325	1.214
Gamma camera and instalation	0.039	0.350

2022/23			
OTHER REVENUE COSTS	REVENUE SAVINGS (Negative)	NET REVENUE	NOTES (including how any revenue pressures will be managed)
		0.000	Section 1 completion
		0.000	AUC until 23/24
		0.000	Completes Q2 22/23
		0.000	Completes Q2 22/23
		0.000	2/5 Q1, 2/5 Q2, 1/5 Q3
		0.000	Completes Q4 22/23
		0.000	
		0.000	
		0.000	

2022/23		
UNAPPROVED SCHEMES	NON CASH - DEL	NON CASH - AME
INSERT SCHEME BELOW		
£m		
Princess of Wales Hospital Interim Theatres Decant		
Prince Charles Hospital Phase 3 Ground and First Floor Scheme		
POWH Centralised Decontamination		
COVID vaccination centres	0.020	0.200
Diagnostic Imaging Replacements		
HB Wide Esstential infrastructure and Statutory compliance		
PCH Reconfiguration of Emergency Department		
POWH Reconfiguration of Emergency Department		
Inpatient Mental Health Services		

POWH Infrastructure Upgrade Programme		
RGH Infrastructure Phase 2 - Cooling and Ventilation		
Reconfiguration of inpatient critical care services (RGH & POWH)		
Development of Regional Ophthalmology Services		
RGH reconfiguration of emergency department		
Endoscopy Capacity at RGH		
Development of Diagnostic and Imaging Hubs		
Regional SARC		
Provision of Orthopaedic Elective Centre		
Llantrisant Health Wellbeing & diagnostic hub		
Decarbonisation - Implementation of low carbon heat plans (ReFit)		
Decarbonisation - Move from Gas heating in all premises		
Decarbonisation - Full replacement of all lighting with LED		
Decarbonisation - Investment to support private wire/ solar / wind farms		
Digital expansion		
Upgrade and Refurbishment of stroke and rehabilitation services		
Creation of Maesteg Health Park		
Review of mental health care provision in the Bridgend area		
Llanilid Health and Wellbeing Centre		
North Cornelly Health and Wellbeing Centre		
Strategic review of provision of staff residences		
Decarbonisation - smaller scale programme investments eg waste initiatives, gases, charging points, etc		
Expansion and refurbishment of Pathology and Mortuary Services		
Community Hospital - YGT configuration		
Refurbishment of community hospital inpatient facilities		
Provision of Regional Haematology Satellite Unit		
Provision of on site training facilities for staff		
Investment to support changed catering model for inpatients facility for mass fatalities		
SUB TOTAL UNAPPROVED SCHEMES	0.020	0.200

OTHER REVENUE COSTS	REVENUE SAVINGS (Negative)	NET REVENUE	NOTES (including how any revenue pressures will be managed)
		0.000	revenue cost impacts in 23/24
		0.000	detailed in a business case - no costs in 22/23
		0.000	revenue costs only in 24/25 or beyond
		0.000	month 6, main revenue costs in WG covid returns
		0.000	impact will be in future years
		0.000	impact will be in future years
		0.000	impact will be in future years
		0.000	impact will be in future years
		0.000	impact will be in future years

[illegible]

