

Objective: Setting the Direction & Performance & Operational Delivery		Director Lead: Director of Finance Assuring Committee: Audit and Risk Committee										
<p>Background: COVID-19 is caused by a contagious newly identified virus. There are no therapeutics and vaccines available and there is presumably no pre-existing immunity in the population. No pre-agreed budget for managing COVID-19 was agreed/approved by WG. All spend has been approved via the CTMUHB Command and Control Structure and associated Scheme of Delegation.</p> <p>Risk: Financial Impact of COVID-19: There is a risk that the organisation's operational revenue costs of addressing the pandemic cannot be contained within available revenue funding resulting in an unplanned I&E deficit in 2020/21, and a parallel risk of unfunded additional capital costs resulting in the Capital Resource Limit being exceeded in 2020/21. There is also a risk to the recurrent financial position which is then taken into 2021/22. This risk may apply even if 2020/21 costs are funding by Welsh Government, is that funding is non-recurrent.</p> <p>Impact: Unplanned I&E deficit in 2020/21</p>		Date last reviewed: May 2020										
<p>Risk Rating</p> <p>(consequence x likelihood): Initial: 5 x 3 = 15 Current: 5 x 3 = 15 Target: 5 x 1 = 5</p>	<p>Trend</p> <table border="1"> <caption>Trend Data</caption> <thead> <tr> <th>Month</th> <th>Risk Score</th> </tr> </thead> <tbody> <tr> <td>Apr-20</td> <td>15</td> </tr> <tr> <td>May-20</td> <td>15</td> </tr> <tr> <td>Jun-20</td> <td>5 (Target)</td> </tr> </tbody> </table>		Month	Risk Score	Apr-20	15	May-20	15	Jun-20	5 (Target)	<p>Rationale for current score: 5x3 = 15</p> <p>Business continuity established, with Gold, Silver, Bronze Command structure in place from 09/03/20. The level of funding for COVID-19 is currently unknown.</p> <p>Rationale for target score: 5x1 = 5</p> <p>Aiming to reduce likelihood score so that the risk of not being able to fund the COVID-19 response is very unlikely.</p>	
Month	Risk Score											
Apr-20	15											
May-20	15											
Jun-20	5 (Target)											
<p>Level of Control =TBC%</p> <p>05.05.20</p>												
Controls (What are we currently doing about the risk?)		Mitigating actions (What more should we do?)										
<ul style="list-style-type: none"> 01.05.20 Updated: <ul style="list-style-type: none"> Modelling of anticipated patient flows, and the resultant capacity requirements, workforce requirements and revenue and capital costs Financial modelling and forecasting is co-ordinated with planning and projecting of service impacts Financial reporting to Welsh Government on projected and actual revenue and capital costs to inform central and local scrutiny, feedback and decision-making; Seeking feedback from WG on funding availability (both revenue allocations and Capital Resource) Ensuring all Covid-19 related expenditure is properly required and authorised within the scheme of delegation, and value for money is properly considered. Oversight arrangements in place at Silver and Gold 		Action	Lead	Deadline								
		Exploring internal sources of funding further (from slippage or re-direction of targeted WG funding including partnership funding)	DoF	May 20								
		Scrutiny and assurance on planning and mitigation through	DoF	19.05.20								

	PPF Committee and Health Board		
	Continuing to seek WG feedback on WG funding for Covid revenue costs and capital costs.	DoF	Ongoing
Assurances (How do we know if the things we are doing are having an impact?) <ul style="list-style-type: none"> • PPF Committee Feedback • Gold Command Decision making audit 	Gaps in assurance (What additional assurances should we seek?) WG feedback		
Current Risk Rating	Additional Comments	Ref No. 056	