

Development of initial high level financial plan for 21/22 during January

Elements of the Plan	Lead Exec	Responsible	Due date	Comments
WG allocations/funding				
Update the first draft high level financial scenarios to reflect the allocation letter from WG	Steve	Mark	tbi during Jan	Need to remove elements of cost increase not yet reflected in WG allocations
Refresh the current financial strategy to reflect the current situation	Steve	Steve	tbi during Jan	
Seek clarification from WG on technical funding and strategic funding issues not yet covered through the allocation letter	Steve	Mark and Steve	tbi during Jan	Key areas include handling of recurrent CRES shortfalls due to Covid, direct and indirect covid related costs and planned care/diagnostic recovery, and allocations not included in the letter. Needs to consider potential bridging funding request.
Non Covid/Planned Care & Diagnostic recovery element of plan				
Review recurrent deficit forecasts with finance leads	Steve	Steve/Mark	tbi during Jan	Review/challenge and allocate to defined categories(including Covid categories below)
Refresh estimates of unavoidable cost pressures for demand and inflation included in year 2 of 20-23 plan with relevant managers	Steve	Mark	tbi during Jan	
Identify and appraise potential commissioning priorities and pressures for Exec review (excl Grange flows below)	Steve	Andrew	tbi during Jan	Includes WHSSC, EASC, Velindre, SBU flows/dis-aggregation. Also includes timing of move away from 20/21 block arrangements.
Review Grange flows and assess range of income and exp're impact	Steve	Andrew and Sue	tbi during Jan	Needs to be considered in light of actual flows over first 2 months relative to other areas (to exclude Covid impacts)
Identify and cost committed service changes or developments agreed by Execs (internal or commissioned)	Steve	Mark	tbi during Jan	Key one is vascular/IR changes. See separate tab for draft list
Transformation plans and income	Alan	AL with MP	tbi during Jan	Need to include costs, expected impacts and benefits, badging of existing primary care, MH and prevention funds. Needs to include agreement on WG funding. Also needs to refresh sustainability plan.
Identify high priority corporately supported developments subject to affordability/funding	Paul?	Steve	tbi during Jan	Need to identify a short list of these for further development and costing - eg ED service model/staffing, Major trauma, Paed reconfiguration, continuation of successful Winter schemes
Assess costs of potential enabling programmes				
Targetted intervention response/actions	Greg	GD with finance support	tbi during Jan	To include maternity, neonates, values/culture work, governance, patient experience monitoring etc. Needs to include proposal to WG for funding
CTM Improvement	Greg		tbi during Jan	
Value Based Healthcare	?	?	tbi during Jan	
ICT	Clare	AVN with MP	tbi during Jan	
Workforce	Hywel	Donna Hill with MP	tbi during Jan	Includes medical and nursing improvement enablers, including overseas recruitment
Business partner support	?	CW,SW,HD	tbi during Jan	Benchmarking being undertaken for Finance, needed for any cases
Other WG priorities with associated funding		TBI	tbi during Jan	Develop costed plans in response to specific funding availability from WG
Develop efficiency savings plans	Steve		tbi during Jan	
Refresh benchmarking analysis	Steve	Andrew	tbi during Jan	
Identify strategic savings opportunities				
Procurement	Steve	EP, AJ	tbi during Jan	
Medical staff	Nick	Donna Hill, SH	tbi during Jan	

Nursing staff	Greg	Debbie Benion?, SJ	tbi during Jan	
Prescribing	Nick	SST, MP	tbi during Jan	
Digital/patient care admin	?	?	tbi during Jan	
Others	?	?	tbi during Jan	
Develop specific schemes where possible	?	?	tbi during Jan	
Propose efficiency savings targets	Steve	Mark	tbi during Jan	Overall target and breakdown by ILG etc
Develop non-recurring costs and benefits				
Balance sheet release and other non-recurring benefits	Steve	Mark	tbi during Jan	
Non-recurring costs(including invest to save schemes)	Steve	Mark	tbi during Jan	
Covid related costs(including recurrent costs from 20/21)				
Build up draft costed plan for TTP programmes for 21/22	Kelechi	TTP team with AJ	tbi during Jan	Include antigen and antibody testing, hospital testing, track and trace, surveillance, flu vaccine age extension
Build up draft costed plan for vaccination in 2021/23	Kelechi	Vac team with MP	tbi during Jan	
Build up draft costed plan for long Covid in 2021/22	Fiona	Fiona with SH	tbi during Jan	
Forecast of reactive ILG Covid costs	Steve and Gareth?	Mark and Andrew with ILG Finance Leads	tbi during Jan	Needs to start on a high level top down basis, starting with current exp're run rates and reflecting the estimated impact of assumptions on covid cases and admissions and beddays, associated acute, ITU and recovery bed related costs, impact of covid related absence and associated costs such as medical rotas, PPE and loss of PP profits and catering losses
Primary care prescribing	Nick	MM with MP	tbi during Jan	Forecast primary care prescribing cost changes 21/22
Other primary care costs	Gareth?	SB with MP	tbi during Jan	Include impact on primary care dental exp're and income and any further primary care response to Covid other than Vacs
Planned care/diagnostic recovery costs(incl from 20/21)				
Impact of increased activity through core capacity	Gareth		tbi during Jan	Non-pay costs of additional consumables and drugs
Endoscopy plan	Gareth		tbi during Jan	Existing plan with any refinements
Use of private hospitals	Gareth	Stuart with financial support	tbi during Jan	
Other tbi - e.g. WLIs, mobile CT or MR	Gareth		tbi during Jan	
Cost of alternative pathways	Gareth		tbi during Jan	
Impact of pathway or productivity improvement	Gareth		tbi during Jan	
Plan presentation and development				
Develop formats for presenting high level plan developed in January	Steve	Mark	tbi during Jan	
Develop finance templates for bottom up planning in Feb/March	Steve	Mark	tbi during Jan	Needs to be done in conjunction with the templates for D&C and workforce etc

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